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NEWS SUMMARY

GENERAL

Hostages reunited with families

The 52 U.S. hostages arrived home to a hero's welcome yesterday as the Carter administration defended its agreement with Iran.

The diplomats flew into Stewart airport near Highland Falls, New York, for a private reunion with their families in a hotel inside the West Point military academy.

Two of Mr. Carter's top officials said yesterday the U.S. must honour the agreement or it would lose international credibility. **Back Page**

Atkins snubbed

Ulster Secretary Humphrey Atkins stayed away from the funeral of murdered politician Sir Norman Stronge after being told by Loyalists he would not be welcome. **Back Page**

Cardiff clash

Several arrests were made in Cardiff after Anti-Nazi League supporters clashed with National Front marchers protesting at a Provisional Sinn Féin rally. **Back Page**

Islam boycott bid

A plan for a world Moslem embargo against Israel is expected to be approved by the Islamic summit which opened in Taif, Saudi Arabia. **Back Page**

Seamen to strike

The Seamen's union has called a 24-hour strike today on British Rail's Harwich-Holland container service as part of its pay campaign. **Page 4**

West Bank plan

The Israeli Government plans to nearly double the Jewish population of the occupied West Bank before the general election in five months. **Page 2**

Race Bill rapped

Cardinal Hume and four Roman Catholic bishops said the Government's nationality Bill was "misconceived" and would increase the "insecurity" of ethnic groups. **Page 2**

Rise in food tax

The EEC tax on Britain's food imports, which has kept prices 4 per cent higher than they might otherwise be, rises today to a record 15.1 per cent. **Page 2**

Locked out

West German fishermen, protesting against the delay in implementing the EEC's fisheries policy, occupied locks giving access to the Elbe estuary. **Page 2**

Poles stay away

About 40 per cent of the Polish workforce stayed at home on Saturday in support of the free trade union Solidarity's campaign for a five-day working week. **Page 2**

Socialist choice

Francois Mitterrand was overwhelmingly nominated as the French Socialist candidate for the presidential election due at the end of April. **Page 2**

Wolf escapes

A wolf escaped from John Aspinall's zoo in Kent, where two keepers were killed by tigers last year, but was later shot dead. **Page 2**

Arson probe

Police believe the south-east London house fire which killed 10 people may have been started by paint thinner sprinkled on a carpet and not a fire bomb. **Page 2**

Briefly...

Almost 300 people have died from exposure in a cold spell in northern India.

Roman Rudenko, chief Soviet prosecutor at the Nuremberg war crimes trials died aged 73. **Page 2**

BUSINESS

Jobless total may approach 2.5m

UNEMPLOYMENT figures, to be confirmed by official statistics tomorrow, may approach 2.5m, including school-leavers. A CBI survey to be published on Wednesday will indicate a continuing poor outlook for jobs. **Back Page**

FEDERAL Reserve Board, the U.S. central bank, has been the chief cause of U.S. inflation since the 1960s because of its failure to control the money supply, a Congressional study claimed.

BRITAIN will receive a £282m refund as the second stage in reducing its EEC budget payments.

A BILL to improve self-regulation in Lloyd's of London has its first reading in the House of Commons tomorrow.

ENGINEERING institutions found "unacceptable" the draft charter for the Government's proposed new body for professional engineers. **Back Page**

WEST GERMAN inflation increased this month, and may have touched an annual rate of 6 per cent for the first time since last June. **Page 2**

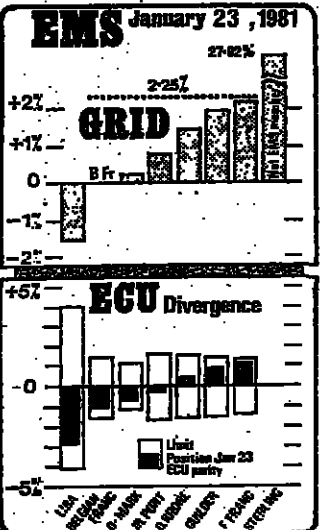
BREWERY policy of offering cheap loans to independent establishments selling their beer is being investigated by the Office of Fair Trading. **Page 3**

STEEL stockholders fear BSC's aggressive sales drive may force them to buy more steel abroad. **Page 4**

AUDITORS' unexpectedly attacked plans to introduce a special accounting system for property companies. **Page 3**

COWIE GROUP wrote off £1m from reserves because of heavy losses at Eastern Tractors, the company acquired by George Ewer, before Cowie took over. **Page 14**

ITALIAN lira remained depressed at the bottom of the European Monetary System, while the D-mark was also weak after moves by the Bundesbank to increase domestic liquidity brought fears of lower German interest rates. Outside the EMS, Japan's growing economic strength pushed the yen to its highest level against the dollar for almost two years on Wednesday, and Italy's economic problems, coupled with a rise in U.S. interest rates, left the lira at a record low against the dollar on Friday. The Italian currency also touched a record low against sterling, and the pound was generally at its highest level for over seven years. The French franc was again the strongest member of the EMS last week, followed by the Dutch guilder and Danish krone.



The charts show the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from its central rate against the European Currency Unit (ECU), itself a basket of European currencies.

Jenkins and Gang of Three plan new party by summer

BY RICHARD EVANS, LOBBY EDITOR

A BREAKAWAY from the Labour Party, possibly leading to a major realignment in British politics, is now considered a certainty following a declaration of intent yesterday by Mr. Roy Jenkins and the party's Gang of Three—Mrs. Shirley Williams, Dr. David Owen and Mr. William Rodgers.

They are to set up immediately a Council for Social Democracy which will be the embryo of a political party to be launched in the spring or summer.

The precise timing remains obscure—May is the most favoured month, provided that fast-moving events do not bring it into existence before then. An earlier date would make fighting the local government elections in May a major difficulty for potential Labour dissidents.

So after years of reverses inflicted on the Right over policy and the party constitution, the long-heralded split in Labour's ranks seems about to occur—triggered by the devastating Left-wing triumph at Saturday's special conference called to find

a new method of electing a leader.

This rejected overwhelmingly the Right's proposal of a secret ballot of all party members, and went on to choose an option giving 40 per cent of the votes

Right seeks fresh start for Labour, Page 4
Leadership conference report, Page 5
Disintegration or a fight? Chappel to fight decision, back? Page 13
Back Page

In an electoral college to the trade unions and 30 per cent each to local constituencies and to MPs.

Such an outcome, the result of a brilliant tactical operation by the Left and the switching of votes by key trade unions, was far worse than even the demoralised Right had predicted. But it could attract to the new party more MPs and disaffected party workers than would otherwise have been the case.

About a dozen Labour MPs

together with many party activists, former politicians and others at present outside active politics are expected to join the new grouping. An initial list of the Council's supporters is expected "at an early date," possibly later this week.

Right-wing MPs present at Dr. David Owen's East London home where the declaration was drafted included Mr. Ian Wrigglesworth (Teesside, Thornaby), Mr. John Roper (Farmworth), Mr. Mike Thomas (Newcastle East) and Mr. Robert Macdonald (Canthness and Sutherland).

Among others known to be considering joining are Mr. Neville Sandelson (Hays and Harlington), Mr. John Horam (Gateshead West), Mr. Tom Ellis (Middlesbrough), and Mr. Dick Crawshaw (Liverpool South), who is a deputy speaker of the Commons.

How many more are to join will depend on events over the next few weeks, but there are many more MPs on the centre-Right deeply disturbed by the result of the Wembley conference and the increased control it has given to the unions at

the expense of the Parliamentary Labour Party.

Some, like Mr. Denis Healey, deputy leader, and Mr. Roy Hattersley, Home Affairs spokesman, are determined to stay within the party and seek to reverse the Leftward trend of policy. But Saturday's outcome makes their task more difficult than ever.

Mr. Michael Foot, the Labour leader, and other senior party politicians are continuing to reject the prospect of a split but they admit that a breakaway of "defectors" could damage the party electorally and possibly give Mr. Margaret Thatcher and the Conservatives another period of office.

The key to electoral success once the new party is launched will depend partly on its reaching an effective agreement with the Liberals on the choice of favourable seats to fight.

Mr. David Steel, the Liberal leader, is in favour of such an alliance as the best means of breaking the two-party stranglehold, but many of his party activists and some Liberal MPs

Continued on Back Page

Warburg and Fraser discuss their links

BY JOHN MOORE

S. G. WARBURG, merchant banking adviser to House of Fraser, the department store group which owns Harrods, held a private meeting over the weekend in London with Sir Hugh Fraser, chairman of the group.

The meeting was arranged to discuss the surprise reconciliation between Sir Hugh and Mr. Tiny Rowland, chief executive of Lonrho, which is House of Fraser's largest shareholder.

Present at the Saturday meeting were Mr. David Scholey, joint chairman of Warburg, who had contacted Sir Hugh on Friday to arrange the meeting, Viscount Garmoyne, a senior director of Warburg, who has been closely associated with the House of Fraser account, and Mr. Michael Richardson, a partner in Cazenove, Fraser's stockbroking advisers.

At the meeting Sir Hugh was shown the text of statement prepared jointly by Cazenove and Warburg.

The Warburg-Cazenove statement says: "In the light of the complete personal reconciliation between Sir Hugh Fraser and Mr. Rowland which Sir Hugh Fraser has confirmed, and also in the light of comments attributed to Mr. Rowland and his colleagues Warburg and Cazenove are not aware of the present position within House of Fraser nor of the company's position in relation to their firms. They understand that the board of House of Fraser will be considering the situation shortly."

Sir Hugh Fraser is expected to call a board meeting this week at which the continuing role or the possible removal of Warburg as advisers to the group is likely to be discussed. The statement had been prepared following a fierce battle between Lonrho and House of Fraser. Lonrho had been seeking to block a £28m sale and leaseback deal of Fraser group's D. H. Evans store in Oxford Street. It was defeated last Tuesday at an extraordinary general meeting in Glasgow of House of Fraser shareholders.

Earlier, 48 hours after the meeting, Sir Hugh Fraser and Mr. Rowland had buried their differences at a two hour meeting in the Marine Hotel in Prestwick and Mr. Rowland cancelled a plan to put up his 29.99 per cent shareholding in Fraser group for sale through a tender offer. Advertisement space, which had been booked, was promptly cancelled.

Mr. Rowland had said last Tuesday: "I certainly don't believe Sir Hugh Fraser should stay as chairman of House of Fraser." But he changed his mind by last Thursday.

Mr. Rowland said yesterday that if there were any move to oust Sir Hugh as chairman, we will call an extraordinary general meeting to reinstate him.

Mr. Rowland, who has a seat on the Fraser board as does Lord Duncan-Sandys, Lonrho's chairman, said yesterday: "I want to get rid of Professor Roland Smith, the executive deputy chairman brought in by Warburg."

Sir Hugh is understood to be meeting on Tuesday Hugh Jenkins, of the National Coal Board's pension fund, a large institutional shareholder in the Fraser group. Mr. Jenkins is representing a number of institutions heading their specially formed "case committee" which is studying the latest position. **Lex, Back Page**

BENN MAY CHALLENGE HEALEY

MR. TONY BENN may challenge Mr. Denis Healey for the deputy Labour leadership in October. He has indicated to his colleagues on the Left that he is prepared to consider standing under the system agreed on Saturday.

This emerged yesterday among other signs that internal party politics may yet again take some of the attention away from Labour's fight against the Tories at this year's party conference. Some of those moderate Labour MPs, who are

determined to fight back at the Left from within the party, were yesterday exploring the possibility of challenging Saturday's vote in favour of an electoral college dominated by the unions. They were considering whether it would be possible to get the issue on the agenda before the autumn conference approves the constitutional amendment preventing the debating of the same subject more than once every three years.

In the short term, some

MPs may well urge their colleagues to resist the conference's decision on Saturday to set up an electoral college giving the Parliamentary Labour Party only 30 per cent of the votes compared to the trade unions' 40 per cent share.

Mr. Michael Foot, the Opposition Leader, himself indicated yesterday that he would not try to dissuade Labour MPs from trying to get the rules changed again at some future conference—though he would be unhappy

at the idea of a challenge at this autumn's conference on the grounds that the last conference voted in favour of the three-year rule.

But though the new college certainly strengthens the Left, it is by no means certain that Mr. Benn would beat Mr. Healey for the deputy leadership. Some of the larger unions would probably back Mr. Healey who could certainly do better among MPs than Mr. Benn.

British Gas set to order 10-15 offshore platforms

BY RAY DAFTER, ENERGY EDITOR

BRITISH GAS Corporation is to order between 10 and 15 offshore platforms over the next few years as part of a £1.35bn programme to develop two natural gas fields.

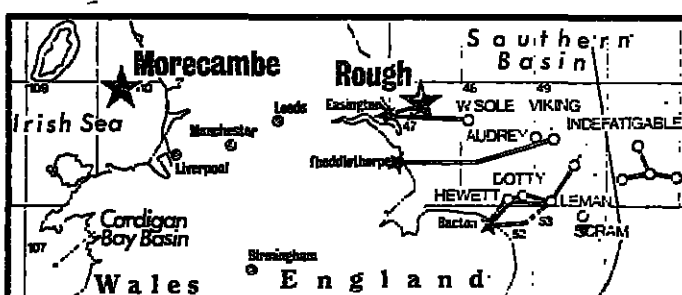
The orders will boost the offshore construction industry, and possibly the British Steel Corporation which may be called on to provide material for the platforms.

The platforms will be needed for the Morecambe Field in the Irish Sea and the revamped Rough Field in the North Sea. As these are shallow-water discoveries, the platforms will be small by North Sea standards. Estimates suggest the platforms will be built for a total of between £100m and £300m.

Even so, there is likely to be keen competition for the orders from the main platform construction yards, as well as shipyards and fabrication yards equipped to handle small steel platforms.

The most ambitious British Gas development plan involves the exploitation of the Morecambe Field. The project including pipelines and shore terminal, is costing an estimated £1bn. The Corporation may eventually install up to 12 platforms above Morecambe. The large number is needed because of the size of the field—12 miles long by three miles wide—and because of the shallowness of the reservoir.

In the northern part of the North Sea, where fields lie deep in the earth's crust, offshore operators are able to penetrate a large reservoir from one or two platforms by using long, slanting wells. But this is not possible with a shallow field such as Morecambe.



Most of the platforms will be used for drilling production wells, although one or two structures will be needed to carry processing equipment. One platform will be used to accommodate 50 offshore staff to operate the field.

Morecambe is a medium-sized field with an estimated five to six trillion (million, million) cu ft of recoverable reserves. It is due to be brought on stream in late 1983 or 1984.

British Gas plans an unusually long operational life for Morecambe. The platforms may have to be designed to be in operation for 50 years, instead of the more normal life span of 20-30 years.

The reasons are twofold. Morecambe's gas will not be produced continuously, but will be allowed to flow mainly during the winter at times of high demand. It is also expected that when part of the Morecambe reservoir has been depleted, British Gas will begin using the field as a seasonal storage "vessel".

Gas from other fields, or from coal-gas plants, will be pumped into Morecambe during the summer and extracted during the winter.

This is the sort of scheme about to be adopted in the

partly-depleted Rough Field. Three new platforms will be needed here—two for drilling and one for process equipment. Some £250m is being invested in Rough to turn it into a natural storage tank—peak-period producer. British Gas hopes to begin injecting gas from other fields in the summer of 1984 so that it can draw on the stored supplies in the winter of 1984-85.

The Corporation plans to produce from all sources up to 400m cu ft a day in 1984-85 and nearer 1bn cu ft a day in the following winter. By comparison, when the Rough Field was being operated at its full capacity in the late 1970s, the maximum output was about 170m to 180m cu ft a day.

It is thought that British Gas will have to begin ordering the new platforms for Rough next year or early in 1982. Mr. Ronny Custis, director general of the Offshore Supplies Office—the Energy Department agency set up to encourage the development of the UK supply industry—said the platforms would provide "valuable and welcome" work for the platform-building industry.

He pointed out that there were also ordering prospects for several, much larger oil field platforms.

Madame Mao is spared death

BY TONY WALKER IN PEKING

JIANG QING, Mao Tse Tung's widow, was dragged from a special Peking court yesterday after receiving a death sentence, suspended for two years.

Madame Mao, who shouted revolutionary slogans as she left, was physically restrained during the sentencing of China's Gang of Four. They had been accused of persecuting thousands to death and plotting armed rebellion.

She will probably not be seen in public again, since there is no appeal against the sentence.

According to Xinhua, China's official news agency, Jiang towards the end of the court session "again disrupted order

in the court" and the presiding judge ordered that she be taken from the courtroom.

Although the Gang of Four were accused of "towering" crimes against the people and the State, they received lesser penalties than common criminals recently convicted of embezzlement or rape. This distinction may represent tacit recognition by the leadership that the Gang's "crimes" were political.

Deng Xiaoping, a Communist Party vice-chairman, and an implacable opponent of the radicals who was purged twice during the cultural revolution, was apparently one of those who

argued against executing Mme. Mao. Under Chinese law, she could be executed after two years if she does not repent. But it seems unlikely that the death penalty would be enforced, whatever her demeanour in captivity.

Xinhua reported that Jiang, aged 67, was handcuffed immediately after her death sentence was pronounced. It said there was a "thunderous applause" when the judge announced the case was over.

Zhang Chunqiao, the former mayor of Shanghai who together with the other three radicals was purged twice during the cultural revolution, was apparently one of those who

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Extra pay sought for tachograph

BY NICK GARNETT, LABOUR STAFF

THE TRANSPORT and General Workers Union has reversed its policy of non-co-operation with employers on the full use of the tachograph vehicle performance recorder.

The union's national road transport committee agreed at the end of last week to allow its regional negotiators to seek extra payments from employers where they can for co-operating in the full utilisation of the instrument.

The tachograph, which has to be fitted by law to lorries of more than 3.5 tonnes gross laden weight, will become compulsory as a performance, time and distance recorder from December 31 this year. From that date employers must use the device in place of the log book.

The union's previous policy was designed to withhold from hauliers the full co-operation of drivers. This was aimed at preventing companies from using the tachograph other than as a visual check on performance.

The national committee's decision appears effectively to clear the way for the full use of the device.

The committee did not make any recommendations to the regions on the size of money claims. However, some negotiators have talked of an extra £3 to £5 per man per week. The policy of the Road Haulage Federation, which represents 14-15,000 haulage companies, is not to concede extra payments for the tachograph at regional level. But member

companies would be free to sign their own separate deals if they were able to use the device as a way of measuring productivity.

The Transport and General is recommending acceptance of a pay offer from the National Freight Corporation of a 5.3 per cent increase on the basic pay of top-rated drivers lifting it from £77 to £81.

Basic rates for drivers and handling staff in the other four grades would rise by 5 per cent. The offer reflects similar-sized deals in the private road haulage sector. "Hire and reward" drivers in a number of regions work a guaranteed five hours overtime or more, with guaranteed earnings of about £100 a week.

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Office of Fair Trading to investigate breweries

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE MAJOR breweries' policy of offering cheap loans to independent pubs and clubs in return for selling their beer is being investigated by the Office of Fair Trading. The policy may be an anti-competitive practice. The OFT could decide to conduct a formal investigation under the Competition Act.

The preliminary investigation follows complaints by small brewers that the number of independent outlets is being restricted.

"The 'free' trade is being tied up increasingly by pubs and clubs taking these cheap loans from the big brewers," said Mr. Peter Austin, chairman of the Small Independent Brewers' Association.

The association, of which more than 60 small breweries are members, has written to the OFT and to Mrs. Sally Oppenheim, Minister for Consumer Affairs, about the problem.

Loans provided by the big breweries are often at nil or low interest rates. On average they are for £7,000 although they can be for much larger amounts. The

loans are usually repayable over five to 10 years, although they can be repaid or recalled with three to six months' notice if the loan conditions are broken.

These conditions usually specify that the pub or club must take a certain amount of beer from the brewer in the period of the loan.

The total amount of such loans amounts to more than £175m. About 15 per cent of all beer sales are through outlets which have a loan.

The breweries' policy of giving cheap loans is not a new one. The anti-competitive aspects were criticised several times in official reports.

The 1976 Price Commission report into Bass, for example, concluded that "the potentially anti-competitive nature of such a practice (cheap loans) may merit further and more specific examination."

The OFT's renewed interest in the problem follows the more widespread availability of such loans in the past year. With 1980 beer output having fallen by about 4 per cent, the big

breweries are anxious to increase their sales in the "free" market.

Strong criticism of the ownership of "tied" pubs by breweries has led to some breweries exchanging public-houses in certain areas, thus making the "free" market a valuable growth area for beer sales.

Bass, for example, told the Price Commission that it expected half its total sales would come from the "free" market by the early 1980s.

The Brewers' Society said yesterday that low-interest loans for pubs and clubs enabled these outlets to provide a better service and facilities for consumers. The society also said that banks and other financial institutions were often unwilling to lend money in the same way to the "free trade."

Apart from the OFT investigation the issue could be raised in the forthcoming Monopolies and Mergers Commission report on "tie-in" sales and "full-line" forcing.

Property accounts proposal attacked

By Michael Lafferty

PROPOSALS TO introduce a special accounting system for Britain's property companies have met with an unexpected barrage of criticism from auditors throughout the country.

The auditors want the property industry to be subject to the same rules as other companies. In particular, they want the property companies to deduct depreciation on their buildings in striking profits or losses for the year.

The reaction of the auditors has surprised officials and members of the Accounting Standards Committee, the rule-making body on company accounting matters. They have reacted by calling on the property industry to come out publicly in support of the special plan.

The affair is only the latest twist in a long-running saga. It began when the committee first introduced an accounting standard on depreciation, which would have required all companies to depreciate fixed assets other than land.

Then the property companies objected, demanding that they should be exempted from the ruling because of their different circumstances. They feared that depreciation charge would, in any case, affect their ability to pay dividends.

The committee initially rejected the property industry case, but was forced to do so later at the direction of the council of the English Institute of Chartered Accountants.

The property industry seemed to have won a resounding victory last September when the committee published a draft standard saying property investment companies would not be required to follow the historic cost accounting system, with the obligation to charge depreciation against profits.

Instead, the property companies were to be permitted to value property assets each year.

The auditors' objections have surfaced through the English Institute's technical advisory committee. This is a nationwide 65-man grouping of chartered accountants.

Milk and fresh fruit increases push up grocery price index

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE FINANCIAL TIMES grocery prices index rose slightly in January as a result of higher prices for milk and fresh fruit and vegetables.

The index in January was 130.86, compared with 129.38 last month.

The increase in the price of milk at the beginning of January means that the cost of the dairy produce section of the shopping basket rose from £640.63 to £683.29. The other major rise was in the fresh fruit and vegetables section, which increased from £253.49 to £242.20.

The FT grocery prices index is only an indication of the trend in food prices and is not intended as an absolute indicator of price levels.

The index is based on data collected each month by 25 shoppers who monitor the same list of 100 grocery items each month in the same shops. The shops chosen range from supermarkets to small village grocers.

Figures published today show that average spending on food for consumption at home rose by 10 per cent in the third quarter of last year, compared with the same period in 1979.

The national food survey for the third quarter shows that average expenditure was £7.36 per person per week. This was about 8p more than in the second quarter of last year.

FT SHOPPING BASKET JANUARY 1981

	January	December
Dairy produce	663.29	640.63
Sugar, tea, coffee and soft drinks	309.76	308.18
Cereals, flour and cereals	304.01	305.28
Preserves and dry groceries	109.81	109.72
Sauces and pickles	53.83	52.74
Canned goods	190.47	191.10
Frozen foods	232.07	231.98
Meat, bacon, etc. (fresh)	535.00	536.10
Fruit and vegetables	242.20	253.49
Non-foods	244.03	241.57
Total	2,784.47	2,750.79

1979: January 120.47; February 122.32; March 124.18; April 125.94; May 128.79; June 129.52; July 129.04; August 128.41; September 127.41; October 126.64; November 127.77; December 129.38.

1981: January 130.86.

The Ministry of Agriculture says the increase in spending was accounted for by a rise of nearly 12 per cent in the prices paid by housewives, as well as a "trading down" to lower priced food items.

The figures show that the decline in milk sales continued throughout the period. Average consumption fell by 2 per cent compared with the second quarter to 4.05 pints per person per week.

The average consumption of eggs was also at a low level—about 2.66 eggs per person per

week—while sugar consumption continued its long-term downward trend.

There was a small decline in consumption of potatoes and other fresh vegetables, compared with a year earlier. But more white standard loaves were consumed during the third quarter than in the previous quarter.

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City office rents 'likely to rise 80% in 5 years'

By Michael Cassell

PRIME office rents in the City of London could rise by anything up to 80 per cent over the next five years, according to Richard Ellis, the estate agents and chartered surveyors.

In a report on the prospects for the City property market, Ellis predicts that current top rents of about £25 a square foot for prime space in the banking and insurance areas might reach £40-£45 a square foot by 1985.

Rental growth over the next 11 months is expected to be kept to under 10 per cent. This year, the City office market will see, as it did last year, an overall surplus of about 1m sq ft of floor space. This would mostly affect areas outside banking and insurance locations.

Take-up of office accommodation is this year expected to account for between 2.1m and 2.3m sq ft of floorspace. A peak in new development completions of just over 2m sq ft is expected—mostly with space becoming available in existing buildings—to push total supply up to about 3.1m sq ft.

The new supply of office space is likely to average about 3m sq ft a year during the early 1980s. Demand is expected to rise to about the same level by next year and to continue in 1983 against a background of improving business conditions.

There will, Ellis believes, be an overall shortage of City office space by 1982. Since few developments are planned for 1984 and 1985, the market might not move into surplus even if the economy is by then again turning down and demand weakening.

The fastest rental growth is expected in the City's "inner core," where rents have risen more slowly since 1975 than in some other central London areas.

The agents say: "Although top City rentals did not keep pace with inflation during the last market cycle, they have shown growth in real terms over a longer period. A continuation of this trend in the more balanced market of the early 1980s could result in top rents in the banking-insurance area reaching £40-£45 a sq ft by 1985."

Ellis says that two-thirds of all space coming on to the City office market—which comprises an estimated 381m sq ft of floor space—will continue to involve existing buildings.

Retailers protest at alcohol Bill

BY OUR CONSUMER AFFAIRS CORRESPONDENT

PROPOSED legislation to restrict the way in which alcohol is sold in supermarkets has been criticised by the Retail Consortium, which represents the bulk of Britain's retailers.

The Consortium has written to the Home Office alleging that the proposed legislation is "against the interests of the consumer and the retail trade."

The second reading of the Licensing (Amendment) Bill, sponsored by Lord Inglewood, is due to be heard on Wednesday in the House of Lords. The Bill seeks to amend the law so that alcohol can be sold in supermarkets only from enclosed departments, or from a counter where there is no self-service.

It also seeks to prevent the sale of alcohol by people under the age of 18 in both supermarkets and off-licences.

In its letter, the Consortium suggests that "the Bill is biased and is inspired by the public house sector, which is alarmed at the growth of the take-home trade in alcohol."

Mr. Richard Weir, the Consortium's director-general, said

yesterday that the present system of alcohol sales in supermarkets enabled the less experienced wine drinker to choose his wine without exposing his ignorance. By drinking at home, rather than in licensed premises, it also supported the campaign to prevent drinking and driving.

Electronics investment

BY NICHOLAS LESLIE

BRITISH venture capital is being invested in a new U.S. electronics company in a deal that will ensure the transfer of technology to the UK and the creation of jobs.

Technical Development Capital, part of the Finance for Industry group owned by the big clearing banks and the Bank of England, is investing £500,000 (£208,353) in LSI Logic Corporation, which was set up last Tuesday and will be based in California's Silicon Valley.

LSI Logic, which plans to make customised, large-scale integrated circuits, is the brainchild of Mr. Will Corrigan, the British-born ex-president and chairman of Fairchild Camera and Instrument Corporation, one of Silicon Valley's largest occupiers.

In all, \$6m is being put up to establish LSI Logic, with a substantial portion being invested by Corrigan himself. The balance is being invested by a syndicate that includes TDC, together with a group of American investors and a Japanese manufacturer.

TDC's investment backs new ground in venture capital investment in that its specific purpose is to bring new technology to the UK and create new jobs.

Mr. Ivan Montchilloff, director of TDC, said his company would put more money into LSI Logic when it established a manufacturing facility in the UK in two or three years. LSI Logic would have a "fairly substantial" requirement then, and he hoped TDC would lead a syndicate of lenders.

Coal imports reach 7.3m tonnes

BY MARTIN DICKSON, ENERGY CORRESPONDENT

FRESH DEMANDS for curbs on coal imports are likely to be sparked off by official statistics showing the UK imported 7.3m tonnes last year—nearly 3m tonnes more than in 1979.

The total remains small in comparison with National Coal Board sales of some 120m tonnes, but the issue is particularly sensitive among Labour MPs and trade unionists because the NCB is facing a 6m tonne drop in domestic demand for its coal in the year to March 31.

Because of these market difficulties the Coal Board is to announce an austerity package on February 10 which will include production cuts and is also expected to mean accelerated pit closures.

Mr. Alex Eadie, an Opposition energy spokesman said at

the week-end that it was "a mad, lunatic policy" to be importing all this coal.

But such complaints are likely to cut little ice with the Government, which is committed to the free play of market forces.

Announcing the import figures in a Parliamentary answer, Mr. John Moore, a junior Energy Minister, said that "it is for the individual to make his own decisions on where to obtain supplies." However, Mr. Moore did add that imports were expected to fall by about 2m tonnes this year.

The drop is due mainly to the Central Electricity Generating Board, which is expected to import less.

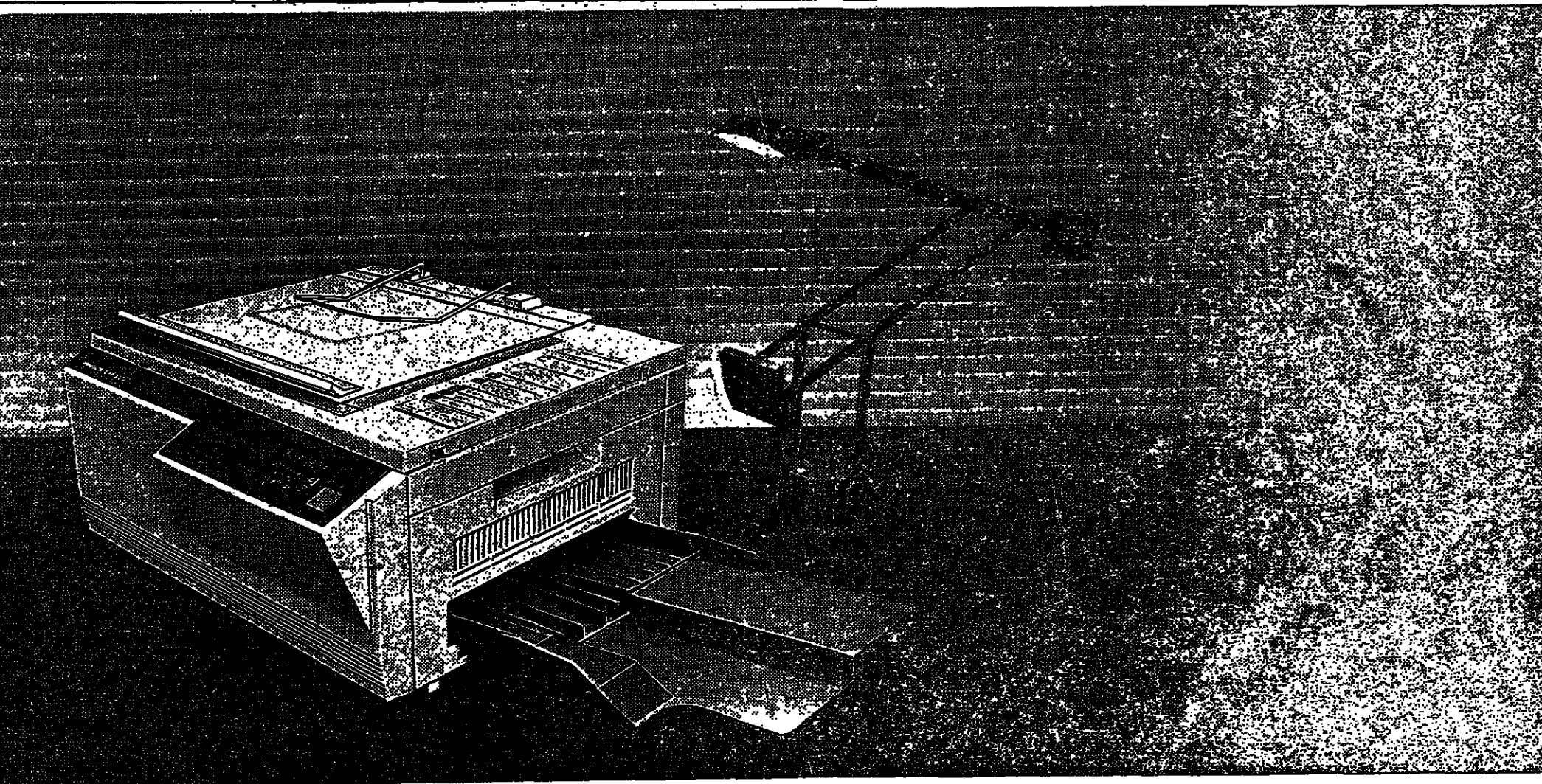
Imported coal has a price edge at some Thames power stations and the Generating Board uses

the import threat as a means of exerting pricing pressure on the NCB.

Another significant coal importer is the British Steel Corporation. The NCB is giving British Steel costly subsidies to prevent it importing even more.

Mr. Moore says that in the first 11 months of last year Britain imported 2.3m tonnes of coking coal, used mainly by the steel industry. It was worth £68m and came mainly from the U.S. Imports of steam coal, largely destined for the CEBG, totalled 4.3m tonnes, worth £117m. About 2.2m tonnes came from Australia and 1.9m from the U.S.

Some 294,000 tonnes of anthracite, worth £17m, was also imported. Britain produces too little anthracite to meet demand.



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LABOUR PARTY CONFERENCE

5

Victory for the Left after switched votes and vitriol

EVEN BY Labour Party standards the quantity of paper generated by the one-day, constitutional conference at Wembley was prodigious. There was a six-page conference arrangements report, an agenda the size of a small paperback and—most essential of all—a chart giving union voting strengths.

On top of this the conference chairman, Mr. Alex Kitson, commended Labour Weekly's "step by step" guide which contained a bewildering array of 30 circles, diamonds and panels connected by arrows and dotted lines.

"Start in the circle on the left and follow the line into the first box," the instructions advised. Then follow the line into the first diamond. At various points in the chart it may feel as though conference could start going round in circles.

Alarmed by this evidence of democracy at work one delegate sought an assurance that there were enough voting cards in stock to deal with the plethora of choices facing the conference.

It seemed a fitting start to a day where oratory was less important than the voting arithmetic being worked out by trade union leaders in the

nearby hotel which some of them had turned into their own version of Tammany Hall.

Mr. Kitson called for a clean debate with "tolerance for each other's point of view" and, with the eyes of the nation trained on them via TV, everyone seemed anxious to be on his or her best behaviour. There were fewer of those bearded young militants in evidence and far more of those comfortable, middle-aged men sporting Labour Party ties and wearing mustard-coloured jackets and grey trousers of the type which you find on display in the local Co-ops.

In an effort to help the moderates Sir John Boyd of the

John Hunt, Parliamentary Correspondent, on the Labour Party's special conference at Wembley

engineering union made a rather forlorn attempt to change the system of elimination voting under which the conference was to operate. But within minutes the hallowed chart of "card vote" rent the air and his proposition was quickly buried by 5m votes to 1.9m.

Delegates then had to decide whether the leader should be chosen by electoral college at

the annual conference (the Left-wingers' choice) or by ballot of every party member (the moderates' proposition).

In an uncharacteristically mild speech in favour of the electoral college, Mr. Eric Heffer, on behalf of the National Executive Committee, called for a radical overhaul of the situation "merely brought some sniggers".

The Left-wingers in the hall soon had an opportunity to show their true opinion of Dr. Owen and the moderates. A great roar of approval went up when Mr. Peter Kelly of Salford West urged them to ignore threats from "individuals with an inflated sense of their own importance".

Throughout the debate a continual stream of vitriol was poured on the Press and this culminated in a sudden eruption of fury against the photographers in the hall. As Mr. Kitson ordered them to leave, delegates gave the slow hand-clap and shouted "Throw 'em out," while one man helpfully advised the chairman to "Hang 'em".

Not far away from Mr. Sanderson sat Mr. Mick McGee, leader of the Scottish miners, although it was far from clear how such a prominent member of the Communist Party was given access

to a Labour Party conference. In the second card vote of the day the moderate hope of one-man, one-vote was predictably defeated by 6,283,000 against 431,000 and delegates then moved on to consider by what method the electoral college should operate. There were three main runners in this particular race:

1. The NEC proposal that the Parliamentary Party, the unions and the constituencies should each have 33 per cent of the vote in deciding the leader.

2. The USDAW (shopworkers' union) amendment giving 40 per cent to the unions and 30 per cent each for the Parliamentary Labour Party and the constituencies. Naturally this was the favourite proposal of the Left-wingers.

3. The General and Municipal Workers' proposal received 2,865,000.

HOW THE VOTING WENT

The conference began by voting on the different principles involved in widening the electoral franchise. The voting went:

- For an electoral college at party conference, 6,283,000;
- Postal electoral college, 434,000;
- Separate electoral college, 11,000;
- Ballot of individual party members, 431,000;
- Miscellaneous proposals, 6,000.

It was therefore agreed that the party should adopt an electoral college which would take place each year at the annual conference.

In the afternoon, delegates went on to decide precisely what kind of electoral college they wanted. In the first ballot the four least popular variations were eliminated. This left the National Executive Committee's proposal for dividing up the college equally between the trade unions, local parties and MPs; USDAW's formula which proposed giving the unions 40 per cent of the votes with the local parties and MPs dividing the rest equally between them; and the scheme, backed by Mr. Michael Foot, for giving MPs half the votes and the unions and the constituencies 25 per cent each. The voting went:

- 1,737,000 for the NEC proposal;
- 1,812,000 for the USDAW motion;
- 2,865,000 for the formula backed by Mr. Foot.

On the third and final ballot, the USDAW amendment was approved by 3,375,000 votes. The General and Municipal Workers' proposal received 2,865,000.

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Workers' Union proposition of 50 per cent for the PLP and 25 per cent each for the constituencies and the unions. This solution was favoured by Mr. Foot in the hope of preventing moderate MPs leaving the party.

Despite the urgings of David Barnett of the municipal workers and Tom Jackson, of the Union of Communication Workers, it was soon clear that the USDAW horse was coming up swiftly.

The matter was clinched when Mr. Clive Jenkins of the Association of Scientific, Technical and Managerial Staffs threw his union's weight behind it with the support of people like Jack Boddy of the agricultural workers and Bill Deal of the Fire Brigades Union.

Mr. Deal did not mince words. As far as he was concerned the Gang of Three should get on their bikes and clear off.

Ironically, in the second of three ballots the proposal giving 50 per cent to MPs still had twice the votes of either of the other propositions. But, in the final eliminating ballot, the USDAW amendment shot ahead and romped home by 3,375,000 (54.09 per cent of the vote) against 2,865,000 (45.91 per cent) for Mr. Foot's favourite.

The result seemed to inspire little genuine jubilation. A shout went up from some of the delegates but their attempt to give a standing ovation fell flat when only about a third of those present joined in.

Hiding his disappointment Mr. Foot gave the reaction which has become customary with him these days—a few quips, some historical references, an appeal for party unity and an attack on the heinous Mrs. Thatcher.

He made it clear that he was no Gaitskill and declared that although the "fight, fight and fight again" slogan had been often used in the past, "I don't want to fight anybody in our own party."

As far as he was concerned the verdict had been arrived at democratically and who was he to argue with that? He appealed to the moderates to stay in the party and assured them that they had every right to come back in future and argue their case.

This suggestion conjured up alarming visions of a series of weekend Labour conferences stretching into the distant future, rather like the Council of Trent in the 16th century when prelates sat for 17 years discussing the laws of episcopal residents, the Doctrine of the Sacraments and the Zwinglian Heresy.

All that remained at Wembley was to sing the Red Flag and give three cheers for international socialism. This, however, was too much for Mrs. Shirley Williams, the NEC member of the Gang of Three. By that time she had quietly slipped away from the platform, having remained only long enough to give polite applause to Mr. Foot's speech.

Result a mixture of confusion and luck

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE KEY elements in delivering the votes to the winning electoral college formula were 30:30:40 were confusion on the part of two Right-dominated unions and clarity on the part of two Left-dominated unions.

The reality behind the mechanics of Saturday's surprising vote does not wholly accord with Mrs. Shirley Williams' claim after the conference that it was decided by a few trade union barons on the day.

Indeed the result was more the result of confusion and luck than of calculation—although the latter was not absent, especially in the inner councils of the National Union of Public Employees.

In chronological order, the key elements were:

• A decision by the executive of the Union of Shop, Distribution and Allied Workers in November to support the 30:30:40 principle.

At its conference in April of last year, the union had voted in favour of the status quo in the leadership elections: it decided to open the issue up after the Labour Party conference in October voted in favour of an electoral college of some sort.

• The Amalgamated Union of Engineering Workers (Engineering section) held a national committee on the issue in December. Their Right-dominated committee decided to favour the formula which would give most power to the Parliamentary Labour Party: on no account would it support a motion which gave MPs less than 51 per cent of the college vote.

The result of these two decisions was that, on the eve of the conference, the Left had an unexpected ally in USDAW, while the centre-Right, which rallied round the 50:25:25 banner held by the General and Municipal Workers' Union, had been deprived of a natural friend in the AUEW. Mr. Terry Duffy, the AUEW president, spent much of last week explaining that he could not vote with the GMWU: in spite of last-minute court appearances, that remained the position.

This constellation of forces allowed the Left to make two tactical moves:

First, the conference delegation of NUPE, meeting on Friday, decided to switch from its support of one third: one third: one third to back the USDAW formula. It did this for two reasons, one principled and one tactical.

The principled reason was that for four years, its conference had

instructed its executive to back a leadership electoral college which gave the maximum say to the unions.

The tactical consideration was its early realisation that USDAW must be imprisoned on 30:30:40—if the last conference vote was a choice between the one third: one third: one third motion and the GMWU motion, the USDAW would, it was assumed, back the GMWU.

Within hours of reaching that decision, NUPE's assumption was proved correct. The USDAW delegation, meeting on Friday night, confirmed its 30:30:40 position but opted for 50:25:25 as a fall-back.

Thus NUPE, followed by the much smaller TV technicians union, ACTT, switched behind USDAW, as did the white-collar union, ASTMS (which had a similar motion to the shop workers' anyway). These block votes were enough to keep the USDAW motion in until the last conference vote allowing a straight choice between the 50:25:25 and the 30:30:40 positions. Then the last important switch occurred:

The Transport and General Workers' Union, which had also backed the one third: one third: one third position and had voted for it until it fell, was at the end free to change to either of the two last positions.

It was bound to choose the USDAW one: the TGWU executive, like NUPE's, was committed to a formula which gave at the most 40 per cent of the college to any section of the party. The GMWU motion was too high. So it went the way of 30:30:40.

The influence of the Left was clearly strong here. Mr. Bernard Dix, assistant general secretary of NUPE, is vice-president of the Left-wing Campaign for Labour Party Democracy while Mr. Alan Sapper, general secretary of the ACTT, is a founder member. But there were no surprising last-minute switches: NUPE's switch came the day before and accorded with their policy, while the TGWU, which did switch on the conference floor, also acted according to policy.

Mr. Clive Jenkins, general secretary of ASTMS and widely credited to the Left's puppet master, spent most of the conference taking photographs of delegates. Mr. David Barnett, said to be the ace flier for the centrists, saw it all slip from him as the engineers remained immovable. The conspiracy theory of history, often so useful, had no limited application at Wembley.

Second choice may play big part in elections

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

LABOUR's next leadership election could well turn out to be a replay of the kind of tactical wheel-dealing seen at Wembley, with the final outcome depending on last-minute decisions behind the scenes.

The vote will, like Saturday's, be by eliminating ballot, and the result may therefore have as much to do with delegations' second choices as with their first preferences. And because of the way the electoral college is composed the successful candidate will have to put together a majority by attracting votes from all three sections of the party.

The amendment to Labour's constitution approved at the end of Saturday's conference means that when Labour is in Opposition there will be an election for both the leader and the deputy leader each year at the Party Conference. The elections may not necessarily be contested—indeed, Mr. Michael Foot appears to hope that this year neither he nor his deputy, Mr. Denis Healey, will be opposed.

When Labour is in Government, the rules are slightly different. Then there would be a contest only if a majority of those at conference demanded it on a card vote. And because it is the unions who control the great majority of the votes at the normal annual conference, it is they who would effectively decide whether the incumbent should be challenged.

Under the formula agreed at the weekend, the unions will also have the largest single voice in the leadership election itself—although they will not have the same dominance they have in the other ballots which take place at the annual conference. The scheme finally approved gives unions 40 per cent of the total votes, with Labour MPs and local parties dividing the rest equally among them.

But it is highly unlikely that any one candidate would get the support of all the unions in the first ballot. Instead, the votes from all three sections are likely to be spread among the first ballot.

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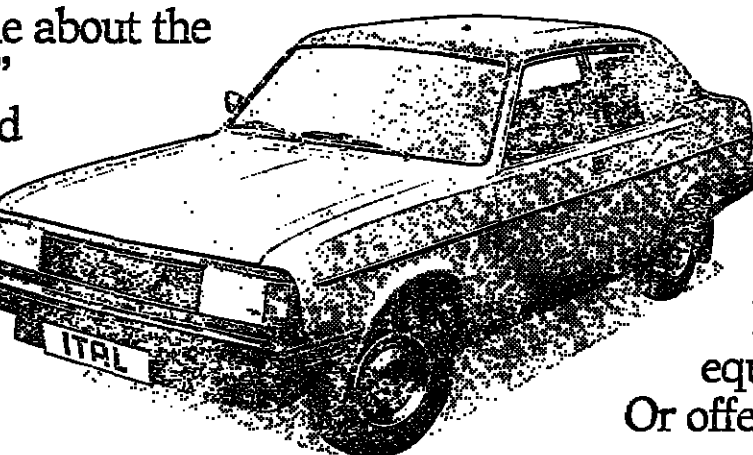
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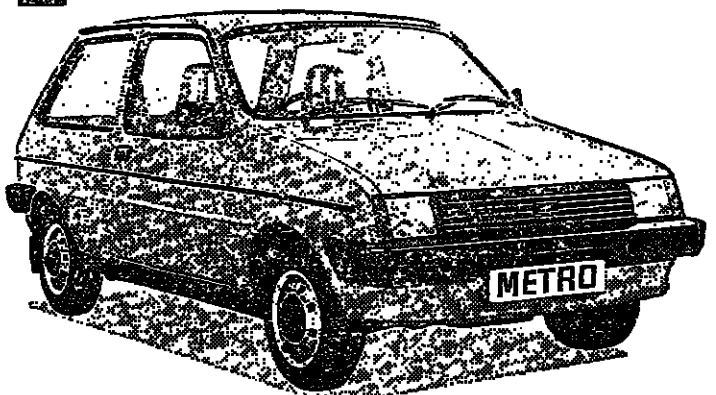
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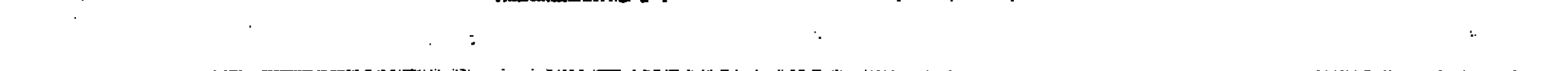
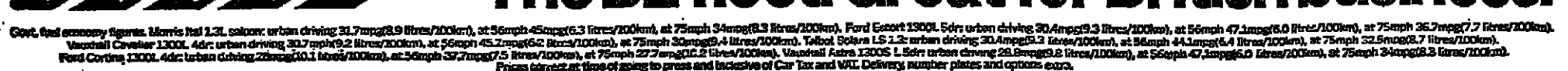
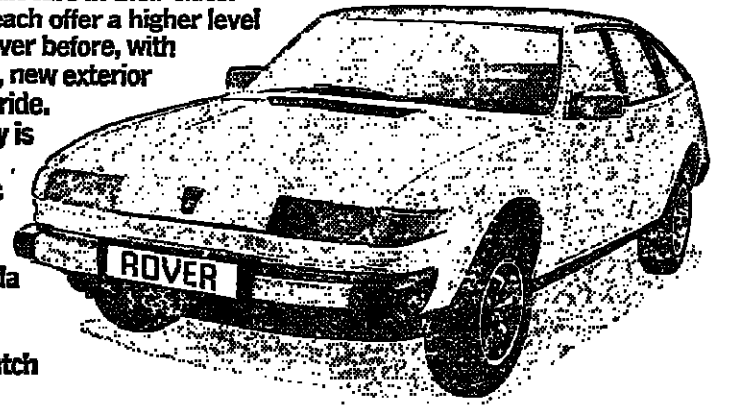
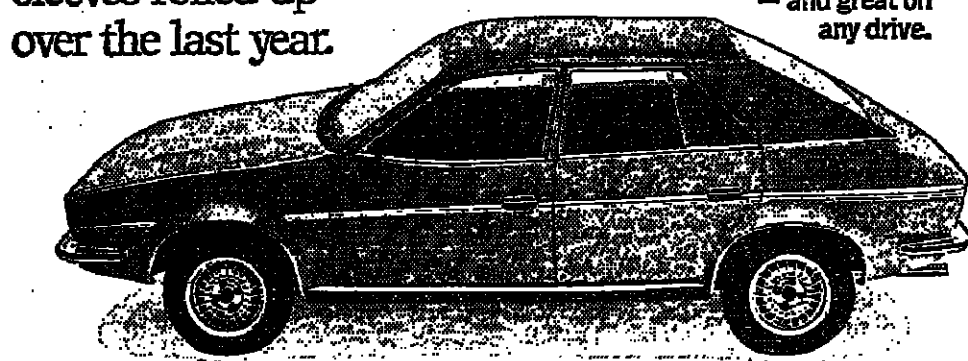
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Building and Civil Engineering

£7m Henry Boot contracts

AN UNDERGROUND service reservoir and pumping station at Monk Bretton, Barnsley, is one of a number of contracts with a total value of £7m awarded to Henry Boot, Sheffield. The Monk Bretton Contract, worth more than £2.5m, is to be undertaken for the Yorkshire Water Authority (Southern Division). It involves all the permanent and temporary

works concerned in the two-year project. Three National Coal Board contracts together worth £1.4m, are the electrification of the winder houses at Harworth and Thoresby collieries (valued at £800,000 and £350,000 respectively) and the construction of a fan house, part of the fan drift and a headstead building at Denby Grange colliery. This

order is worth £450,000. Other new contracts include civil engineering work worth £350,000 on a waste disposal site at Bradford for the West Yorkshire Metropolitan Council; a £2m office development in Spring Gardens, Manchester, for Trust Securities Holdings; and a £550,000 warehouse in Glasgow for Revenue Industrial Estates.

£16m awards to R. M. Douglas

CONTRACTS totalling £16.1m have been awarded to R. M. Douglas Construction, Birmingham. The largest, worth £13.9m, is for building the A467 road from Crumlin to Aberbeeg for the Greater Council. It involves constructing the 5.3km road, 7.3 metres wide, seven bridge and 19 retaining walls. Work is due to start next month and will take 180 weeks to complete.

The other contracts won by R. M. Douglas include offices worth £744,000 in St. John's Road, Cambridge, for Percy Bilton; a supermarket and offices worth £200,000 at Chalfont St. Peter for Easops Food; a two-storey station worth £433,000 at Mumbles, near Swansea, for the Property Services Agency, Department of the Environment; and two advance factory blocks, valued at £391,000, at Team Valley for the English Industrial Estates Corporation.

Sponsored housing development

UNDER A £2.5m joint venture by Thamesdown Borough Council and F. Rendell and Sons, a Lovell Construction company, 180 houses are to be built at Swindon, Wiltshire. Work has begun on a green field site at Freshbrook, on the western side of Swindon, where 80 three-bedroom and 50 two-bedroom semi-detached and terraced

houses will be built in closes off two main access roads. Construction will be traditional, with brick and blockwork walls supported on strip or trench fill foundations. Roofs will be pitched and tiled. The architects are F. Rendell and Sons Design Team in collaboration with Lovell Construction Services.

This is the tenth sponsored housing development undertaken by Rendell and Thamesdown Council. House prices will be pegged below market value and buyers will be nominated by the Council, mortgages being provided by special arrangement through the Nationwide, Abbey National and Bristol and West building societies.

Camm gets awards worth £2m

CONTRACTS totalling about £2m have been won by Camm (B and H), a subsidiary of the Burnett and Hallamshire group, Sheffield. Three large contracts account for about £1.5m, covering work for the Yorkshire Water Authority, The National Coal Board, and Hallamshire Industrial Estates.

The Yorkshire Water Authority contract involves the construction of about five miles of 600mm pipeline and a 100mm cable duct laid in a common trench. A reservoir washout main will also be laid. All chambers and ancillary works will be built by Camm.

For the National Coal Board the company will build a report centre and office block at Kellingley Colliery and a car park with paving, drainage and landscaping. Alterations to existing buildings will also be carried out.

For Hallamshire Industrial Estates a steel-framed warehouse and two-storey office block will be built by Camm at Ecclesfield. The total floor area will be about 20,000 sq ft. A number of smaller contracts totalling nearly £500,000 have also been awarded to Camm. They include the building of a cold store in Sheffield, re-

furbishing and repairing the abutment of a railway bridge in Derbyshire, and modifications to a pumping station for the Anglian Water Authority.

Old pipes will be replaced

A REFURBISHMENT contract worth about £1.5m at Texaco's Pembroke oil refinery has been awarded to United Kingdom Construction and Engineering, Kirkby, Liverpool, part of the WGL group, by Snamprogetti. It involves removing all redundant piping at Texaco's No. 3 jetty and the installation of new piping together with all electrical, mechanical and instrumentation work. Work has begun on the fabrication of piping and the contract is due for completion next June. Snamprogetti is the main contractor for the work to Pembroke Cracking Company, a partnership of Texaco and Gulf Oil (Great Britain).

£2m London contracts

THREE contracts worth more than £2m have been awarded to companies in the Miller Buckley Group. In the largest the Metropolitan Police District has commissioned Miller Buckley SD to refurbish South-west Police Station, South London, at a cost of £1.4m. Work has begun on this project, which is expected to take 2½ years to complete.

Champion Developments has awarded Miller Buckley a £329,000 contract to build a warehouse and offices at Camberwell, South London. Completion is due next autumn. The British Airways Authority has commissioned Miller Buckley Projects to design and build a warehouse at Heathrow Airport. Worth £250,000, the project is to start this month and should be completed next summer.

Big order from British Gas

DARLINGTON COMPANY, Whessoe Heavy Engineering has won a £4.5m contract from the British Gas Corporation to design and construct on prepared foundations at Avonmouth, Bristol, a 30,000 cubic metres nominal capacity cryogenic storage tank.

Work also includes the supply and installation of two fully submerged in-tank pumps complete with handling systems. The storage tank is of vertical cylindrical double-wall construction comprising a plate per cent steel inner tank, 46 metres diameter by 30.7 metres high, with a carbon steel outer tank, 50 metres diameter by 33 metres

high on the straight shell. The tank will be capable of storing 21,000 tonnes of LNG at a temperature of minus 188 degrees C, and at a design pressure of two psig. Construction and welding of the fabricated steel plate has already commenced at site, and the contract is scheduled for completion in September 1983.

Bus station and river wall

A BUS STATION complex in the centre of Middlesbrough is to be completed by John Laing Construction, North East Region, under a £2.4m contract awarded by Cleveland County Council. With a departure lounge and enclosed boarding platforms, the station will be horseshoe-shaped on two levels. Buses will move round an inner ring and an outer elevated rim over a shopping concourse.

The station will provide an exchange point for inter-city services and link Cleveland and surrounding areas with Middles-

brough town centre shops, including the new Hill Street Centre. Most of the piled foundations and structural engineering work has already been carried out at the 1.3 hectare site between Newport Road, Brentnall Street and Gilkes Street.

The Laing contract involves site completion and the fitting out of 11 shop units and bus company offices. The structure will have a concrete-encased steel frame and block walls, with tile finishing and glass-reinforced plastic fascia units. Completion is due towards the end of next year. A one-mile section of the

Thames estuary flood wall around Crayford Ness, North Kent, is to be raised and strengthened as part of a £2.1m contract awarded to the civil engineering division of John Laing Construction by the Greater London Council.

The section between Erith Yacht Club and the Dartford Creek Barrier will be raised by more than 1 metre with 170,000 tonnes of clay and strengthened by a Kentish ragstone "toe" of 30,000 tonnes. The contract also includes the reconstruction of an existing drainage sluice from Crayford Marsh. It is due for completion by the autumn of next year.

Office block in Bristol

A CONTRACT worth £5m for the construction of an office block in Old Market Street, Bristol, has been awarded to Sir Robert McAlpine and Sons by M. P. Kent (Property Development).

Work is now starting on a site of 2.5 hectares with the first 3,000 cubic metres of excavation. The building will be brick-clad and 30 metres high, the horizontal dimensions being 70 metres by 39 metres. It will be air-conditioned and have three passenger lifts. Completion is scheduled for late this year.

Moving the earth

A SUBSIDIARY of London and Northern Group, C. A. Blackwell (Contracts) has been awarded sub-contracts worth over £7m for earthmoving work on two sections of the M25 motorway. Main contractors are Balfour Beatty Construction for the Yeoveney to Foyle section near Staines, Middlesex, and Costain Civil Engineering for the A13 to A12 section near Brentwood, Essex.



Welding a joint in a Dunlop Hypalon-based membrane roof.

Dunlop Semtex orders

ORDERS WORTH £1.5m have been booked by the Contract Service Division of Dunlop Semtex for screeds, floor finishes and roofing in a number of large UK hospitals.

The largest totalling £4m will be undertaken at Paisley Hospital in Scotland, for the main contractor Melville Dundas and Whitson.

For the Wessex Regional Hospital Authority, Dunlop Semtex is carrying out flooring work at Southampton General

Hospital, and re-roofing the whole of Basingstoke Hospital with its Hypalon sheet roofing system.

In the home counties screening and floor finishes are being undertaken at Orpington Hospital for main contractor V. J. Lovell, and also at Shroedells Hospital, Watford, which is being built by Laing.

Work is also being done for Taylor Woodrow at the North Tyneside Hospital and for Fairclough at Stafford District Hospital.

Housing for the elderly

LOUGHBOROUGH builder William Davis has won two contracts together worth £1.1m from Charwood Borough Council (Leics.) to provide housing accommodation for old people.

First project is at Burleigh Fields and covers a one and a half acre site at Radmore Road off Ashby Road, acquired by the

company several years ago. This £514,000 job is for the construction of 41 two-storey flats along with a Charwood Retirement Home, a warden and deputy warden. Occupation is scheduled for March 1982.

The second scheme is being built at Leicester Road where the £522,947 contract is for the construction of 32 flats and for the conversion of a large house into a further seven units.

Industry guide

THE 1981 "House Guide to the Construction Industry," which includes a comprehensive reference source on all aspects of the construction sector, has now been published.

The guide has been enlarged to provide a detailed list of universities and technical colleges offering courses associated with construction, a list of trades unions relevant to the sector and details of specialised services available. Published by House Information Services, 1 Cresswell Park, London SE23, the 8th edition costs £25.

Industrial units

CONTRACTS TOTALLING more than £900,000 at Manchester, Wrexham and Skelmersdale have been awarded to Unit Construction Company, a member of the Alfred Booth group. The largest, at Wrexham, covers 11 factory units worth £455,000 for the Welsh Development Agency. Manchester Corporation has awarded Unit a £357,300 contract to improve old flats at Victoria Square. Skelmersdale Development Corporation has ordered 11 workshop units worth £87,667.

Radar tower at airport

A 120 ft high radar tower at London Heathrow Airport is being built under a £1m contract by Fairclough Civil Engineering. The reinforced concrete tower, for the Civil Aviation Authority, is scheduled for completion in December 1981. Consulting engineers are Alan Marshall and Partners. Architects are Clifford Tee and Gale.

English Industrial Estates announces start of work on two advance factories of the terrace unit type at North Hydon Road, Southwick, Sunderland, Tyne and Wear. A contract worth about £220,000 has been awarded to Patridge Building of Sedgfield, Co. Durham.

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IN BRIEF

- Two contracts with a total value of more than £600,000 for building roofs and car-parking at the new Queensgate Centre in Peterborough have been awarded to Rock Asphalt, a subsidiary of the Walter Lawrence group. The first contract, which is now being undertaken, involves roofing the 30,000 square metre shopping centre.
- Portable classrooms for U.S. Air Force bases in Greece and Turkey are to be supplied by Premier Construction, the Blackburn prefabricated buildings subsidiary of the Brown and Jackson group. Worth more than £200,000, it is Premier's first export order.
- About 500 metres of single carriageway road is to be built by William T. Wallace and Son, South Gower, for the Washington Development Corporation, Tyne and Wear. The contract is worth nearly £151,000.
- Home Information Services' latest publication "Building Survey Checklists" should prove great time savers for architects, surveyors or anyone involved in the construction industry. These 118 page pads promise to save considerable time on a site and reduce the amount of written matter which needs to be carried out during a survey. The cost is £11.50 incl. VAT plus £1.50 p and p from specialist bookshops or the publisher at 1 Cresswell Park, London, SE23 (01-882 6177).
- Willment Brothers has been awarded a £210,960 contract to construct a new warehouse and showroom for Sebbach and Whiting of Maidenhead.
- An order for a new cutter suction dredger valued at £580,000, has been placed with IHC Holland by Royal Boskalis Westminster, with delivery scheduled for mid-March this year.
- Manchester City Council has awarded a contract worth over £800,000 to Rowlinson Construction of Poynton, near Stockport, to build 45 dwellings at Levenshulme. The company has also won a £46,000 contract for roads and sewers on this site.

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DAI-ICHI KANGYO BANK
DKB ECONOMIC REPORT
January 1981: Vol. 10 No. 1
Recovery of private demands is the key task for Japan's economy in 1981

Price control was the major issue for the Japanese economy in 1980. The rising trend in the wholesale price, prompted by a sharp increase in the cost of raw materials, especially the crude oil price, since 1979, was further accelerated as a result of the decline in the exchange rate of the Japanese yen.

The increase rate of the wholesale price went up by 20 per cent during January-March of 1980 compared with the corresponding period of the previous year. The rising trend in consumer price was also accelerated as its increase rate reached a seven per cent level during the same period.

To counteract the price increase, the government strengthened its tight money policy and carried out restrictive demand management measures including postponement and restraint on fiscal expenditures. The government particularly raised the official discount rate up to nine per cent, a record high level, in March reflecting the sharp increase in interest rates in the United States.

With special priority placed on price control, growth of the money supply slowed down significantly. And the wholesale price peaked out in the middle of the year and the consumer price at the beginning of the autumn.

Gross national product (GNP) increased by 1.8 per cent during January-March of 1980 over the corresponding period of the previous year and increased by 0.8 per cent during the April-June period. It then went up again by 1.5 per cent for July-September as if it were suggesting a possible sign of steady business recovery.

Most of the growth rate, however, is attributed to expansion of surplus of the nation's current account — which resulted from a large increase in export and a decrease in import.

The domestic demands thus are still very weak as private

demands in July-September had a negative growth for the first time in two years. This goes to show that national business activity has been taking a downward trend reflecting the restrictive demand management measures.

With visible signs of calm-down in price situation and a steady exchange rate for the Japanese yen, the government has been taking various measures to change policies for a business recovery by lowering the official discount rate twice, relaxing credit-reins and promoting public works.

Present situation of business activity.

As for the current economic conditions, fiscal expenditures are gradually becoming more influential while private demands are being stagnant and overseas activities are still leading the nation's economy.

That is to say, despite a steady increase in equipment investment by private companies, the private demands as a whole remain stagnant due to sluggish rise in personal consumption, inactive housing investment and a decline in inventory investment. The fiscal expenditures, on the other hand, have increased as the government is stepping up its effort to promote public works. Export demands continue to show a steady increase, although the increase rate is gradually slowing down.

In terms of international balance of payments, the exports increased by 20 to 30 per cent on customs clearance basis over the previous year while the deficit of current balance is being decreased due to a decline in domestic demands and a decrease in import of crude oil reflecting the unusual cold summer.

The exchange rate for the Japanese yen against the U.S. dollar shifted from the weak yen at the beginning of the year toward the higher yen quotation starting in April.

Outlook for economy of the year

Three major points are relevant in forecasting the outlook of the nation's economy, mounting international tension, overseas business recession and reconstruction of public finance of this country.

With regard to the international tension in the world, it is possible that the recent tension in the Middle East and Eastern Europe may be further aggravated and spread to other parts of the world.

There remain some uncertainties such as the soaring cost of the commodities including crude oil in the international market and confusion of the international monetary conditions.

As for the setback in overseas business activities, it is predicted that the economy in the United States and major Western European countries will cool off in the first half of 1981. The climate for the Japanese exports thus will become increasingly severe.

With regard to the financial reconstruction, the government is faced with a long-range task of financial reconstruction to rectify imbalance of financial budget which resulted from heavy dependence on government-bonds.

According to the new budgetary plan, the government is expected to decrease the amount of government bonds to be issued and raise various taxes including corporate taxes to make up for the revenue loss.

The budgetary appropriation for the general account will be raised by less than 10 per cent over the previous year and the annual expenditure for public works will be kept at the same level of the previous year.

Issues in new year's economy.

The export demand which has been the leading factor in the nation's economy is likely to slow down due to worsening conditions in the overseas market and the declining price competitiveness stemming from the established higher quotation of the Japanese yen.

The government therefore will be required to take steps in accordance with the spirit of international cooperation as trade frictions with the United States and major Western European countries are likely to intensify in view of the business recession in these countries.

It seems rather difficult to further reactivate business activity through fiscal and monetary policies. The trend in the presently low-key private demands, particularly such as household demands including personal consumption and housing investment, will be an important factor to determine the future course for the nation's economy in 1981.

The personal consumption is expected to increase by about four per cent in 1981 from the 1 per cent level growth of 1980.

This is because the people's real income is expected to increase as the consumer price is likely to cool off with about five per cent increase over the previous year and the wage increase in the annual labor offensive to exceed the 1980 level of seven per cent.

The housing investment is expected to show only a slight recovery because individuals' purchasing power of houses has declined greatly due to the soaring price of land and housing construction materials.

In the field of private corporations, the private equipment investment has shown a steady increase based on energy-and-labor saving efforts and rationalization investment.

Equipment investment intentions of small businesses have been deteriorating sharply since the middle of 1980. The capacity utilization ratio has gone down due to weakening of production activity. And the corporate earnings are expected to decrease.

Furthermore, as the foreign market conditions have worsened for Japan's export, there is a concern that export-related industries which play a major part in the equipment investment may be discouraged in their investment efforts.

The rising trend in the equipment investment, therefore, is likely to take a downward trend.

No sizable increase is expected in inventory investment as the ongoing inventory adjustment will continue through the spring of 1981 and business companies are likely to remain cautious in their inventory buildup.

With a general trend for small increase in most of the items in the gross national product, the business activity in 1981 is likely to remain at the same level of the previous year despite a possible increase in personal consumption.

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The next DKB monthly report will appear Feb. 24.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Seeking a storm-proof structure

McDermott, the troubled energy equipment group, is trying to strengthen its foundations. Paul Betts reports

IN A bid to brush up his company's tarnished public image, James Cunningham is sending his senior executives to what he calls "charm classes."

He certainly has due cause. Declining earnings in five consecutive quarters have not helped, nor has its indirect involvement in the ill-fated Three Mile Island nuclear power station. Then there are those 72 law suits which were filed against the company two years ago in connection with a price-fixing and bid-rigging scandal. To cap it all, the company recently came out the loser in a fiercely-fought contest for control of the famous Chicago-based Pullman railway and engineering concern.

Perhaps more than any other major U.S. corporation, McDermott Inc. of which Cunningham is chairman, has suffered a bad press in the last few months. Mention of Wall Street the name of this leader of the offshore oil and gas construction business, and parent of the Babcock and Wilcox power equipment group, and you will often be rewarded with a chuckle.

Yet in many respects, the future holds considerable promise for McDermott. It is cash-rich and, according to Cunningham, is currently in the market for a major acquisition to transform itself into "a total service company to energy." After a slump caused by the combined effects of its natural cycle and a fall-off in the post-1973 oil exploration boom, the offshore construction market is once again picking up. The major international oil companies are intensifying their search for production of offshore fields in both the Gulf of Mexico, McDermott's traditional parish, and elsewhere, particularly in the North Sea.

On the anti-trust litigation arising from the bid-rigging scandal, Cunningham is optimistic that settlements will eventually be reached. As for Three Mile Island, the company has

A CASE OF STAGNATING SALES AND PLUMMETING PROFITS		REVENUE FOR FISCAL YEARS ENDING MARCH 31		PRE-TAX INCOME FOR FISCAL YEARS ENDING MARCH 31	
	\$		\$m		\$m
1971	238m	1971	7.98		
1972	222m	1972	10.3		
1973	258m	1973	29.5		
1974	426m	1974	47.2		
1975	743m	1975	90.7		
1976	1.1bn	1976	221.7		
1977	1.2bn	1977	261.6		
1978	1.3bn	1978	240.1		
1979	3.1bn	1979	201.4		
1980	3.3bn	1980	153.5		

NOTE: The sharp jump in revenues after 1978 reflects the Babcock and Wilcox acquisition.

also denied any responsibility in the accident and is apparently confident that this problem too will be resolved in the longer run.

Yet despite the mood of cautious confidence inside the company, McDermott still currently sells on the New York Stock Exchange at a share price of only two and a half to three times earnings. It is not on any of the "buy recommended" lists of the major Wall Street investment houses. "How can you recommend strongly a company which still has a huge anti-trust litigation and the Three Mile Island accident hanging over its head?" one Wall Street analyst says.

But Cunningham claims that the company is still "misunderstood." And this, he adds, is as much the fault of the company as of existing prejudices in the Wall Street investment community. "Five years ago or so we were the darlings of the financial community. We were growing at a tremendous rate. We were the white knights who saved Babcock from the unwanted clutches of United Technologies during our successful takeover bid in 1978. Then things changed."

To understand McDermott's problems, it is necessary to look back to the origins of the com-

pany. It all began back in 1947 when, in the independent and colourful Louisiana oil industry tradition, three local entrepreneurs joined forces and set up an oil rig construction business.

Like the U.S. oil industry itself, they started in the Mississippi swamps and worked their way offshore. The company grew at an impressive rate, taking its marine construction business all over the world.

By 1970, revenues had reached the \$340m level and by 1977, following the impact of the first energy crisis, they had risen to \$1.3bn. But the company remained what Cunningham calls "a pretty loose confederation."

It had little contact with the outside world, since it traditionally dealt with a handful of customers — albeit very large ones. Its top people had all risen from the ranks of the Southern U.S. oil business. They tended to be free-wheeling and independently minded people who all did their own thing. Financial controls and top management co-ordination were loose to say the least. The company's first chairman, Thomas McDermott, affectionately described by Cunningham as "a shrewd old pirate," dis-

liked talking to the Press, to the financial community, and when he did he usually "put his foot in it."

By the mid-1970s, McDermott was seriously considering diversification. The marine offshore business has traditionally been cyclical, and the company's stock reflected this by performing erratically, with large up and down swings. To achieve a more stable pattern of future growth, the company needed a major acquisition. That turned out to be Babcock and Wilcox, the New York-based manufacturer of coal-fired and nuclear power plants for which McDermott paid \$750m in 1978.

It seemed a perfect match at the time. But shortly after, the Three Mile Island accident — which subsequently sent the entire U.S. nuclear industry into a state of prolonged coma — prompted the financial community to start questioning the wisdom of the acquisition.

Accident

Cunningham has no regrets about it. During the last few, Babcock's coal equipment business has largely offset the decline in profits from the original offshore construction interests. The Three Mile Island accident continues to cast a shadow over the future of nuclear energy in the U.S., and litigation arising from the accident could ultimately, though not necessarily, affect McDermott. But in the long run Cunningham sees no alternative for the U.S. than to embrace the nuclear option.

But he also claims that Babcock, with its much more formal management structure, has helped McDermott to transform itself from a loose confederation into a company run on more conventional centralised management lines. "It was not

easy," he admits. "But basically McDermott needed to be tightened up, we felt, while Babcock needed loosening up. This is what has happened, to the advantage of both sides of the group."

Concurrently, McDermott has had to readjust from the management shake-up which resulted from the anti-trust and bid-rigging scandal. The scandal followed a U.S. Government anti-trust investigation in the offshore construction business which started three years ago. It uncovered years of price-fixing and bid-rigging between McDermott and its main competitor, Brown and Root, the Texas subsidiary of the Halliburton construction and engineering group.

Both McDermott and Brown and Root pleaded "nolo contendere," or no contest, to the charges. Each company was fined \$1m, and some of their chief officers were also fined. At the same time, the Securities and Exchange Commission ordered the adoption of stricter auditing standards on the part of McDermott. It all resulted in dramatic changes at the top of the company, including the appointment as chairman of Cunningham, then chief financial and administrative officer, who was not touched by the scandal.

Subsequently, the company's main offshore construction customers, the big oil companies, sued McDermott on anti-trust grounds, although it seems that until the investigation they had been quite happy to entrust a large portion of their business to the New Orleans company. For in terms of technical expertise and performance, McDermott has traditionally had an excellent record. At its huge Morgan City yards in the Mississippi swamps near New Orleans, McDermott has con-



McDermott grew from the swamps of Mississippi to be leader of the oil and gas construction business, making such rigs as Shell's Cognac platform, which is taller than the Empire State Building. James Cunningham, chairman, has tightened the company's management

structed some of the world's largest structures.

The slowdown in the offshore business over the last few years has forced McDermott to contend with growing competition, including in its traditional patch in the Gulf of Mexico. Though the Morgan City construction yards have continued to be busy, the installation side has had a much tougher time.

Many operators started moving their equipment from the North Sea, which has accounted for as much as 75 per cent of recent offshore construction business worldwide, to the Gulf. Price cutting has made competition fierce," says Cunningham. Among the emerging competitors to McDermott and Brown and Root, which between them have about 60 per cent or more of

the worldwide offshore construction market, are a number of smaller U.S. companies, including among others in the Louisiana area, Raymond International.

Among foreign competitors, the French ETPM group has also established a construction facility at Corpus Christi in Texas. "We have to contend with fierce pricing policies and, in the case of the large foreign groups, with their advantages resulting from Government support," argues a McDermott official at the Morgan City yards.

But the down cycle in the marine construction business now appears to be over. "We are already witnessing a pick-up," says Cunningham. Again he refers to the Babcock acquisition. As the marine construction cycle picks up, the coal power manufacturing and

nuclear business is now declining. "The cycles of the two sectors seem to go in tandem. They tend to be seven year cycles; as one drops the other picks up."

In order to reduce even further the cyclical nature of its operations, McDermott has been looking for another major acquisition. Pullman, according to Cunningham, would have been a perfect fit. Although in a shaky financial state, Pullman would have brought McDermott into the synthetic fuel business and strengthened its energy-engineering base through the Pullman Kellogg petrochemical and processing plant manufacturing subsidiary. "Even the railcars made by Pullman make sense. We are in both the coal and steel business," says Cunningham, who is now searching for a substitute.

Giving engineers a boost

BRITISH employers frequently complain that universities do not provide them with the engineering and science graduates they want. At the same time, and just as often, the academic institutions can be heard saying that industry is not sure what sort of training it wants its graduate recruits to have.

The breakdown in communication can be particularly damaging where it affects the graduate who decides to go into production engineering — a vital role, but one which is often underestimated by the universities.

A new scheme, backed by the Science Research Council (SRC), was launched last week to try to remedy the situation. The participants are the engineering department at Warwick University, BL and Lucas. It will involve 60 graduates who have joined these two employers in the last six months. The graduates will combine short residential courses at the university with their training for industry on the shopfloor. The whole course will last for two and a half years.

The short course element will last for up to 16 weeks, with the graduates taking one-week "modular" courses chosen from 26 specialist subject areas. These range from production processes and computing to personnel management, i.e. subjects which will enable the graduate to acquire a knowledge that will be helpful in tackling engineering problems from a wider stance. At the same time, the graduate will bring to the academic study that experience which can only be gained from the practical aspects of industry.

Unease

The approach has much in common with the recommendations a year ago of the Finiston report for the continuing "formation" of the engineer at postgraduate level. But it was planned at least a year before Finiston reported, at the instigation of Sir Geoffrey Allen, chairman of the SRC. He believes that graduates on this scheme will get a much better start to their career development in a company, acquiring technological and management skills in parallel.

An important feature of the scheme is that it will enable companies to pick graduates in science and mathematics as well as engineering — which they often need to do in order to get the required calibre — and then "convert" them into manufacturing engineering.

The very fact that BL and Lucas — both of whom are under intense financial pressure — have decided to go ahead with this scheme indicates there is considerable unease on the part of their engineering training managers about the quality of graduate they are getting from the universities.

The companies' contribution to the scheme will be to pay their graduates at the full rate while they are in residence, and to maintain a high level of liaison with the university's staff for the full period. The result, they hope, will be to secure more effective graduates, whose careers can be developed more fully at an early stage and who are therefore more likely to stay with the company.

It can, of course, be argued that the concept of this particular scheme would be more advantageously applied at the undergraduate level, along the lines that Finiston has recommended. Professor S. K. Bhattacharyya of Warwick, who will direct the scheme, agrees, but at the same time he points out that "Finiston could take 10 years to implement. But industry cannot wait. It needs these sorts of engineers now."

As a Lucas graduate trainee who has gone on to combine many academic/industrial projects, he speaks with considerable experience.

Hazel Duffy

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LONGBEARD

How to destroy jobs by law

BY SAMUEL BRITTAN

"SMALL businessmen know an easy solution to the problem of youth unemployment which does not cost the several hundreds of millions of pounds which the Government is throwing after it. The solution is simply to make it easier for smaller businesses to hire young people and school leavers. That means being able to pay them a realistic wage, and eliminating the red tape which surrounds employment. This is the best 'job creation scheme' which governments could devise for school leavers."

Pressure group claims are normally to be distrusted. But the above quotation from a publication "Priced Out" by the National Federation of Self Employed and Small Businesses, not only serves the interests of its members, but happens also to be true. The obstacles to paying such realistic wages in this case are the 34 Wages Councils which lay down minimum statutory rates for 2.3m UK workers.

Descendants

Most of the present councils date to the 1920s, although they are the descendants of even earlier bodies created by the pre-1914 Liberal Government to deal with the sweated labour trades. They cover many miscellaneous trades, but the great majority of workers covered are in hotels, pubs and restaurants, the retail trade, hairdressing and dressmaking.

The argument is straightforward. Wages Councils can force up wages, only at the expense of there being fewer employed. How far they have in fact done so is difficult to say, because of a shortage of comparable figures. In retailing, basic rates for adults covered by Wages Councils are a good 10 per cent higher than in retailing generally.

Evidence from smaller businesses suggest that for every 10 per cent by which pay is pushed up employment drops by about 10 per cent. An elasticity of demand for labour of around one seems about right for a small shop, restaurant or pub with a fairly stable turnover, but some discretion over the size of staff.

It is, however, clearly demonstrable that the councils' awards have narrowed differentials between juvenile and adult workers. In retail furnishing the statutory minimum wage for a 17-year-old worker has risen

from 49.4 per cent of the highest paid adult in 1970 to 57.8 per cent in 1980. This trend is in line with the union campaign for higher pay for young workers, which began in 1973.

Young workers bring additional costs in training and supervision, which may not be recouped if they subsequently leave. In the federation's words, as young workers become relatively more expensive, an employer will "attempt to retain his older staff and represent his available positions as 'needing experience' when drafting advertisements."

Ethnic minorities have suffered in a similar way. As the federation points out with commendable frankness, despite race relations laws companies have found ways of cutting down on those workers where a language, lack of familiarity with the UK institutions or the need for special training can be said to be a disadvantage. Wages Councils deprive people of the chance of offsetting either genuine disadvantages or plain prejudice, by offering to work for less than the prescribed rates. U.S. minimum wage laws have been described as perfectly designed to create black, teenage unemployment; and UK Wages Councils have many of the same characteristics.

Pay blitz

A total of nearly 160 staff and inspectors were employed in 1979-80 at a cost to public funds of over £2.9m. But the cost to small firms of dealing with their forms, inspections and inquiries must be many times greater. The Department of Employment boasted during the low pay blitz of 1976-77 of the "iron hand in the velvet glove". The thought that a low pay blitz may also be an employment blitz does not occur to it.

Wages Councils are but one example of the thousands of institutional ways in which people are priced out of jobs. Of course the writ of the councils should immediately cease to apply for young people and should be passed out for workers in general. But the industrial relations establishment will fight to the death against this, and will succeed unless there is a most unlikely revolution in the Department of Employment.

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The one-word rebuttal of Exxon's copyright claim

WHAT IS worth copying is worth protecting. Last Thursday's decision in *Exxon Corporation v Exxon Insurance Consultants International Ltd* demonstrates, however, that the rough practical test for deciding whether copyright subsists in a copied work has its limitations. Exxon Corporation was granted an injunction restraining passing-off by the unassociated UK company, but was refused an injunction against infringement of copyright.

After expanding much thought and labour, the Standard Oil Company of New Jersey substituted the name "Exxon Corporation" for its world-famous name Esso. In alighting on an invented word that had no intrinsic meaning, the oil conglomerate thought that its brainchild attracted copyright protection. But Mr Justice Graham (who retires today after 12 years as the senior patent judge in the Chancery Division) ruled that a single word did not qualify as an original literary work within the Copyright Act 1956.

There was nothing difficult about establishing the originality of the word "Exxon". Original in this context does not mean the expression of an original or inventive thought. The Copyright Act is concerned not with the originality of ideas but with the expression of ideas

in print or in writing. The claim to originality is no more than a claim by its creator that he can truthfully say: "This is all my own work." Two conscientious people setting out quite separately to compile a street directory would no doubt make the same inquiries at each house. They would produce identical directories. Each directory, for the purposes of copyright, would be an original work.

Nor did the word "literary" present any difficulties to the inventors of "Exxon". While the legislature has not made it easy for the courts, by declining to define the word, it is plain that it is not confined to literary phrases in the sense in which the phrase is used to describe the novels of Charles Dickens and the writings of Robert Louis Stevenson.

In speaking of such works one thinks of literary style, quality and the finished product of a book. Copyright, by contrast, has been held to subsist in the compilation of a football coupon.

A literary work covers work expressed in print or writing irrespective of quality or style. Complicated material, like directories or lists, can be copied with the exercise of something more than negligible labour and skill in making the selection, is entitled to protection against being copied.

The point at which the authors of "Exxon" stumbled was whether a single invented word could ever be a "work". Mr Justice Graham held that the invented word was a typical subject for trademark protection, but it was not sufficient for the inventors to be given (as they were) an injunction against any passing-off of their goods under the invented word. They wanted the wider protection

of literary works as long ago as 1900 that "it is a sound principle that a man shall not avail himself of another's skill, labour and expense by copying the written product of it." It is plagiarism without payment that the law frowns upon.

It is often asserted, quite inaccurately, that copyright law is an interference with the freedom of trade. All that copyright seeks to do is to protect property, and it is no more an impediment to trade than is the law that makes theft a crime.

Free trade does not require that one man should appropriate the fruits of another's labours, whether they are tangible or intangible. The law has not yet found a way of giving full protection to the intangible product of a man's labours. There is no copyright in ideas, although many brilliant ideas have been taken up by others and exploited profitably.

But the law can protect the intangible product at least in certain states, and one of them is when it is expressed in words and print. Once the idea is committed to paper, the law steps in to protect that written product. For practical reasons the protection is limited, but that is no argument for further restricting it. Indeed, there have been attempts in recent years actively to extend the

scope of copyright, of which the Exxon case is only the latest example.

The Whitford Committee on Copyright and Design in 1977 was strongly pressed to recommend that any new legislation should express the rights of creators of works in general terms of principle. While the committee was attracted to that approach, it was in practice tied by a number of factors.

Any legislation has to comply with a variety of obligations that this country owes under international conventions dealing with copyright. Over the years there have been significant differences in the application of copyright law to different categories of works. The period of protection is only one small example.

The committee said there should be one comprehensive definition in any new Act, and that matters of principle applicable to all classes of protected works should be declared first, followed by particular exceptions relating to particular classes.

There is as yet no sign of government action on the Whitford report. Perhaps the Exxon case may at least serve to stimulate legislative action which is sorely needed for the modern computerised world of word-making.

THE WEEK IN THE COURTS

BY JUSTINIAN

that copyright gives to authors. A single invented word can take on meaning only when used with other words in a composition. Nobody would for a moment think that a house-owner, familiar with the works of Edward Lear, could be prevented from calling his house "Chankly Bore" or that a toy manufacturer would not be free to label his toy animals as "Jumbies".

It is only when the invented word becomes part of a literary work, such as a poem or a song, that copyright can arise. It is the whole composition of the poem or song, together with the

form, "Robert (if that is his own Christian name) Exon", might not continue to do so. Or may it be that the Anglican Church could sue Exxon Corporation for infringement of the copyright in its ecclesiastical text? Possibly neither could sue the other, since the essence of an infringement action is the deliberate act of copying.

The essence of copyright law is that the product of someone's skill or labour shall not be flayed by some other person. It is in fact the degree of skill or labour alone which the law seeks to protect. It was said

Bookmakers wise to Little Owl

THE LEADING bookmakers were taking no chances with Little Owl, the North's top Gold Cup prospect, after seeing him lose to the Sea Anemone at Marsh Chase at Haydock. They immediately slashed his odds for the Cheltenham centre-piece from 14-1 to 8-1.

Although it is reasonable to assume that the 1981 Tote would probably now be in a position to make a serious assessment of Little Owl's Gold Cup prospects.

However, as things stand, it can only be said that the seven-year-old's smart handicapping in Straight Jockey and remains an exciting prospect—but one as yet unproven in a searching assignment against the best.

In contrast Bright Highway, the favourite for the March 19 renewal of the Cheltenham Gold Cup, is considerably more exposed though also only seven years of age.

It will be fascinating to see how the Michael O'Brien-trained gelding fares on his comeback (expected in Ireland early next month) for his astute handler continues to radiate confidence about Cheltenham with such remarks as "If we can get him there right on the day, he'll win".

Bright Highway is not yet quite right, having picked a fore after losing a shoe in schooling at Navan.

That setback will probably

account for his absence from Saturday's Tote Double Chase at Cheltenham, in which David Gandolfo will be trying to assess Henry Kissinger's ability to get three miles.

Gandolfo could well be little the wiser by Saturday evening, as the race appears certain to cut up badly, leaving only a handful of runners and the strong possibility of a slow muddling early pace.

On the same afternoon, Ayr stages the West of Scotland Pattern Novices Chase. This event, in contrast, seems sure to attract a strong field. The already earmarked for the £5,000 prize include Wayward Lad, Mr Kidd, Quarry Stone, and Clayside.

RACING

BY DOMINIC WIGAN

Cheltenham Gold Cup, steeple-chasing's crown, will have its most disappointing post-war fields, the layers seem to be erring on the side of caution with Little Owl. The Cantab gelding, sent chasing only last season, blotted his copybook somewhat with a fall at the 10th in the Sun Alliance Novices Chase and was beating far from high-ranking opponents on his re-appearance at Doncaster just before Christmas.

Had Tied Cottage not made a rare blunder and fallen at the 11th in the Peter Marsh, we

Snuggles, 4.20 The Sooty Show, Book Tower, 5.15 Money-Go-Round.

8.45 News. 8.55 Thames News. 9.00 Crossroads. 9.05 Wish You Were Here. 9.10 Coronation Street. 9.15 The Sweeney. 9.20 World in Action. 9.30 The Sweeney. 9.40 News. 9.50 The Troubles. 10.00 The Monty Carlo Show. 10.10 Close. 10.15 The George Thomas, MP. All IBA Regions as London except at the following times:

1.20 pm Anglo News. 2.00 Money-Go-Round. 2.30 Monday Film: Matinee. 3.00 News. 3.15 Money-Go-Round. 3.45 News. 4.00 Anglo. 4.30 News. 4.45 News. 5.15 Money-Go-Round. 5.45 News. 6.00 News. 6.15 Money-Go-Round. 6.45 News. 7.00 News. 7.15 Money-Go-Round. 7.45 News. 8.00 News. 8.15 Money-Go-Round. 8.45 News. 9.00 News. 9.15 Money-Go-Round. 9.45 News. 10.00 News. 10.15 Money-Go-Round. 10.45 News. 11.00 News. 11.15 Money-Go-Round. 11.45 News. 12.00 News. 12.15 Money-Go-Round. 12.45 News. 1.00 News. 1.15 Money-Go-Round. 1.45 News. 2.00 News. 2.15 Money-Go-Round. 2.45 News. 3.00 News. 3.15 Money-Go-Round. 3.45 News. 4.00 News. 4.15 Money-Go-Round. 4.45 News. 5.00 News. 5.15 Money-Go-Round. 5.45 News. 6.00 News. 6.15 Money-Go-Round. 6.45 News. 7.00 News. 7.15 Money-Go-Round. 7.45 News. 8.00 News. 8.15 Money-Go-Round. 8.45 News. 9.00 News. 9.15 Money-Go-Round. 9.45 News. 10.00 News. 10.15 Money-Go-Round. 10.45 News. 11.00 News. 11.15 Money-Go-Round. 11.45 News. 12.00 News. 12.15 Money-Go-Round. 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THE ARTS

Architecture

Classicism rules O.K.?

by COLIN AMERY

General Franco sent him to gool seven times, he has been likened to Napoleon, and Mohammed Ali because he has a taste for fights, and President Giscard d'Estaing has described him as "the greatest architect in the world." Ricardo Bofill is his name and he works from a converted cement works in Barcelona. Until February 14 he is the subject of a major exhibition in London at the Architectural Association, 34-36 Bedford Square, London, WC1.

I cannot recommend this exhibition too strongly. It should be compulsory viewing for all the Jeremiahs who moan that modern architecture is dead, dull and depressing. Mr. Bofill and his studio are not just producing drawings of grand and impressive projects, they are actually building in France and Spain the sort of architecture that would never see the light of day in Puritan England. Before you are seduced by the drawings and photographs that are so well displayed in the AA's fine new exhibition room it is important to understand how the Bofill architectural practice works.

It is known always as the Taller de Arquitectura, which means the "stable" or the "studio" and it operates as a group practice. This means that between 20 and 40 people work together; there are no office hierarchies, and not everyone working for the group is an architect. Poets, musicians, philosophers and film makers

belong as equals in the architectural team. This is not as Utopian as it sounds because the firm is extremely informed about business, politics and economics. The group has existed now for 20 years and has grown in influence as it has built more and more buildings.

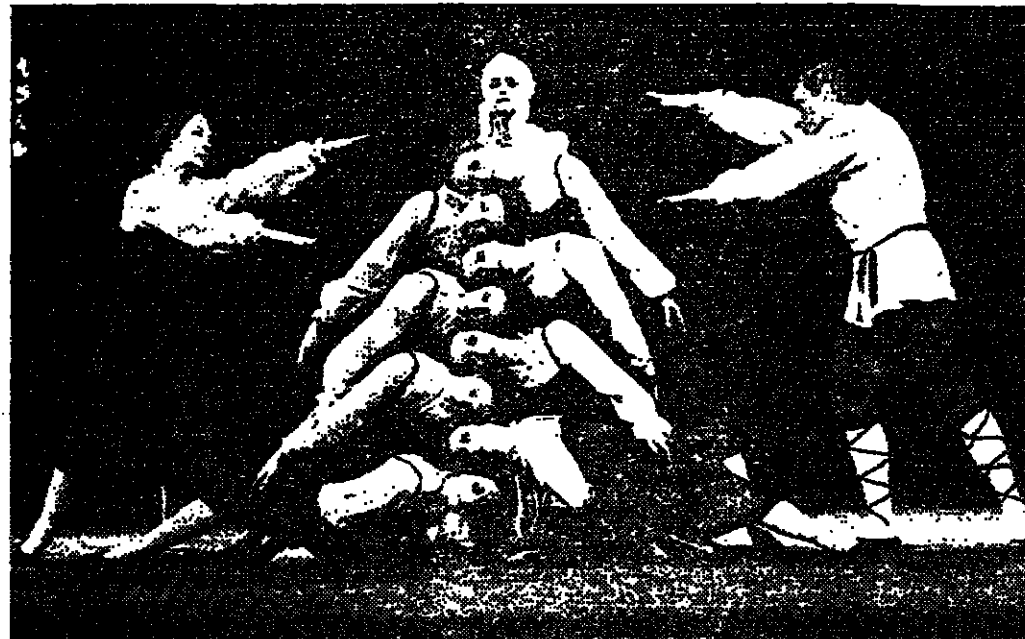
It was Bofill who coined the phrase "cemetery suburbs" to describe the new towns and housing estates of Europe that grew up in the 1950s and 1960s. He feels that we have lost the sense of enjoyment of space and that people cannot identify with the structural and technological language of much modern architecture.

In Bofill just another nostalgia freak building poor pastiches of the past? His early buildings which can be seen in Spain around Barcelona and near Sitges and at Reus are wild and various. They are all highly romantic buildings full of colour and in fact so strange that they are totally original in the way that Gaudi was when he began to work in Barcelona. Look at the Red Wall holiday apartments at Alicante that were built at the end of the 1960s. It runs along the rocks like a great wall of China that is honeycombed with flats and terraces and is full of wonderful corners to catch the sun. Xanadu is a seven-storey cluster of apartments built near the water's edge. The form of the block is derived from the outline of the neighbouring huge rocks and the individual flats spiral around a central core like

a series of suspended haciendas. Today the work of the group is very different. There has been a swing to the classical style. Near Paris there are housing schemes that are closer to Versailles in conception than to any of our more socialist ideas of a housing estate. They are intriguingly built out of concrete prefabricated panels that have impressed upon them the classical details, mouldings, pediments and pilasters. It is classicism by the yard and it is hard to see why such large-scale schemes should be preferable to large-scale modernism.

Bofill has an answer. The classical style is real history. People identify with it as part of their European heritage and when it is built in modern materials it still seems to belong to a tradition. When his French schemes are finished it will be interesting to see whether they are really more than rather paranoid stage sets.

In the catalogue to this exhibition this swing to the past is described as an adventure in history. There is no doubt about it. Bofill's work is the most substantial evidence of the change of heart among European architects. The size of the undertakings are enormous and the achievements impressive. Bofill has taken on the whole challenge of modern architecture with all the courage of a bullfighter—there is no one quite like him working here or in the United States. He is a man to watch.



Vergie Derman (top centre) as The Bride in 'Les Noces'

Covent Garden

Les Noces by CLEMENT CRISP

Les Noces returned to the Royal Ballet repertoire on Friday night in a well-prepared and precise revival, with — as a bonus — the text sung in Russian for the first time. Stravinsky called the piece a "scenic ceremony" and this remains the most exact indication of what Nijinska achieved with her hieratic, pyramidal choreography.

Noces is an inevitable, uncompromising theatre-work, one which engages the quick musical understanding of the Royal artists to the full as they surmount the extreme complexity of the dance's rhythms. On Friday the cast was admirably exact, the women's point work stressing that "elongated silhouette" like saints in a Byzantine mosaic that Nijinska wanted and Vergie Derman has the fine-drawn elegance of figure that the Bride demands.

Julian Hosking found a Groom too lightweight in gesture, too bland in presence, while among the men there is some absence of earthy pull and dynamic force. I recall, after the original Royal performances, that Lydia Sokolova

was most impressed by the pounding energy of Kenneth Mason as one of the Groom's companions; on Friday it was Ashley Page who best caught this physical intensity among the men. But Noces has ever been the Disfigurer work that the company does most surely, and so it is today.

The inclusion of *A Month in the Country* on the same bill can be explained, perhaps, by the fact of Ashton having dedicated it to Nijinska, for on other counts recent Royal Ballet programming has seemed wilful, or down-right defeatist in juxtaposing ballets which counteract each other and are somehow mismatched.

Month, with Marguerite Porter as Natalya, was given a decent rather dry performance. Michael Coleman is a sensitive actor, but he does not warm Belyayev with that bloom of youthful sexuality which must explain his charm for each woman in the cast, and when our attentions are not fully gripped by the emotional tensions of the piece, there is time to wonder if characters leave the stage merely to change into

some fresh caprice of costuming. Kolya suddenly acquiring a hat, then a Cupid's bow, then a jacket; Natalya with hat and shawl and peignoir.

Quintessence of programming policy is responsible for *Troy Game* as opening work of the evening. When Robert North made it for the London Contemporary troupe, it was a jovial tribute to the bounce of that company's strong male contingent. Later it suited the brass energies of the Dance Theatre of Harlem. At Covent Garden its self-indulgent, self-adulatory machismo makes it look like nothing so much as a scene on the beach at Sodom-plage.

Stephen Jefferies, who has a nicely mocking eye, sends the whole thing to perdition, which it merits; *Troy Game* offers nothing but the most blatant and dubious challenges for the men of the Royal Ballet. There is a great need for the technical and artistic felicities that Bournonville requires from dancers and whatever happened to Liekester and Halsey — a masterpiece too little seen since it came to the Royal Ballet repertoire.

Festival Hall

Alpine Symphony

by MAX LOPPERT

An interval of exactly three years was allowed to pass between the previous South Bank performance of Strauss's *Alpenjodeln* (by Previn and the London Symphony) and last Friday's (by Andrew Davis and the London Philharmonic). This seems to me quite as it should be: the work really merits no more than the occasional effort of meeting its inflated performance requirements (huge orchestra with wind and thunder effects and cowbells added to its percussion department; an important organ part; an off-stage brass band based on 12 horns). Strauss intended the last of his symphonic poems to fulfil a rather weightier purpose than an existence as the musical embodiment of an Alpine travelogue; yet, for all the wonderful sounds he invented, and the spurts of exhilaration provided by a work so prodigal in its canvas, can it fairly be claimed that he achieved anything else?

The sounds are wonderful. The B flat minor chord, sinuously unfolded by strings and low woodwind at beginning and end (with an added flat seventh to lend an icy shimmer) is only the most notable of devices economically picturesqued and original. What troubled me in 1978, and troubled me still more on Friday, is the banal quality of the "real" music from which the work is made—motifs with the four-square tread of a nursery jingle hardly permit the lengthy

development and recapitulation demanded of them. At about the three-quarter mark, when the delights of elaborately calculated sonorities had assumed their proper place in the experience, I began to feel an intense weariness, a sensation directly related to the appreciation of a vast artistic apparatus out of scale with its essential functions.

Arguably, this was the fault of Friday's performers—in a listening to either of the Kempe recordings, weariness is delayed much longer (if not entirely vanquished even then). As we know from his Glyndebourne appearances, Andrew Davis has proved himself an able and committed interpreter of Strauss scores for which a degree of special pleading is required. His hallmark in them is clarity of sound and thought; the many layers of material were surely balanced, the picturesque details paced with keen discipline. What the work most needs—swelling warmth and depth of orchestral tone (likely to be fostered neither by the Festival Hall acoustics nor by the constituted character of a London orchestra) and the air of letting one subordinate section emerge with seamless, effortless patience, out of another. Mr. Davis drove the music hard; Strauss's requests, in "Through thickets and undergrowth on the wrong path, for regular acceleration" could not be met because, too soon, the music was already moving much too fast.

Purcell Room

Cummings Trio

by ANDREW CLEMENTS

The string trio led by Diana Cummings, with the violinist Luciano Loria and the cellist Rohan de Saran gives robust, exhilarating performances, how digging deeply into strings and music always kept on the move. The Trio began its Purcell Room recital on Friday with Beethoven's string trio Op. 3 in E flat, a work sharing its home key and its sequence of six movements with Mozart's masterpiece for string trio the Divertimento K. 563 and given a performance here that suggested the players held it on a par with Mozart, with weight added to the minuets and addressing the Adagio with great solemnity.

Between the Beethoven and Brahms's C minor piano quartet, in which it was joined by the pianist Anthony Goldstone, the Cummings Trio gave the first London performance of Douglas Young's *Fonitones*, written last year for the group. In a single movement lasting just over ten

minutes, the work runs through the gamut of effects on the three instruments, treating them sometimes as a single cohesive body, sometimes as three entirely independent players.

This contrast lies at the basis of the work. There is a short quiet chorale that seems, on a single scoreless hearing, to present the harmonic bones of the piece, and between its two presentations there is a shattering initiative section for the three instruments playing in harmonies and glissandi. A violent antagonistic force for all is broken briefly by a muted "misterioso" presto *à la* Berg or Bartok and a resumption of the strenuous argument peters out into a virtuosic cadenza for the cello alone. Young sustains the plan well; the string-trio literature is not so full of good things that there is no room for rewarding new works. *Fonitones* is immediately attractive, witty and not too long. It deserves further attention from both string trios and audiences.

Music workshops and lectures at the Round House

A series of pre-concert lectures and workshops, designed to "entertain, provoke and enlighten" has been arranged by the School of Adult and Social Studies of Goldsmiths' College, University of London, in conjunction with the Sunday evening Contemporary Music Network concerts at the Round House.

The lectures and workshops begin at 8 pm and the performances at 7.30 pm. The series continues on February 1 with a workshop with Electric Phoenix. The following Sunday jazz critic and

broadcaster Brian Priestley will give a background to the work of saxist Don Rendell whose *Earth Music* will be performed that night.

On February 15 there will be a workshop with Trio Exvoco and on March 1 Oliver Knussen and Keith Potter introduce the music to be played that evening which includes Knussen's composition *Concertino*. On March 15 Neil Sorrell will talk about the styles and instruments of Japanese traditional music prior to a concert by the Delphonic Ensemble of Japan.

Theatre Upstairs

Four in a Million

by MICHAEL COVENEY

Inside of the light entertainment business itself, only the most assiduous readers of *The Stage* would be aware of the crisis in clubland. While top-liners like Freddie Starr and Paul Melba command huge fees, the support acts are being cut back to four nights a week and the Palladium is as remote as the moon from a bad night in Leicester.

Director Les Blair has taken four second-rate club performers and put them in a Leicester lodging house last thing at night. As with all improvised shows—and the technique is the same as Mike Leigh's, with a script arrived at about two weeks before opening—the action splits into slabs or fragments and very good scenes are in danger of outstaying their welcome by going on for too long. In this case, though, the black column is much longer than the red. Only in an improvised play would a drunk spilling cornflakes all over the floor while doing the Sinatra/Crosby big number from *High Society* be genuinely funny. The scene builds with little details you can imagine the actor devising as he went along.

Les Blair's work to date has



Leonard Burt as Tracey Ullman

been mainly for television, but not even Mike Leigh or Mike Bradwell came up with anything as good—or as unpatronising—as this when they started. The

subject is irresistible and the performers exceptional. Three of them come from clubland—Debbie Arnold, a pouting blonde who flicks off a Marilyn Monroe impression every other paragraph a gloriously dreadful Cockney comic, Alan J. Clark, whose telephone conversations with his wife are a slightly censored version of his delightful filth at the police station night; and William Machin, a Glaswegian Elvis Presley clone on the run from failure. They are joined by Tracey Ullman, the best new actress to come my way for some time, as the mystical, paranoid Beverly who performs Dusty Springfield numbers in half a cutaway dress.

The four acts are strategically placed to break up two long late-night sessions back at the digs. Only the absurd Beverly is resolutely sentimental about her vocation, but the appalling emptiness of these under-achieved careers is hilariously conveyed and given a tantalising second dimension by the acts themselves, which reek of chicken in the basket. Fowl language in fact, has a field day and there are some good dirty jokes (not just in the acts). What, for instance, would you say resembled Yui Brynner in a rollicking sweater?

Olivier

Man and Superman

Shaw declared in his dedicatory epistle to this play to A. B. Walkley that he had always wanted a play of philosophers in his theatre and that *Man and Superman* was a play for such a pit. In the original 1905 production, the actor playing John Tanner (a derivation from Don Juan Tenorio) was made up to resemble the author. Through this character, Shaw pours all his views on marriage, the Life Force, the need for a race of Supermen after the overthrow of the aristocracy, the inevitability of Hell and the dullness of Heaven.

All of this emerges clearly if you take the play with its rarely performed "Don Juan" episode, the epistle and the entertaining appendix of Tanner's Revolutionist's Handbook. The problem facing the ambitious director wishing to do the complete play—in this case Christopher Morahan—is how to bind the third act into the conventional whole. For Tanner and his chauffeur, the engineering New Man from the Polytechnic, take off for the Sierra Nevada at the first indication (to Tanner) that Ann Whitefield has him marked down for a husband. There they are captured by a band of brigands led by the Jewish ex-waiter Mendoza.

With a rumble from Mozart's *Don Giovanni*, a cloud of smoke and a half-hearted light show, the orange mountain vista is

transformed into Hell. Tanner becomes Don Juan. Mendoza the Devil and Ann the much-abused Dona Ana. Myself, I find this episode unreadable, on the stage, just about intolerable. I did not quite catch the Devil's warning about the danger of selective breeding, but I did catch the full force of the rest of the discussion, or rather static debate. It is like having to sit through a year of Bernard Levin columns, and I am afraid that Daniel Massey, who until the first interval has given a polished display of rhetorical posturing deliciously undercut by the plot development, simply sinks under the weight of it. The Life Force arguments I find incomprehensible, the passage about eugenics repulsive.

There is no dramatic action in Hell apart from the decorative business of Michael Bryant's unbeatable, smiling Devil pouring out water and changing it to wine. Apart from the point about Heaven being the rightful place for snobish, moralistic English Philistines, the only element of the play to be reinforced is that of man being the quarry of woman in the marriage stakes.

The rest of the show succeeds as a demonstration of how a preening, self-indulgent production can work on the Olivier with the right design. Ralph Koltai gives us a grey library wall flecked with painted books that disappears to reveal a concrete tin

foil setting for Richmond, the mountains and the final act in Granada. Punch-drunk after Hell, I revived slightly as the play picks up where it left off at the first interval in a series of marvellous scenes: best of these is the one where Anne's mother (Antonia Pemberton) munches chocolates and tells a despairing Tanner that her daughter deserves to meet her match and good riddance. Ann herself leans on a chair and swings her right leg slowly and deviously as she rejects for the last time the absurd protestations of love from Octavius (Timothy Davies).

About Penelope Wilton's performance there are no reservations. You know from the start she is out to get her man, having made up her mind in childhood. Miss Wilton plays gloriously, but without ostentation, to the house, timing her reactions and cunningly ingenious facial ploys to perfection. In fact she confirms what was suggested when Mr. Massey joined her in *The Philanderer* some time ago: this is an ideal Shavian double act.

The parallel secret liaison of Violet Ramsden and the American Hector Malone is brightly played by Anna Carteret and Greg Hicks, and James Carter does not miss a trick as a brown-voiced Henry Straker, the intellectual's ideal worker who occupies the driving seat in more ways than one.

MICHAEL COVENEY

SOCCER

by TREVOR BAILEY

Foresight in the Third Division

THE ALL-ENGLAND meeting between Charlton Athletic and Fulham attracted a crowd of more than 17,000, easily the largest to assemble at Craven Cottage this season, and provided excellent entertainment which was a credit to both teams.

The visitors won 2-1 and it was easy to understand why they were comfortably top of the Third Division, near certain for promotion and have only a lost one of their last 23 games—even if, on this occasion, Fulham did enough to have earned a replay which was denied them through the brilliance of John in goal.

Watching Charlton for the first time since last year, when they were struggling so ineptly and unconvincingly that relegation became inevitable, was a revelation.

Mike Bailey, their manager, who used to be such a hard tenacious, yet always thoughtful half-back in his playing days, has achieved a remarkable transformation in a very short time.

His players now have a belief in themselves, are capitalising on their individual strengths within the confines of the side—like providing Hales with the ball in positions he can exploit

and playing good direct football.

Their display on Saturday was well up to Second Division standard and if they had not been penalised by a heavy and untrustworthy pitch which made accurate ground passes something of a lottery, they would probably have won more easily.

After the match, Bailey was unwilling to single out individual players, because it had been essentially a team performance in which they employed a fairly standard 4-4-2 formation. It was, however, pleasing to see the way Shaw was always keen to advance from the middle of the back on to the offensive which enabled him to probe the lanky Tydem and the double thrust of their aggressive spearhead Robinson, with Hales who showed his worth as an executioner by a fine decider.

The outlook for Charlton in 1981 is bright. On the evidence of this game, they will be back in the Second Division, but will probably need three new players if they want to make a serious impression there. With the aid of a helpful draw in the Cup, they could be in line for a profitable and exciting run. The club could certainly do with the extra cash, and their home

gates, in spite of their success, have dropped in the Third Division, as has their share from the away fixtures.

In these circumstances the plans of their directors to turn the Valley, the largest club ground in the land, into the first all-seater stadium, in England, are ambitious and imaginative.

The intention is that the 8,000 seats which are to be installed behind the two goals will be used to accommodate those followers who at present pay the ground admission charge of £1.70 and will be available to the public for probably as little as £2.

The idea is that this will both increase the comfort and reduce the hooliganism—admirable intentions but there could be a snag, I suspect that a considerable number of Charlton followers prefer standing on the terraces to sitting in the stand, because they like the mateship and the atmosphere.

This suspicion was confirmed by the fans I spoke to before the match, quite apart from the group who were singing loudly, obscenely and out of tune about what the directors could do with those new seats. The immediate outlook for Fulham is less happy. There

will be no cup run and they certainly have no chance of making an immediate return to the Second Division. Nevertheless, Mr. Ernest Clay, their chairman, has just announced that they intend to build a new stand at the Bishop Park end which would include flats and a leisure centre. The money produced from the flats will finance the scheme.

The weakness is that, until Fulham are back at least in the Second Division, they have more than sufficient accommodation. This could be diverted if another club was interested in sharing, like Crystal Palace or Wimbledon.

Fulham should not be near the foot of the Third Division, as they possess some good players including Davies, a most impressive lead forward who scored a splendid goal and had two fine shots brilliantly saved. But they lack confidence and consequently over-use the long high ball up front and attempt to overcome their lack of smoothness by physical effort.

It is to be hoped that Malcolm MacDonald, their new manager, will be able to solve these problems in the next few months and his team become serious contenders for promotion next season.

TENNIS BY JOHN BARRETT

Illness eliminates Indoor seeds

THE U.S. Pro Indoor Championships, celebrating its 20th birthday this week in Philadelphia's giant Spectrum Stadium, normally boasts the strongest field of any U.S. tournament apart from the Open, is much depleted this year.

The present American influenza epidemic has removed John McEnroe, the favourite, and Gene Mayer, the third seed, and a stomach infection at last week's tournament in Montreal has also affected several of the players including Buster Mottram, the British No. 1.

It is indicative of Mottram's increasing sense of responsibility that he intends to withdraw from next week's tournament at Richmond, Virginia, so that he can join Britain's Kings Cup team at Huddersfield on February 4 in their play-off match that will decide whether they will be relegated from the championship group.

Last year, in similar circumstances, Mottram helped us to avoid relegation by turning out at the last moment against France. Mottram's opponent here is the exciting 21-year-old Frenchman, Yannick Noah. They last met in the 1978 Davis Cup tie in Paris, when the novice Noah could win only one set. Since then, this amiable young giant has fulfilled some of the promise

that Arthur Ashe had spotted when he first saw him as a 10-year-old on a goodwill trip to the Cameroons.

Noah, No. 14 seed this week, now stands at No. 23 on the computer rankings—21 places above Mottram. The winner will play the left-handed American Terry Moor, who has a bye, and then probably the new champion of Australia, Brian Teacher of Beverley Hills, who is seeded sixth.

The presence of three other Frenchmen—Christophe Roger-Vasselin (computer ranking 48), Pascal Portes (61), and Thierry Tulasne (113)—the man who beat the holder Vitas Gerulaitis in the second round in Rome last year—plus two national coaches bears testimony to the continuing success of the French training and development programme.

British men's tennis is at its lowest ebb since the war. The next Britons on the ranking list are Jonathan Smith at 130, Mark Cox (who no longer competes seriously) at 140, John Feaver at 162, and Robin Drysdale at 185. At such a time this final achievement across the Channel, built upon a record tennis boom in France, should give the UK pause for thought.

Until the Lawn Tennis Association takes positive action to lead the British game out of the

doldrums and, in particular, backs private efforts to develop modern indoor centres, national standards will not rise from their present mediocrity.

Further sad evidence of faded promise was the rapid elimination of John Lloyd from the first round of the qualifying competition. His attempted comeback was ended abruptly by Jay Lapidus, a Princeton left-hander, who is the top-ranked American in the under-21 category. Lapidus won a bloodless encounter 6-3, 6-2 in less than an hour, and went on to secure a place in the main draw and a match against 21-year-old Portes.

A comparison of French and U.S. standards will point the way to what has still to be achieved in Britain.

Defending champion Jimmy Connors, who has won this title four times in the last five years, is at the top of the newly-made draw with fellow American Harold Solomon cast as his likely opponent in next Sunday's final, worth \$45,000 to the winner. Solomon is in the process of trying to add a net attack to his already competent backcourt game, and this fastish Supreme carpet surface will offer him plenty of scope for attack. He is expected to face Roscoe Tanner in the last eight

and Brian Gottfried in the semi-finals. Connors' semi-final opponent, according to the seeding, should be Gerulaitis.

This week's event, besides being a \$297,500 (nearly £133,800) tournament in the Volvo Grand Prix competition, is also part of the WCT World Series of Tennis. This has its climax in the eight-man play-offs in Dallas in the first week of May.

Lloyds opens in Aberdeen

THE MOST northern branch of the Lloyds Bank Group network opens in Aberdeen today. It is the third in Scotland; the Glasgow branch opened last year and Edinburgh in 1978.

£2.87m for cancer research this year

GRANTS totalling £2.87m have been awarded by the Cancer Research Campaign to 15 universities and hospitals in support of 131 research projects this year. The organisation, dependent on donations and legacies for its income, is now spending more than £10m on 500 programmes in the UK.

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Taxes and the North Sea

SOME OF the major oil companies have suggested that the Government should postpone its proposed supplementary tax on North Sea oil, and impose instead a once-for-all levy yielding the same £1bn of revenue, so that a more considered review of the tax structure could take place. This is unorthodox; but there is a case for giving it serious attention. Repeated tinkering in the quest first for maximum production and more recently for maximum revenue, has left a thoroughly messy and illogical structure. It needs re-design, if not necessarily in a way which the oil companies would welcome.

Marginal fields

The Petroleum Revenue Tax was originally designed with a number of aims, with revenue rather far down the list. The first was to encourage the exploration of the North Sea, which appeared a highly speculative proposition when the first risks were lowered out. In recognition of the risks involved, the tax was structured to allow producers to recover their investment before they became liable for tax. A second aim was to encourage the development of marginal as well as the most promising fields, and a third was to encourage spending on infrastructure in Scotland, quite largely for political reasons.

The Treasury has subsequently tried to secure maximal revenue in the long term by imposing an extremely severe tax regime once all these other aims have been served, but that is not how it appears from the point of view of an operating oil company. The high marginal rates of tax, coupled with unprecedentedly generous offsets for capital spending, is simply the characteristic British combination of punitive rates and enormous loopholes.

A field can produce a small flow of highly taxed profit, or several times the sum in virtually free capital, according to choice. If the oil companies are simply rational, this regime must lead to a great deal of marginal investment which would never be contemplated if the producers were risking their own funds; by common observation, it also results in a proportion of sheer experiment and waste.

This was never a good formula to encourage efficient development; and by now the tax incentives run counter to official depletion policy, which seems to be to check the increase of production above self-sufficiency. The system has other damaging results. The Treasury is essentially a deferred equity-holder in the North Sea, which means that revenue flows are not only delayed but unpredictable, highly vulnerable to changes in the real oil price and indeed in the exchange rate, which have a geared-up effect on profitability.

Further, the fact that the impact of oil production on the import balance long predates the corresponding shift in the fiscal balance has a good deal to do with the grave difficulties of macro-economic management at present — the excessive rise in interest rates and sterling, and the damage to the non-oil economy. Under this regime, the development of the North Sea has deprived the rest of the economy of both markets and capital.

Extra cash

The supplementary oil tax, which effectively raises the royalty element in revenue, is designed to overcome some of these deficiencies, and is clearly a step in the right direction, producing a more reliable flow of revenue; and the Government is also contemplating a reduction in the tax allowances against investment.

Given time, however, a more radical approach could be explored: a really drastic reduction in investment incentives, accompanied by a cut in marginal rates. If this approach discouraged a significant amount of questionable high-cost investment, which seems likely, then extra cash would be available both for revenue and for the producers, and revenue would be brought forward in time and made less volatile. Production capacity would grow a little more slowly, but that is in line with policy. It is impossible to maximise both revenue and investment, but it is possible to improve both revenue and economic efficiency.

China after the Gang

The sentencing of Madame Mao Tse-tung in Peking yesterday which brought to an end the trial of the Gang of Four can without exaggeration be said to mark a watershed in China's recent history. Here was the former wife of China's foremost revolutionary leader, who founded the country's Communist Party, carried it to victory and then presided over the country for nearly 20 years, condemned on charges that included attempts to overthrow the state.

Violence

Not without justification she pleaded during her trial that she had acted on Mao's orders. Throughout the tumultuous 10 years of the Cultural Revolution she was at the centre of administration. The senseless violence of that epoch, and the almost complete destruction of the country's education system have left bitter memories. Many of those who suffered would have liked to have seen Jiang Qing executed. The political leadership, exercising their influence on the court, finally decided on a suspended death sentence. It was the right judgment in that it gave Madame Mao some dignity, and it prevented the vindictive scuttling of the past and opened up fresh wounds among those radicals who still support her cause. She is more likely to suffer oblivion in prison than as a martyr.

The new Chinese leadership of Vice-Chairman Deng Xiaoping should be given credit for deciding to hold a trial at all. This attempt at legality marks a fresh departure for a Communist Party which has traditionally dispatched its opponents unceremoniously behind closed doors. But the proceedings were a mockery of justice as it is known in the west. This was a show trial in the sense that the verdict was known in advance, and Press, radio and the state apparatus rallied to denounce Madame Mao both before and during the trial.

Sadly there is now a risk of more show trials which could only further diminish the credibility of China's new legal system. The court hearings brought into the open how deep the personal rivalries and ideological differences continue to be in China. By invoking Mao's

authority in her defence, Jiang Qing forced the new leadership into a more hasty reevaluation of Maoist doctrine—and hence of the whole structure on which Communism has been based in China—than it had been prepared for. Chairman Hua Quofeng and Deng seemed to have struck up some compromise a year ago when Hua stepped down from the Premiership.

This now can be seen to have been too fragile to last. Disagreements over the handling of the trial, over the involvement of other radical leaders in the Cultural Revolution and over the role of Mao have helped precipitate a fresh power struggle which now appears to have led to Hua's demotion from the post of Chairman.

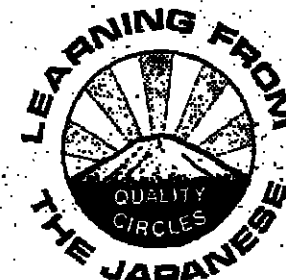
Deng seems to have consolidated his hold over the leadership. But this control has yet to be extended over the middle and lower ranks of the party where millions of officials gained office during the Cultural Revolution and now stand opposed to further progress. The rapid changes of line have left a party that is demoralised and lethargic. Added to this uncertainty is that disagreements continue to exist between the party and the army and that a number of key ministries either lack ministers or the ministers are in disgrace.

Leadership

The end of the trial and the apparent resolution of the conflict between Hua and Deng does however offer a new starting point. It is clear that over the last year the leadership has been preoccupied with political squabbles and that the problems of the economy have heaped up by default. Deng is now juggling with the almost impossible task of grafting a market system onto China's centralised administration while at the same time preventing a devolution of power blossom out into uncontrolled spending and inflation. In the power bartering he appears to have won his way over the direction the economy should take. But it will not be until the Central Committee meets possibly next month and China holds its first party Congress this summer since 1977 that a fuller picture will emerge of how strongly the party hierarchy has lined up behind him.

WESTERN businessmen have argued for years that Japanese management practices will not work in American and European companies. But in an attempt to improve employee motivation, productivity and quality, hundreds of them are

now encouraging small groups of workers to band together in what the Japanese call "quality circles." The Financial Times today launches a series of eight articles which examine this phenomenon, and its chances of success.



Motivation: Japan's new export

By Christopher Lorenz, Management Editor

"JAPANESE WORKERS might fall for any three-card trick, but our bosses wouldn't," says Fred Hatt, foreman at a British chemical works.

So why have Mr. Hatt, hundreds of his company colleagues, and thousands of shop floor workers on both sides of the Atlantic, started to embrace a Japanese management concept that until last year was generally thought to be unexportable, except to countries like Taiwan and South Korea?

Fred Hatt has several answers. First and foremost, he sees the approach in question as being far from a piece of oriental sleight of hand.

Then there is the obvious threat that "the way things are in industry nowadays, one's got to try anything to save one's job."

More positive is the pride in finding ways of working more effectively and congenially. Most convincing of all is his proven experience that the new approach "is a way of getting management to listen to what we say, and actually do something about it."

Or, in the words of one of his more explicit colleagues, it gives the shop floor a way of confronting the management's excuses through direct communication.

Management sees it somewhat differently, of course. To Mr. Hatt's general manager, Philip Penrice, the attraction of encouraging small groups of workers to band together under their foreman in "quality circles" was threefold: improving the technical efficiency of manufacture; increasing productivity; and, probably above all, stimulating motivation and involvement on the shop floor.

The concept of a quality circle as practised in Japan is that groups of about 10 working colleagues—whether from the shop floor or from "white collar" areas—form a circle with their supervisor or foreman as leader. In regular meetings they analyse problems which interfere with their own efficient working, and they formulate solutions. Where possible, they implement them themselves; otherwise they put strong pressure on management to introduce them. Since management is already committed to the circle approach, it is ready to listen and act. Circle members receive no direct financial reward for their improvements.

Quality circles are far from being yet another technique to improve the quality of manufacture or office work and at the same time cut costs: this is one of the reasons why many companies, both in Japan and the West, have dropped the word "control" from the original term "quality control circles." Only an estimated one-third of current quality circle projects in Japan are directly quality-related, the remainder dealing



Ford is setting the pace with quality circles but will its double-quick programme backfire and consign them to the scrap heap of management fashions?

with productivity, safety and other issues.

Underlying the whole approach is the principle of improving the motivation of employees by increasing their involvement in workplace decisions.

The Japanese concept is being adapted in various ways by companies in the U.S. and Europe—in some cases, for example, by the inclusion of specialist managers in the circles, in others by a formal link with the company's existing suggestion scheme. Both these changes

In Britain at least 40 companies have quality circles

are criticised by Europe's leading quality circle specialists who emphasise the key principle of offering collaborative groups of workers considerable scope to improve quality and productivity on their own initiative.

Fred Hatt and Philip Penrice work in Dagenham, on the eastern fringes of London, for May and Baker, a subsidiary of the French Rhone-Poulenc chemicals group. At their relative ends of the management spectrum, they are engaged in an experiment which could break the myth that Japanese management practices cannot be applied in the West.

The myth rests on the argument that Western culture places the group in a subservient position to the individual, rather than vice versa as in Japan and that—except in a few instances—the prime basis of management-union relations in the West is

combative, rather than collaborative.

"Competition is the driving force in our society," says Peter Engel, manager of training for Ford of Europe's body and assembly operations. Ford began introducing quality circles in late 1979, and has been moving rapidly—too rapidly, according to some employee relations specialists—towards its ambitious target of having circles in all its European factories.

Of more immediate importance than the importability or otherwise of Japanese management attitudes and practices is their proven effect in the market place. If Messrs. Hatt, Penrice and the other quality circle practitioners succeed in sustaining their early achievements, they will be doing their part in raising the quality and productivity of Western industry towards the extraordinary levels which Japan has achieved in recent years, at the expense of one Western company after another.

Such a claim may seem all too redundant of the familiar consultancy and business school verbiage which accompanies the launch of any "new" management technique, only to seem naive and ridiculous when they fail, either in the face of stark reality, or in exchange for the later management "favour" of the month.

Yet there is no denying the remarkable way in which the quality circle bandwagon has gathered pace in the last two years and not only in the high technology industries, where one would expect any quality-improvement technique to be looked on with favour. About 250 companies in the U.S. now

have quality circles, most of them big names such as General Motors, RCA, General Electric, Westinghouse, Intel, IBM and American Airlines, but also lesser fry. Four years ago, only a handful practised the concept, notably two ultra-high technology enterprises, Lockheed and Hughes Aircraft.

In Britain, the take-off has been even more rapid in relative terms. At least 40 companies have begun to introduce quality circles over the past 15 months, in both blue and white-collar areas, most of them since September 1979, when the first of a series of public seminars was held.

The list now includes BL, Chloride, Ford, I.T.T. Marks & Spencer (and nine of its suppliers), Mullard, the Rolls-Royce aero engine company and Wedgwood, as well as many smaller firms. The fastest advanced in terms of numbers appears to be Ford, which claims to have over 450 quality circles in operation throughout Europe, half of them in Britain. But there is some debate outside the company about whether those of its groups which include both shop floor workers and managers should really be classified as quality circles.

Unlike Ford, most companies have made extensive use of consultants to help them introduce the concept, either David Hutchins Associates in conjunction with Executant (Chloride and M&S, for example), or PA International (whose clients include May & Baker and I.T.T.). Now even the Government has jumped onto the bandwagon, with the Trade Department starting to proclaim the virtues of quality circles. Just two years ago, Rolls-Royce and BL were virtually the only British-owned companies using them, and Ford

had not even started.

In Scandinavia, too, circles are beginning to take root, with Volvo and Danfoss, the Danish electrical components maker, two of the leaders in a field which now numbers about three dozen companies. On the Continent progress has been slower, except within the U.S.-owned multinationals, partly because the consultants have been less active so far, and partly because the more authoritarian organisational structures of French and German companies offer less fertile ground for growth. In central and south America, on the other hand, quality circles have taken root rapidly, especially in Brazil.

But all these developments pale in comparison with the growth of the concept in the Far East. Taiwan and South Korea have introduced it with

The main opponents have been managers not unions

characteristic rapidity, and in Japan itself the number of quality circle members has swollen to over 10m, most of them joining over the last 15 years.

The concept's sudden adoption in the West can be attributed to several very different "pre-management" pre-occupations. Since top managers are the essential "champions" of any management innovation, commitment is vital to the success of quality circles.

The most obvious of these pre-occupations is the universal western need to improve both productivity and product quality if industry is to survive

against the triple onslaught of recession, inflation and unprecedented competition (especially from the Far East).

Closely related, but also a long-standing motive in itself, is the conviction of many senior managers that the only way to stay competitive—large or small—becoming moribund in the current social climate is to communicate more effectively with junior managers and the shop floor; to give them a greater degree of involvement with the company and their jobs (which is not necessarily the same thing as "participation"); and generally to "improve the quality of working life."

Ken Walton, head of I.T.T. Components, argues the case in more down-to-earth terms. "If you treat people like idiots, just harnessing them to machines, you're not going to get any results at all."

Whatever the attractions of greater worker involvement, quality circle evangelists are perfectly well aware that many managers are motivated more by quantifiable costs and benefits. Lumping quality and productivity improvements together they can quote reams of impressive cost-saving projects which have been initiated by individual quality circles: £60,000 a year on one R.R. turbine welding project by cutting the proportion of defective welds from 24 per cent to 1.8 per cent; an annual saving of £26,000 on machining blades for a new version of the RB 211 engine; by cutting the scrap rate from 4 per cent to 0.5 per cent; a massive \$636,000 saving at Westinghouse on materials purchasing; or \$100,000 a year on each of several projects at Hughes Aircraft. And all these benefits have been secured at very little cost: one manager claims a cost-benefit ratio of 1:10.

But other companies—including I.T.T. Components, May and Baker and Danfoss, the Danish electrical group—talk in terms of project-per-project savings of £2,000 to £7,000, at most.

To those who see trade unionism as the most likely stumbling block—in their role as the arch-opponents of change—it will come as a surprise to find that the most evident opposition to quality circles so far in Britain, as well as the U.S., has been from middle managers who are either too busy to come to grips with quality circles, or who feel their position threatened.

This series of articles will continue to appear on the Management Page from tomorrow, starting with an analysis of the theory behind quality circles, and a look at their practical pitfalls.

MEN AND MATTERS

Enterprise gets an airing . . .

Whatever Margaret Thatcher's speech, the enterprise concept of enterprise shown by the small business innovators and inventors she meets today, and still need for a start-up capital and simple idea.

Inspiration came to Mrs. Elson in a moment of frustration over the waste of the petrosols and the inadequacy of the plastic hand-press in which he marketed root inhibitors and penetrating oils.

"I grumbled to myself that what was needed was a container that worked like an aerosol but could be refilled," he says. Elson sketched an idea for a £400 engine, £40 to make a prototype, and the Jenni. Cane was born.

Named after his wife, it is an aluminium aerosol that uses air as a propellant. It can be refilled with liquid and compressed with a foot-pump or even a bicycle pump.

Elson patented the design and ordered parts for the engine which he assembled in the garage at his home near Guildford in Surrey. He sold them in a few weeks. Still assembling the cans himself, he expanded his business through mail order companies.

Then less than a year ago, he set up his own company, with patents and distributors in the United States, Canada, and throughout Europe. Manufacture was contracted to a company in Northern Ireland.

"Sales in the first eight months totalled £200,000 and demand is growing fast," Elson tells me. "Two thirds of the cans have been exported."

Quite apart from its environmental advantage of using air instead of chlorofluorocarbons, Elson claims that the use of his spray with bulk liquid supplies can cost little more than that of "throw-away" aerosols.

"The response has been astounding," Green tells me. "In three weeks and before we've done any advertising, we have been offered enough lots to ensure an auction a month until the end of the year."

We decided originally to print 200 catalogues for our first auction. But we've already increased the number to 1,000. We've had prospective buyers and sellers on the telephone from all over the UK, and from as far afield as California."

Hardware for sale ranges from word processors, through printers and minis to main frames. Largest machine to be offered so far cost £2.5m new. And a special auction of electronic games kits is being planned.

"It looks," says a delighted Green, "as if we have the right idea at the right time."

Wembley final

Labour history might have been differently written this weekend. I was reflecting, if chairman Alex Wilson had stuck to his threat to pitch all the photographers out of the Wembley conference.

A short-sighted Olive Jenkins was one of the busiest of the cameramen there, snapping the (male?) appearances of that nation's frustrated Right-wingers as William Rodgers, Ian Wigglesworth and Mike Thomas.

Birmingham Sparkbrook's Roy Hattersley had a very difficult day maintaining his middle-of-the-road balance while avoiding capture in such company by seeking a embracing wide lens. Though the camera missed Denis Healey pursuing his enigmatic practice of cutting up copies of this newspaper.

But all this was before Jenkins declared his reporter role as the Machiavelli of the union's mass vote. "Straightforward goddamned lies," he says. Which leaves as many worries about the bumbling incompetence of the union "moderates"

"I'm Jennifer. I'm 4. They said I'd never be able to speak"



Where does Jennifer go from here? Can you help?

You ought to see Jennifer today. She laughs, she cries, she speaks. Sometimes she speaks so much it seems she's trying to make up for lost time.

And of course, she walks, runs, plays hopscotch, chases the house cat, and runs after the ball in the tennis court of one of Dr. Barnardo's homes for mentally and physically handicapped children.

Yet when Jennifer was 2 years old, she had been written off. Before she came to us, the experts said that if she survived, she would probably never speak or play like a normal little girl.

Two years later, Jennifer is a miracle of recovery that has actually happened. But in order to help Jennifer face the world, we are now trying to help her learn how to write.

And after that, it will be sewing, beadwork, knitting, pottery, or any of the other vocations that will give her a purpose for living.

All this will be done by our trained helpers, who are skilled in handling complicated and difficult cases like Jennifer's.

Our help has no limits, but our money does. Skilled help like Jennifer needs costs a lot and every £1 that you give goes towards those less fortunate than you.

Won't you send what you can today? For only £2, one of our residential homes could get four sets of knitting needles for children. For £10, we can buy a sand-tray—and little kids like this help so much. For £100, we can feed a child for a whole year at the centre. Everything helps. And it helps even more if you covenant to pay regularly. That way we can claim back tax. So every £1 you give is worth £1.43. Not a penny is wasted, because we know it is your money we are using. And all our helpers feel exactly the same way.

Dr. Barnardo's run temporary relief homes, day care centres, residential centres and schools. Please send what you can today.

Your caring will reach out to many children like Jennifer who could one day be earning their own livelihood and living instead of just existing.

Please send what you can to me, Nicholas Lowe, Appeals Director, Room 243, Dr. Barnardo's, Tanners Lane, Ilford, Essex IG6 1QG.

Or donate by credit card. Please telephone Teletax 01-260 0200, give your card number and quote Barnardo's Room No. 243.

*We don't reveal our children's identities so as to spare distressing publicity.

Dr. Barnardo's

Observer

A separation, but is it a divorce?

THE MAIN question about the Labour Party after the extraordinary developments at the weekend is whether it is a separation or divorce. Mrs. Shirley Williams, Dr. David Owen, Mr. William Rodgers and Mr. Roy Jenkins yesterday announced the founding of the Council for Social Democracy, but they have not yet left the Party. The number of Labour MPs likely to join them in the immediate future is probably not more than 10.

In the words of Mr. Michael Foot, the Party leader, who clearly sensed what was coming, the worst that could happen from Labour's point of view is that there might be a split.

Yet after the events at Wembley on Saturday the mood of depression in the Parliamentary Party is widespread. It is not just that the trades unions and the constituency parties have been given more power in the election of the Party leader. It was the manner in which it happened that mattered.

Not until Friday night did anyone begin to guess that one of the most radical formulas on offer would be adopted by the conference. In fact, the leader and deputy leader will be elected annually by a college consisting of 80 per cent representation from the Parliamentary Party, 30 per cent from the constituency parties and 40 per cent from the affiliated organisations, meaning almost entirely the trades unions.

The formula came from USDAW, the Union of Shop, Distributive and Allied Workers, previously regarded as a moderate organisation of no great significance within the Labour movement.

No-one has given any convincing explanation of why USDAW put it forward in the first place,

except that the union felt obliged to propose something. What happened is that the far left suddenly latched onto it as being the most likely winner if you altered the votes in the complicated voting system.

In the process, Mr. Foot was defeated and so too was the Party's National Executive Committee, though perhaps the NEC did not mind. Mr. Foot supported ratios of 50:25:25 for the Parliamentary Party, the constituency parties and the unions respectively. The NEC was going for 33:33:33, with the remaining 1 per cent for Socialist and Co-operative Societies.

On the face of it, once the principle of a wider franchise for electing the leader had been agreed at the annual conference in Blackpool in October, the precise ratios did not matter too much. Indeed, there is a case for saying that it is better to give more power to the unions than to the constituency parties, which is precisely what happened at Wembley. For some of the trades union leaders at least have their feet on the ground and live close to the real world, that some of the MPs are not.

But the work of the Parliamentary Party does not see it that way. It is a fact that the PLC is a mixture of charges that it appears now more than ever in lock to the unions and can even be presented as the unions' creature. Much more telling than that, however, is the demonstration, repeated at Wembley, that even if the unions wish to behave responsibly, they cannot or do not.

Time and time again it has looked as if the unions would come to the rescue of the Party leadership. Mr. James Callaghan used to trade on it. Mr.



SHIRLEY WILLIAMS
Wembley was a boost



ROY HATTERSLEY
A case for fighting from within



TONY BENN
Election manifesto is next

Foot has behaved in the same way. Yet when it comes to the conference floor and the actual voting the unions mess it up—not because they are malign or revolutionary, but out of sheer incompetence. Mr. Bill Whitley, the leader of USDAW, has already said more or less that he is sorry, but that is after the event.

Leaving aside Mr. Tony Benn for a moment, there are now basically two views on the future of the Party. One is that the long fight back from within can now begin. The other is that it will gradually disintegrate. Both are tenable.

The case for fighting from within was best put by Mr. Roy Hattersley at a meeting of the Fabian Society during the Wembley lunch-break. It is that the Labour Party is still the party

of fairness and greater equality. Neither the Tories nor any new grouping are likely to be able to represent those values. There are also questions of loyalty, erosion and tradition. Some of his colleagues might add that it is, too, a question of class.

Mr. Hattersley said: "The people we need to mobilise can't imagine a Labour Party which they would not prefer in office to any of the alternatives—Conservative or coalition." His plan for action was to go out and encourage ordinary Labour voters to play a greater part in the constituency organisation of the Party and to oppose the people (meaning Mr. Benn's lot) who try to manipulate meetings. Mr. Hattersley is not alone. Other Labour leaders who favour fighting from within in-

clude Mr. Denis Healey and Mr. Eric Varley. Between them that is at least an able trio as Mrs. Williams, Dr. Owen and Mr. Rodgers and perhaps any group of three that could be picked from the present Tory front bench. They should not be underestimated. The evidence of other countries is that there is room for a broadly-based Labour movement that can also represent some of the aspirations of the middle class.

It is also possible that, in time, the trades union movement will begin to reform itself. Some of its leaders and members will come to recognise that there is nothing to be gained from giving victories to the far left, nor from the image of the block vote. They will seek to make their own organisations more democratic and refuse to

support the more revolutionary tendencies in the Labour Party. A sizeable group of union leaders is already moving this way, but the problem is that it will take time for their influence to become effective.

Against all this, it is argued by potential defectors that it has all been said before. Mr. Hattersley has had years in which to go out and mobilise moderate Labour opinion in the constituencies, but it turned out that there were no troops. Mr. Callaghan counted on doing a deal with the unions, and look what happened. The recent history of the Party has been a series of defeats for the leadership and a continual slide to the left, both in terms of control of the Party machine and in policies.

The Wembley conference was merely the latest example of the leadership being kicked in the teeth and then being given a standing ovation for declaring the need for Party unity. As Mr. Rodgers remarked afterwards: "Mr. Foot is an honourable man doing his very best, but he can't deliver."

It is also possible that even Mr. Foot himself has not yet realised the extent of the determination of the left to gain control. There may be some argument about whether Mr. Benn is the leader or merely the figurehead, but in this sense Wembley was again a revelation.

Mr. Moss Evans, the leader of the Transport and General Workers, may not be a leading thinker and therefore excused his slip when he suggested that a system of one member one vote for the Party leadership would be bad because it would "attract" card-carrying members instead of active workers. But you could get the real message from the Cam-

paign for Labour Party Democracy.

The CLPD is the banner under which Mr. Benn operates. It is also the group which realised the benefits from the far left's point of view, of mobilising behind the USDAW formula. At Wembley it held a luncheon meeting, or "briefing," to tell its supporters what the issues were and to advise them how to vote. In fact, it amounted to the issuing of recommendations to back USDAW for tactical reasons. The tactics succeeded even beyond the far left's expectations.

There is no attempt any more to pretend that the reform of the Party's constitution is enough. It is now quite openly said—and was said many times at Wembley—that that is only the first stage. The real objective is to transform the Party's policies. There is also a concept of "active democracy" in which it seems that only those who attend meetings after meeting should hold power. As one delegate was cheered for saying: he didn't want the passive democracy of one member one vote; he wanted active, involved democracy.

The election of the leader by the wider franchise and the implicit threat of throwing him out the next year if he does not please the activists is one way of getting it. Another is the mandatory submission of a sitting MP to reselection procedures in his constituency before a general election, and the increasing attempt by constituency organisations to determine how the MP votes in Parliament. A third is the control of the Party's election manifesto. This last battle has not yet been won (or lost), but Mr. Benn admits that it is next on the list.

For Mrs Williams and her friends Wembley was a boost. The outcome was so awful that it gave them a better launching pad for the Council for Social Democracy. If Mr. Foot had been seen to have fought, even more if he had fought and won, the founding of the new group would look even more like an act of treason.

Yet it would be wrong to assume that the Gang of Three, plus Mr. Jenkins, have a monopoly of virtue in the Labour movement. They also appear to be notably short on policies. Other people before sought to reverse Britain's economic decline and to create "an open, classless and more equal society," including themselves.

Some Labour MPs are quite as well aware as they of what is going on, but are not yet ready to jump. They would like to give Mr. Foot a chance and perhaps watch the behaviour of the unions. The Labour Party is their life and has made them what they are. As Mr. Hattersley said on Saturday, his loyalty to the Party is "emotional rather than rational—the product of upbringing and personal gratitude." They also know that the fate of small breakaway movements in the past has not usually been very encouraging.

There is, however, among some a sense of relief that a lifeboat has been launched. Perhaps it may even act as a signal to the leadership to stand up and fight. That is why it is so important that the ties have not yet been finally severed. Those who are threatening to go are still—just—within the family. There could just be a reconciliation, though the odds must be against it.

Malcolm Rutherford

Letters to the Editor

Unemployment costs

From Mr. E. Whitting.
Sir—Costs tend to be different according to purpose. Samuel Brittan's article "The cost of employing the unemployed" (January 15) fails, I think, to make clear the distinction between (a) the net cost of keeping a person employed in the trading sector of the economy and (b) the net cost of providing work to a person directly paid by the Government.

In the case of trading sector organisations "dismissing" employees, the cost to the Government for a married man on average wages must be fairly relevant to the unemployment caused by recent redundancies in the paper, motor, steel and engineering industries. The £6,006 per annum, quoted from the House of Lords answer to a question, must be a reasonable representation for the typical person put out of work in this way. It omits, of course, the cost of redundancy pay paid by the Government, the cost of administration of unemployment benefits and the considerable "multiplier" or "knock-on" effects on other companies which must in turn reduce their employment.

As unemployment increases and these effects become more evident the case for subsidising companies at net cost to the Government becomes stronger and stronger, especially if it can be assumed that recovery is not too far away. We have already seen the view that closure of BL would be "unthinkable" because the costs to the Government of the consequent unemployment are likely to be more than the costs of the subsidies given to BL. One of the reasons, I believe, why other European countries, such as France and Italy, subsidise their industries more than we do in the UK is that their cost of unemployment is much higher than ours, especially in loss of employers' social security contributions. If we could substantially reduce such contributions Governments would not immediately suffer such loss of revenue on unemployment, this would make it, at one and the same time, less costly in subsidies to important loss-making companies and more attractive to profit-making companies to employ more. On these grounds alone the case for a switch from employer to employee taxation, in the short-term, seems unavailable.

The second case, of the employment on the public payroll of those now unemployed, is very different. The most typical of these must be the school leaver on supplementary benefit. According to my computation the wages paid by the Government to employ school leavers at zero net cost would be £1,021 per annum (in mid-1980) made up as follows:

Supplementary benefit...	£52
Employee's national insurance 5% of £1,021	£51
Income tax	Nil
	£1,021

—much lower than Samuel Brittan's figure of £1,500. Employer's national insurance contribution does not apply, being simply out of one Government pocket into another.

Higher employee taxation on the wages far above market clearing levels would, how-

The risk factor

From Mr. J. Marshall.
Sir—Although there is a great deal of statistical evidence to show that a "high beta" portfolio of equity investments will tend to outperform the equity market in either direction, I would take this opportunity to question the use of "risk" factors in portfolio investment, particularly with regard to larger funds, where, as is often the case, stock selection is not the sole investment consideration.

From the point of view of an investing fund, there are two major initial investment decisions. The first is the policy decision which divides the available funds between different areas of investment, e.g. UK equities, UK gilts, US equities, etc. Once this division has been made, the second is to decide on the individual investments to be included in each of these categories. Consequently, a significant factor affecting the fund's performance is the initial policy decision. The "risk" element involved here is not quantifiable.

The policy decision to invest a certain percentage of the total fund in, say, UK equities, reflects the level of optimism expressed by the managers towards the UK equity market. Fund managers however, will not commit themselves to any definite view that the UK equity market will move in a particular direction as basically they do not know and can only rely on their own intuition. One would conclude therefore that most managers are cautious in their views of the market. It is as a result of this element of caution that the case for considering the criterion of high and low beta factors becomes less significant, as their major contribution to stock selection lies in the performance of a high or low beta portfolio relative to the market. Given a firm view of the market, this appears acceptable. The majority of fund managers, however, do not take a firm view of the direction of the market, except possibly for chartists, who have yet to prove the reliability of their methods.

In defence of risk factors, however, they do have a use. A fund in the continuing management of an investment fund

Protected income

From Mr. A. Gray.
Sir—If the Government was to change the point at which tax relief was given to pension savings from the time when they were initially put aside to the time when they were actually required, i.e. at retirement age, at the same moment as offering to swap retired persons' accumulated (taxed) pension capital for an index-linked tax free income annuity, this would not only represent a major innovation of the public sector borrowing requirement funding methods presently used it would also give every saver the opportunity to obtain a protected income when he most needed such security.

It is difficult to put precise figures upon the net amount of money which the Government could raise by such a switch but that it would represent a very substantial—and annually repeatable—part of the PSBR cannot be doubted.

Moreover, on an assumption about the rate of inflation in the future of 10 per cent each year, a generous 8 per cent tax free starting yield on an indexed annuity would be under half as expensive for the Government to finance as comparable protection on borrowing of the pensioner's money through some form of "Granny Bond" during his actuarial 15 year life expectancy. In addition, annuities only require annual servicing and present no refinancing problem on maturity. Adrian Gray, 31, Russell Road, Wimbledon, SW19.

Extravagant financing

From Mr. R. Nottage.
Sir—Mr. Martin Paterson (January 18) draws attention to the propensity of employers to accept the advice of experts in regard to insured pension schemes without attempting to understand the principles on which the advice is based; and points out how unfortunate this was when contract in/out decisions had to be taken a few years ago in regard to the new state pension scheme. This lack of understanding is not confined to one suspects to employers with insured pension schemes. Governments also seem to suffer from it.

The new state pension scheme provided a unique opportunity for all employers with "final salary" schemes to have off a significant part of their long-term pension liabilities—for which, as Eric Short said in his excellent article "Pensions U-turn in the wind" (January 2), there is no upper limit of cost—and instead to pay National Insurance contributions that are manifestly reasonable, likely to be relatively stable, and are predictable with greater certainty than the contributions to employer-based schemes.

This apart, it was clear from the Government Actuary's published reports that the smaller the number of employees contracted out of the state scheme, the lower would be the National Insurance contributions

True cost accounting

From Mr. Martin G. Taylor.
Sir—On two consecutive days (January 19 and 20) the "Lex" column has referred to the subject of banks and current cost accounts.

In respect of the consortium banks, the column suggests that the fact that such cost information might be "unpalatable" is "something that they must face up to." I wholeheartedly support this view. It is essential that users and, more especially, producers of banks' financial statements realise that it is now necessary that the impact of inflation be adequately disclosed.

In respect of discount houses (and presumably other non-disclosure banks) your column seems to imply that some form of "secret" payments has been consummated between these banks and their auditors. This is not in fact the case. What has happened is that most of the auditors of the non-disclosure banks have reached a consensus view that CCA figures based upon anything other than true and fair full disclosure of historical cost financial statements cannot have any meaning—indeed they would be contrary to both the spirit and the objective of SSAP 16. "Sense added to nonsense still produces nonsense."

To talk of CCA figures in the context of "non-disclosure banks" is a "red herring." Until such time as their statutory exemptions are removed (or, as U-turn in the wind has been given up), it would be a disservice to users of their financial statements to present CCA figures based on the disclosed historical amounts. The non-disclosure banks must first embrace the concept of the true and fair view in their historical cost financial statements before CCA can be considered as having any relevance to them. Martin G. Taylor, Deloitte, Haskins and Sells, Wheatthorpe House, 24, Bernard Street, Southampton.

Today's Events

GENERAL
UK: Mrs. Margaret Thatcher and Ministers meet 150 innovators and financiers at Downing Street small business talk-in and reception.

One-day conference, organised by Westminster City Programme, on 1981 Budget: submissions to the Chancellor—speakers include representatives from the Confederation of British Industry, Institute of Directors, Stock Exchange, Institute of Fiscal Studies, House of Commons Select Committee on the Treasury and the Opposition, Grosvenor House Hotel, London.

Increase to postal charges: First-class letter is now 2p dearer at 14p and a second-class letter 10p.

Overseas: Islamic Conference of Arab Heads of State continues, Mecca.

PARLIAMENTARY BUSINESS
House of Commons: Forestry Bill, second reading. Increase of Rent Restriction motions.


House of Lords: Merchant Shipping Bill, third reading. Parliamentary Commissioner (Consular Complaints) Bill, third reading. Social Security (Contributions) Bill, committee. Local Authority Grants (Termination) Order. Forgery and Counterfeiting Bill, second reading.

Select Committees: Home Affairs. Subject: Administration of Prison Department. Witnesses: National Association for the Care and Resettlement of Offenders (4.30 pm, Room 8).

COMPANY MEETINGS
See Week's Financial Diary on Page 4.

COMPANIES RESULTS
Final dividends: Bank Leumi (UK). Interim dividends: Cooper Industries, Ballite Holdings, Mercantile House Holdings, Midland Trust, Stroud Riley Drummond.

This announcement appears as a matter of record only.



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January, 1981

FINANCIAL TIMES SURVEY

Monday January 26 1981

AUSTRIA

With its peaceful industrial relations Austria remains a quiet haven of affluence. But a flagging economy and political infighting have posed some unfamiliar problems.

Doubts begin to take hold

By W. L. Luetkens

THE MUCH admired Austrian system of political and social consensus is undergoing its severest test yet. The economic outlook is cloudy. But, far more important, the exit of Dr. Hannes Androsch, Minister of Finance, Vice-Chancellor, and once the chosen successor of Dr. Bruno Kreisky, the Chancellor, has encouraged widespread cynicism about how the country is run.

Dr. Androsch, this month resigned and retired from politics, having become the target of a fusillade of unsubstantiated allegations. They go back to 1978, when it became public knowledge that the Finance Minister at the same time was part owner of a very successful accountancy firm.

In a country where backstairs influence and tax evasion are commonplace, that may have been accepted as tolerable, though neither Dr. Kreisky nor

the main opposition party thought so.

But Dr. Androsch's position began to become hopeless when, beginning last summer, a series of allegations were published linking a former partner in the consultancy—though not the Minister himself—with a story of corruption and kick-backs in the construction of a big hospital in Vienna.

The real battle soon ceased to be about Dr. Androsch's political career and turned to his wish to become Chief Executive of Creditanstalt Bankverein (CAB), the largest Austrian joint stock bank, a majority of whose shares are owned by the Government.

In keeping with Austrian patterns, the supervisory board, which elects the Chief Executive, had been appointed on party lines, and the battle was carried out accordingly.

What made it crucial to the Austrian system was that the bank had hitherto been run by a so-called "black" meaning a member of the opposition camp of the People's Party. The smaller of the two big joint stock banks, Laenderbank, by tradition is "red." With Dr. Androsch's arrival as Chief Executive of CAB both banks—and their industrial empires—would be "red." He already has been made a board member and deputy to the Chief Executive.

Dr. Androsch is not a political "red" in any sense but the Austrian. During his career as Finance Minister he has had more than one dispute with Dr. Kreisky—himself no Marxist dogmatist—because Dr. Androsch followed a more market-oriented economic line.

Kreisky-style Socialists may be a bit more interventionist

than the People's Party. They may be more inclined to bail out ageing industries, many of which are State-owned, than is the People's Party with its backing from private industry and Austria's myriad small entrepreneurs and peasants.

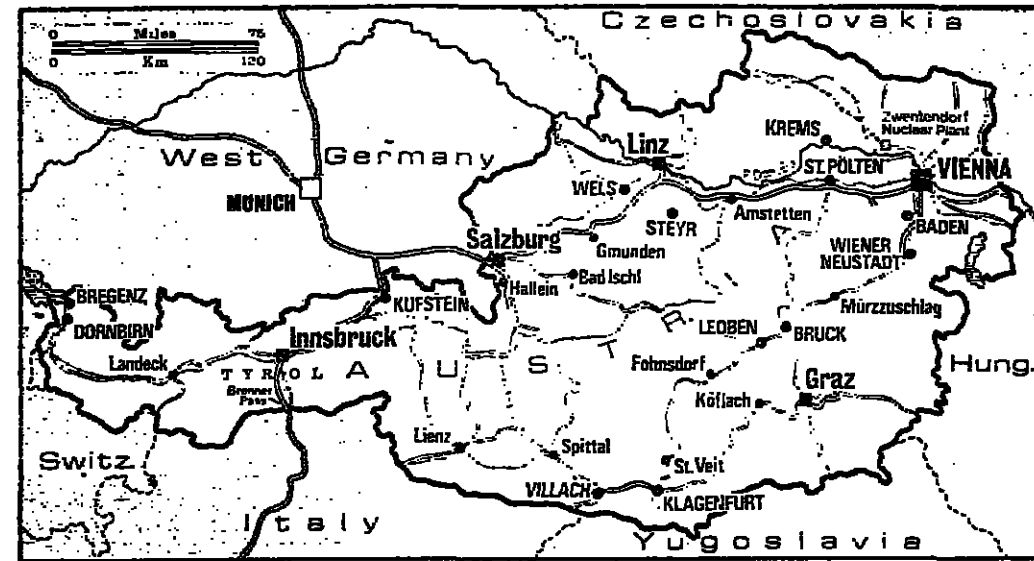
But Dr. Kreisky has always had a special appeal to non-Socialists, which gives him the highest popularity ratings and which he must protect.

Backing

At bottom the two parties, and even the small Free Democratic Party in between, are there to find jobs for their members. It may no longer be true that you cannot become a tram conductor in Vienna unless you belong to the Socialist Party. But you don't become a bank director—let alone chief executive of one of the Big Two with more pay than the Federal President—unless you have the appropriate political backing.

Under these circumstances, the fall of Dr. Androsch is unlikely to bring about a profound change of Austrian economic policy. A little more Keynesianism may be attempted—even though Dr. Androsch's own excursions in that direction landed the country with budget and external deficits which he found difficult to control.

There may be more doubts about the hard currency policy pursued in the face of a current account deficit of Sch27bn (£800m) last year (including the net errors and omissions in the official figures which are considered to be more of a current than of a capital nature). But the appointment of Professor Hans Seidel, a solid economist, as Under-Secretary to the new Finance



Minister, Dr. Herbert Salcher, does not sound as though there will be more than a touch of the tiller.

Things could change if the economy continues to do worse than the zero growth forecast for 1981 and the unions become restive under growing unemployment. The unemployment rate has been hovering below the 2 per cent mark but is expected to go close to 3 per cent this year and could go higher.

The unions have already trimmed their sails: the long term aim of Herr Anton Benya, President of the trades union federation, of at least a slight real wage increase each year has been tacitly dropped. Wages this year will probably do no more than match last year's inflation rate of about 6½ per cent. That is part of the Austrian practice of "social partnership"

or industrial consensus. But consensus does have its price. One reason for the low unemployment ratio is the willingness of employers in both State-owned and private industry to avoid redundancies wherever possible. Reverse side of the medal: the State and the banks it owns have been willing to support several concerns through liquidity crises at great cost. Some industries that may no longer have a viable future in Austria have been coddled unduly.

There is widespread agreement that Austrian industry needs restructuring if it is to earn the foreign exchange to pay for a growing deficit of the energy balance. But there is little agreement precisely what should be done and how.

The opposition is unhappy, as is industry, about the heavy

subsidies paid to General Motors for its planned branch plant near Vienna. They are part of an attempt to offset the heavy outgoings for imports of motor cars, which have continued to grow in spite of the energy crisis. The critics say that Austria would do better to back modern technologies, and given the size of the country and its very high labour costs, that argument makes sense.

Progress with the whole question of restructuring has been slow, partly because the Androsch affair monopolised attentions for months on end. That order of priorities has created palpable dissatisfaction among many young people, and especially among young business executives.

To them the whole "Black v. Red" game is something rather artificial, unless they

THE AUSTRIAN RECORD

	Real growth		Differential		Current account*	
	Austria	OECD trading partners	Austria—OECD	Percentage points	Including/Excluding Energy	Percent of GDP
1974	4.3	1.5	2.8	—0.3	+1.8	
1975	—1.7	—2.2	0.5	—1.0	+2.6	
1976	5.8	4.7	1.1	—0.1	+0.7	
1977	4.4	2.5	1.9	—2.2	—1.0	
1978	1.0	3.0	—2.0	—3.7	+1.8	
1979	5.1	3.6	1.5	—0.7	+1.5	
1980†	3.5	1.75	1.75	—2.3	+2.1	

This table, published towards the end of 1980, by the Austrian Consultative Committee for Economic and Social Questions, shows how Austria has out-performed average OECD growth, but also how dependence on imported energy has seriously aggravated the current account deficit.

* Includes the net errors and omissions as published in balance of payments tables; † estimate.

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ing falling off of the current deficit or of the inflation rate.

A prominent Austrian with more than the usual talent for self-irony summed it up perfectly. Austrians like to describe their country, with a pinch of salt, as the Isle of the Blessed. Now, he said, it would be the Isle of the Half-Blessed.

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The following statistics are even better proof of Austria's impressive achievements.

Annual Average 1970-1979

GDP Growth:	Austria:	4.3%
	OECD-Europe:	3.2%
Unemployment:	Austria:	1.9%
	OECD-Europe:	3.0%
Inflation:	Austria:	6.1%
	OECD-Europe:	9.4%

The main factors contributing to these developments were, and continue to be, the country's excellent labour

relations, resulting in virtually no strikes, its hard currency policy and the growth of earnings from exports and tourism.

Labour costs too are impressive—the cost of an average working hour in Austria at the equivalent of DM14.14 is considerably below that in neighbouring Germany (DM21.14) and Switzerland (DM20.62).

All this adds up to a very favourable climate for investment, and the Austrian government actively encourages foreign business through liberal trade legislation, attractive tax and other incentives.

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AUSTRIA II

Exchange rate policy may have emphasis changed

ECONOMY

W. L. LUTKENS

THE ABILITY of Austria's economic policymakers to swim against the tide is becoming more and more restricted. The economic forecasts for 1981 do not look too bad by international standards, but a marginal rise of unemployment is expected and the external and budgetary deficits are proving hard to control.

For the outside world, the most immediately interesting question is the exchange rate policy that will be pursued after the shuffle of Dr. Bruno Kreisky's Socialist Cabinet. Despite large current account deficits, Vienna has relied on capital imports and a restrictive monetary policy to keep up its traditional policy of maintaining a "hard" schilling. Neither in the National Bank nor in the Chancellery of Dr. Kreisky is any intention detectable to break dramatically with that policy, though the Chancellor has had doubts about it at times.

Differences of emphasis may occur. Austria will still behave more or less like an honorary member of the European Monetary System, but may loosen its traditional though by no means slavish adherence to the German Deutsche Mark as its main monetary guiding light. In the past 12 months or so the schilling was actually allowed to gain 1½ per cent against the German currency, though the weakness of the Deutsche Mark and the recent strength of the pound and the dollar have contributed to a 2½ per cent nominal reduction of the trade weighted Austrian exchange rate.

If the Deutsche Mark should once again strengthen in the EMS system, the Austrian authorities may not wish to go along all the way, in order to give their hard-pressed exporters



Chancellor Kreisky (left) and Dr. Alois Mock, Leader of the Austrian People's Party.

ECONOMIC FORECASTS

	Growth of GDP per cent	Balance of trade Sch bn	Current balance Sch bn	Consumer prices % increase	Unemployment ment ratio per cent
1981	-0.5-0.0	-83	-20	6.0	2.3-2.4
1980	3.5	-88	-27	6.3	1.9
1979	5.1	-60	-18	3.7	2.0

† Including errors and omissions. Sources: Wifo and IHS, Vienna.

BASIC STATISTICS

Area	84,000 sq km (32,374 sq miles)
Population	7.5m
GDP (1979)	Sch914.29bn
Per capita	Sch121,743
Trade (1979):	
Exports	Sch206.28bn
Imports	Sch261.39bn
Trade with UK (1979):	
Exports to	£345.5m
Imports from	£259.3m
Currency: Schilling	£=Sch34.37

The share of taxes and similar levies in the Austrian GDP of about 41 per cent in 1979 is not especially high. Though it exceeds the 34 per cent in Britain, it ranges well below what is usual in Scandinavia and the Netherlands. But there are signs that the threshold of pain has been reached. To put it bluntly, higher tax rates may increase evasion rather than yields.

Controversial

The Socialist Government is more likely to work with direct incentives to industry than with tax cuts, according to its established course. There have been some cases where it has picked likely winners: the financing of a novel diesel engine as a collaborative venture with the Germans is a case in point. Other ventures, such as the decision to attract a General Motors plant to Vienna, are a good deal more controversial.

Given Austria's dependence on world trends with its 36 per cent share of GNP provided by exports, the available margin for manoeuvre is exceedingly restricted.

In a world of high interest rates, monetary policy cannot help, except at the cost of an unsustainable external deficit: a current account deficit equal to 2.5 per cent of GDP exerts the same restraint. A rising exchange rate of the dollar would end the cushioning effect that the weakness of the U.S. currency has exerted in the past on the domestic price of oil in Austria.

To sum up: though living standards and high employment appear to be safe, Austria will not grow this year, and yet cannot expect significantly lower inflation rates or trade deficits.

a measure of support. But they have to watch carefully lest an adverse movement of the exchange rate raises the schilling price of imported oil and, with it, domestic costs expressed in schillings. An inflation rate significantly higher than the moderate rates of recent years would quickly nullify any stimulatory effect upon exports that a possible nominal devaluation might bring.

The "real" exchange rate, as measured by Austrian labour costs and the movements of the nominal exchange rate, has remained more or less stable for some years, though taking the period since 1970 as a whole, the real rate has risen by almost one-fifth.

Unit labour costs in industry are roughly as high as those in West Germany, which means that they are among the highest in the world. The continued expansion of Austrian exports must, therefore, have entailed a loss of profitability.

In part, at least, that has been the price paid for continued high employment. The service sector has acted as a buffer, but both in the State-owned heavy industries and in the often paternalist private sector—have accepted, short time and similar devices as the alternative to dismissals.

About 2 per cent

As a result, unemployment has been kept to about 2 per cent. For this year an increase to near 2½ per cent is forecast, and pessimists believe that the rate may go even higher. By traditional criteria that would mean the end of over-employment, rather than of full employment.

Part of the increase would be frictional unemployment of labour being re-deployed from industries with a relatively unpromising future—such as steel—always provided the policy makers find the means to bring about a restructuring of Austrian industry towards products with brighter prospects. (This subject is dealt with in detail elsewhere in this survey.)

The trade unions have shown some understanding for this need; employment in the steel industry, for instance, has been reduced with little fuss. But nobody's interests would be served if the habitual "social partnership" between labour

and employers were to be put under serious strain.

That partnership, though it finds expression in certain tripartite institutions of the unions, the employers, and the Government, is really a frame of mind—the readiness of both sides of industry to proceed by consensus, not confrontation. Recent wage settlements have roughly matched the inflation rate, displaying a readiness on the part of the unions to forego real increases in order to protect jobs and the purchasing power their members already have.

But pressure is growing from the unions, and within the Government for the introduction of a legal minimum holiday of five weeks a year, which would add greatly to the already inflated cost of fringe benefits. Austrian employers calculate that fringe benefits add some 80 per cent to wages as opposed to 60 per cent in neighbouring West Germany. (These benefits have been taken into account in the calculation, referred to above, that unit costs in the two countries are roughly comparable.)

Employers also complain that frequent tax increases, with which a stimulatory budgetary policy was financed have eroded their capital basis. The figures are not uncontroversial but the employers say that shareholders' funds (equity plus reserves, but excluding reserves for pensions) have fallen from 66 per cent to 30 per cent of balance sheets in the past 15 years.

Despite these problems and the poor prospects for the world economy, the mood in industry is far from one of catastrophe. From an admittedly low base, industry's investments last year increased by a nominal 13 per cent (as against an inflation rate of just above 6 per cent), and a 9 per cent increase is foreseen for this year. These, however, are forecasts that often go wrong if entrepreneurs revise their plans.

Dr. Alois Mock, leader of the main opposition party, the People's Party, wants to give business a shot in the arm by reducing Government spending to avoid the "crowding out" effect of the Government reserving for itself more than its fair share of resources. He sees the possibility of running down the bureaucracy by natural wastage and the eventual possibility of tax cuts.

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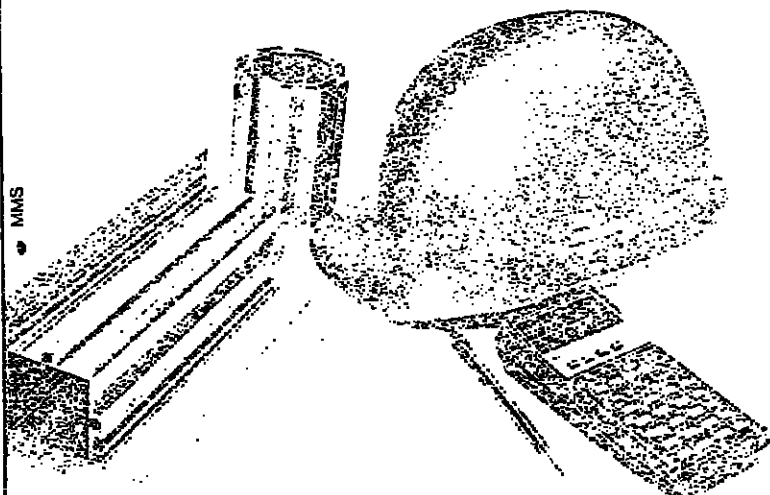
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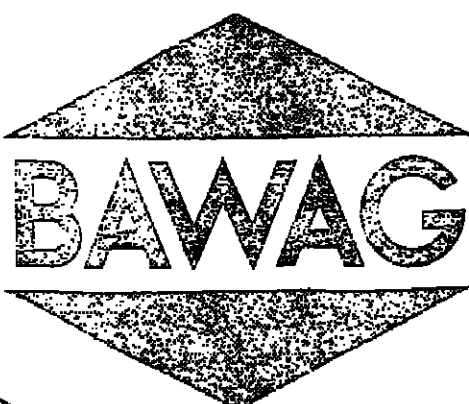


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AUSTRIA III

AUSTRIA'S MAIN TRADING PARTNERS

	IMPORTS	EXPORTS
1978		
EEC	151.7	92.3
Thereof:		
W. Germany	100.5	51.3
Britain	7.2	8.7
EFTA	21.0	22.5
East Europe	20.3	24.2
Thereof:		
Soviet Union	8.9	5.4
All countries	231.9	176.1
1979		
EEC	174.7	110.4
Thereof:		
W. Germany	114.2	62.5
Britain	7.9	9.2
EFTA	22.6	25.2
East Europe	23.7	26.6
Thereof:		
Soviet Union	10.3	6.8
All countries	269.3	206.3
1980 Jan-Sept.		
EEC	147.5	92.1
Thereof:		
W. Germany	96.1	52.2
Britain	6.6	6.2
EFTA	18.5	20.6
East Europe	22.3	19.2
Thereof:		
Soviet Union	9.5	4.2
All countries	234.6	166.2

Source: Austrian National Bank

Energy costs the main culprit in deficit

TRADE

W. L. LUTKENS

INDUSTRIAL semi-manufactures and machinery have been the strong suits of Austrian exporters in the struggle to contain a structural and worsening trade deficit.

These are goods to a great extent manufactured by enterprises which even by the standards of a country of only 8m inhabitants are small or medium-sized. A plant employing more than 1,000 people is considered to be big business in Austria.

Studies have shown that what the smaller plants lack in economies of scale is often compensated—by flexibility and good labour relations. At the worst of times post-war Austria has been all but free of serious industrial conflict. But in the small plant where man and master may be one first name terms that advantage tells doubly.

Under the conditions of the 1980s these small enterprises took advantage of technological innovation to strengthen their market position. That advantage may have been eroded in the 1970s for a variety of reasons, including a tighter tax policy. The question is whether a new leap forward is possible.

Dr. Hans Seidel, the Austrian economist appointed Under-Secretary for Finance last week, has argued that the small enterprise is best placed at a time when new production techniques are being developed, but have not yet reached that foolproof standardisation which would enable them to be applied generally in mass production or in the overseas ventures of trans-national companies.

Following that reasoning, many Austrian experts hope that the microchip and the robot may give small industry another boost such as that of the 1960s. They plead therefore for tax incentives to innovation rather than mere job-creation. They even dare very gently to criticise the habits of Austrian industrial relations—meaning industrial relations conducted by consensus and without strikes—on the grounds that the paternalist influence is liable to create rigid industrial structures.

Consent

It is a criticism that may apply to large-scale industry, for instance, steel, though in fact steel and coal have reduced their manpower over the years with the consent of the unions.

The main element in the trade deficit of about Sch 60bn (about £1.5bn) forecast for this year is energy, and more specifically oil. The Viennese economic research institutes in fact estimate that net of energy (the current (not the visible) account would have been in surplus last year and, probably, would be so again in 1981. Since Austria's native resources are running down, there is little that can be done about the need to import energy. There are certain reserves in conservation measures, but Austria will have to learn to pay for its energy with exports.

Besides energy, finished consumer goods or near-consumer goods have contributed most to the worsening of the trade balance in the 1970s. This has to be seen in the context of

Austria's increasing integration into the European Economic Community and the challenge from newly industrialised countries. Duties on industrial trade with the EEC disappeared in 1977, and from being a traditional high tariff country, Austria has greatly reduced or even eliminated trade protection.

None the less, taking the overall view, integration into the commercial system of the EEC does not appear to have worsened the Austrian trade balance, though that conclusion is not entirely uncontroversial. The deficit on trade in industrial goods with the EEC and EFTA actually fell from 6.9 per cent of GDP in 1972 to 6.5 per cent in 1979. Certainly no campaign against the EEC can be detected in Austria at present.

Attempts to diversify the regional structure of Austrian exports have met with some—but only some—success. Germany remains the main customer by far, as it is the main supplier of Austrian imports. The share of overseas industrialised countries in Austrian exports has declined steadily, though developing countries, especially those in OPEC, have become increasingly good customers.

Hungry

The attempt to improve Austrian markets in Eastern Europe has been only a qualified success. Austrian exporters suspect political reasons in the case of the Soviet Union where it seems the West Germans stand in higher favour. There could, however, equally be other grounds. Austria offers German technology, and the Germans have for some time been hungry for business in Eastern Europe, especially to supply industrial plant.

The indebtedness of the smaller Comecon States may have acted as a restraint, though taken as a group, they increased their purchases in Austria marginally last year. Austrian banks have played their part in financing this trade; their claims on the eastern European states grew from Sch 8.1bn at the end of 1974 to Sch 43.5bn a year ago. In addition, Austrian exporters were estimated to have claims of their own on eastern European customers of around Sch 15bn.

One especially large export deal which caused a stir last year was for the sale of about 100 Austrian-made tanks to Chile. It would have been good business for Steyr-Daimler-Puch, part of the industrial holdings of the Government-controlled Creditanstalt bank. But after a great deal of argument the Socialist Cabinet decided that the business was politically unacceptable.

The State-owned Voest steel and engineering concern was more successful with a letter of intent from East Germany to provide the engineering and some of the deliveries for a steel-works. To a great extent it will be a barter deal, leaving Voest with the need, among others, to sell rolled products supplied from East Germany once the steel mill is functioning.

Nevertheless, it fits into Voest's strategy of increased reliance on engineering rather than on steel and other basic products. It is all part of the brains rather than brawn process which is needed to restore Austria's payments balance to health.

STATE INDUSTRY

PAUL LENDVAI

FEW OUTSIDERS know that Austria is one of the democratic countries in Western Europe with possibly the largest direct and indirectly nationalised sector in industry. The origins of the preponderance of the public sector go back to the immediate post-war period when both major parties, the Socialists and the People's Party—which until 1966 were partners in a coalition government—agreed to the nationalisation of the largest banks as well as large sectors of basic industries, ranging from oil and chemicals to steel and heavy engineering.

In addition to the nationalised industries, the State has a hold over large segments of manufacturing industry and trade which constitute part of the industrial holdings of the Creditanstalt and the Laenderbank. This means that about 28 per cent of the industrial labour force is employed by the nationalised sector and companies controlled by the nationalised banks.

It is the reason why plans to carry out radical changes in the competences concerning the banks' industrial holdings and the suggestions for a closer institutional co-operation between the nationalised sector and the indirectly controlled semi-private companies cause reverberations through Austria's political and business spectrum.

Turning to the nationalised industries, it is perhaps appropriate to quote a few pertinent figures about their key in the domestic industry. The so-called OIAG (Österreichische Industrie-Verwaltungs-AG) was founded in 1970 by an Act of Parliament as a holding

company for scores of nationalised companies which in turn operate in Austria alone 53 production plants, each with more than 50 employees. In all the OIAG concern has a labour force of 115,000, accounting for 18 per cent of total Austrian industrial employment. Turnover of its subsidiaries totalled in 1979 Sch 123bn (just under £4bn) with the gross production value reaching 21 per cent of the aggregate figure for the industry as a whole.

Showpiece

The prominent position of the State sector is even more evident in that 29 per cent of the labour force in plants with more than 1,000 employees. Over one-fifth of Austrian exports is generated by the OIAG concerns with the share of exports in terms of the output of the nationalised sector amounting to 35 per cent. For many years a showpiece of neutral Austria, the nationalised sector has lately become more a matter for growing concern.

The world steel recession has adversely affected Voest-Alpine, the steel and engineering concern, which is by far the largest of the State-owned enterprises. The merger of the two nationalised steel companies Voest and Alpine in 1973, followed two years later by the merger of all special steel plants under the newly created VEW (Verenigte Edelmetallwerke AG) combined with the shift from crude and rolled steel output to engineering and finished goods have helped to improve the steel industry's position in land-locked Austria.

Investment to the tune of Sch 20bn since 1973 and the closure of obsolete blast furnaces with a capacity of 1m tonnes per annum have also contributed to international competitiveness. Even so Voest-

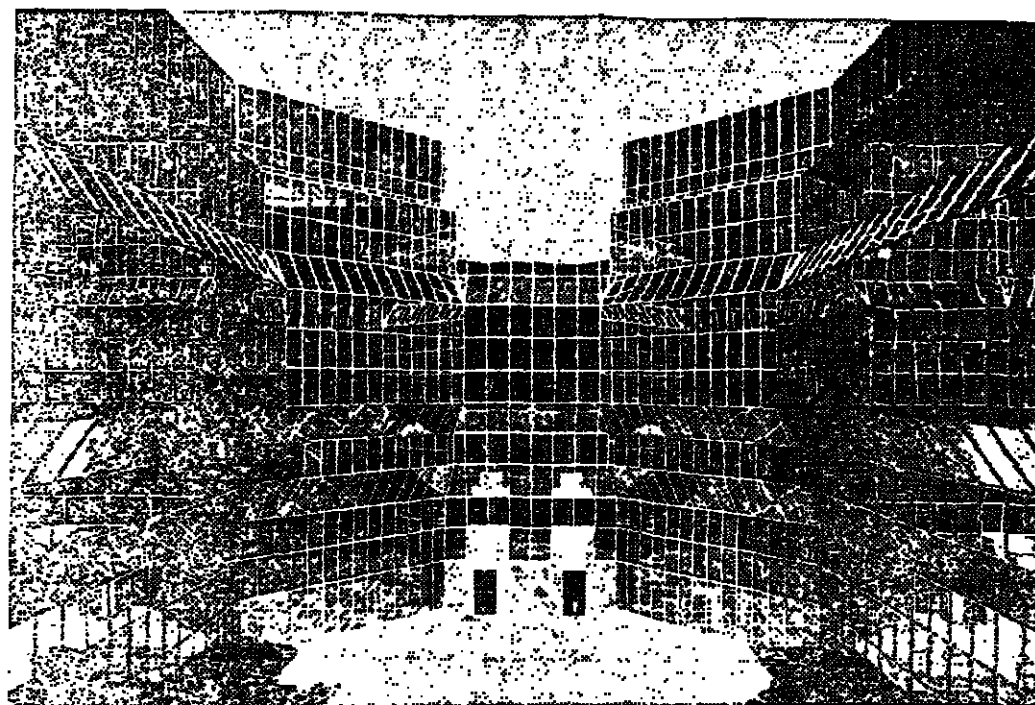
Alpine will post—despite a ten per cent rise in 1980 turnover to Sch 34bn—what the management calls "considerable losses." Major orders from East Germany and Saudi Arabia were the bright spots last year. However, Voest is also forced to rely more and more on compensation and counter-trading arrangements. A special trading outfit, called "Voest Intertrading" was set up two years ago. It is expected to report a turnover of close to Sch 2bn for 1980.

The steel crisis hit the special steel sector with a vengeance. More than 4,000 of the 16,000 strong production staff will be on short-time working between February and April, a steep increase compared to 2,000 affected by short-time working since October 29, 1980. It is now reckoned that VEW, with a turnover of Sch 11.5bn in the business year 1980, will have suffered losses between Sch 600m and Sch 1bn, with 80 per cent of the output shipped abroad. VEW is feeling the pinch of slackening foreign demand.

Above all, the lack of expected orders from East Europe because of hard currency restrictions and from China because of a reassessment of investment priorities has contributed to the deterioration of the order book situation.

The fact that there are six different special steel plants in operation and that, for example, the obsolete plant at Judenburg in Styria has not been closed down, is also a major negative factor. Voest-Alpine and especially the special steel sector has of course been burdened by the legacy of structural weaknesses of an industrial and mining base which for reasons of geography too is hopelessly uncompetitive.

This is true in the first place of upper Styria, an industrial region with a population of



Technical headquarters of Creditanstalt Bankverein, Austria's leading bank, which is majority-owned by the State and administers a large group of industrial enterprises.

400,000 where steel, special steel, magnesite, paper and pulp dominate the scene. In the province of Styria, for example, and Upper Austria about 30 per cent of the industrial labour force is employed by the nationalised industries. The proportion drops to 13 per cent in Lower Austria, and to 7.3 per cent and 5.5 per cent respectively in Carinthia and Upper Austria.

It would be unjust to accuse either the OIAG management alone or the companies concerned of feather-bedding, inefficiency and hoarding of superfluous labour. More than once managers of OIAG have in the past come out in favour of

structural redeployments in an over-extended and partly obsolete steel industry. However, regional considerations and lobbies, primarily in the special steel and coal sector, have managed to thwart industrial surgery and the closure of inefficient plants.

With the Austrian budget possessing no room for manoeuvre after many years of deficit spending, the time of massive subsidies is gone. This is felt by VEW, which has asked for funds from the Federal State to the tune of Sch 200m, with a similar sum committed for this year.

More capital and more elbow room for the management with-

out political backseat driving is necessary to put the steel sector, the State oil corporation OeMV, the chemical concern Chemie Linz as well as the aluminium and electrical sectors on a sound footing.

It remains to be seen whether and to what degree the State sector will be affected by the new economic and industrial concepts being drawn up. The need for structural changes is recognised and even advocated by Mr. Oskar Gruenwald, the able Director General of OIAG. But the question marks concerning the will of the Federal and provincial governments to take unpopular measures are bound to remain.

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AUSTRIA IV

Added costs as interest rate cartel ends

BANKING

W. L. LUTKENS

AUSTRIA'S VARIEGATED network of credit institutions is at an acute stage of a long-lasting profit squeeze. When results for 1980 are published they are unlikely to prove good, and there is little promise of relief during the current year.

Part of the problem lies in the banks' increasing involvement in international finance, with its finer margins. But at home too there have been fundamental changes which have had their effect on both costs and earnings. At the same time interest spreads have been narrowing. Several cases of bad debts in industry have not helped.

The main event of last year, the long-term effects of which have still to be fully clarified, was the abrogation of the traditional interest rate cartel under which savings deposits were taken on by all institutions at agreed rates. The cartel had shown signs of falling beforehand; larger depositors had already been able to negotiate their own rates.

But in mid-1980 the joint stock banks, with a relatively low share of savings account deposits, gave notice that they would pull out. Under political pressure they agreed to retain an agreed rate (at present 5 per cent) only for those savings subject to legal notice of withdrawal. In practice they are curbing withdrawals do not exceed a certain sum.

live is the higher rate obtainable for savings deposits tied down for, say, three months.

The end of the cartel has profoundly changed the nature of competition between individual institutions and also between the big groups into which the industry is divided. These are the joint stock and private banks; the savings banks, both those owned by local authorities, and those conducted on a mutual basis; the Raiffeisen banks, which are part of the farmers' co-operative movement; and the Volksbanken based on groups of local small tradesmen. There are others, but they are specialised in nature and—unlike the large groups—do not compete in all branches of retail and wholesale banking.

While interest rates were largely cartelised (and, incidentally, low) competition took the form of founding new branches to battle for market share. From the end of 1976 until the end of 1980 the number of bank branches increased from 3,750 to almost 5,000 throughout Austria, or almost one for every 1,500 inhabitants. In Vienna the ratio is about one branch for every 3,000 inhabitants, but there are some areas where it is as low as 1:1,000.

Borrowers

That particular form of competition for market share has inevitably proved expensive and has almost certainly reached or perhaps passed its peak. Dr. Karl Pale, chief executive of Girozentrale, the umbrella organisation of the savings bank and credit co-operative movement, reckons that the end of the interest cartel has added about 11 percentage points to the interest charged to borrowers.

Arithmetically that may have been the case. But the real reason why interest rates are high is that for reasons of its external payments Austria has had to follow the rest of the world, and especially Frankfurt, towards a higher interest structure. The stance adopted by the National Bank has been restrictive for some time and is likely

to remain so this year, given the continued high current account deficit.

Fiscal policy has been moderately restrictive. Among others, credit institutions have been hit with a new tax. It is expected to raise about Sch 1bn (about £30m) this year in the form of a levy on balance sheet totals combined with a flat levy on each branch or sub-branch. The net yield will be rather less, because the tax can be offset against taxable income and will, therefore, reduce corporation tax due from the credit system by probably rather less than Sch 500m.

The Government has also abruptly ceased to subsidise contractual savings; it used to add a bonus of 1 percentage point to the 6 per cent due on four-year contracts. The banks will now have to pay the bonus from their own resources. There have been complaints, especially from the co-operative sector. The joint stock banks, with a different composition of liabilities, are less troubled and the Government takes the line that in a world of high interest rates the bonus on top of what is reasonably cheap money is not a disaster.

With an inflation rate between 6 and 7 per cent it still is possible for Austrian savers to protect the purchasing power of their savings—at least before tax. Besides, the State allows them up to Sch 10,000 of interest free of tax. It also tolerates the institution of anonymous savings books which, in practice, are free of all tax. A move to plug this loophole last year caused near-panic among many small savers and the idea appears to have been quietly forgotten.

That particular episode and the general conjunctural pattern weakened the Austrian people's will to save, in the opening months of last year—though there was a recovery in the latter half of 1980. But taking a broader view, the formation of money capital does appear to be falling behind requirements.

Primary deposits increased by Sch 38.5bn in January-November, 1979, but by Sch 5.9bn less in the corresponding 11 months of last year.

Total loans to domestic non-banks increased by Sch 68.8bn in January-November, 1979, but by Sch 4.6bn more in the corresponding period of 1980. In addition, the banks took into their own portfolios Sch 7bn of new or renewed debt during last year. Net sales to non-bank investors declined.

Behaviour

Some discussion is going on about the behaviour of savers. So far the evidence appears to show that after eliminating the special upsets of the first half of last year the traditional pattern will be maintained. That would mean that savers respond not so much to interest levels as to the rise and fall of real disposable incomes, and would point to a flat 1981, given the likely pattern of wage settlements.

Given the end of the hitherto rapid growth of branches and the tactics of the joint stock banks in the argument about the interest cartel, questions arise as to whether the process has been arrested by which the patterns of nearly all types of Austrian banks have become increasingly similar, whether the progress of the co-operative sector towards being German-style universal banks may be interrupted; and whether the joint stock banks may be losing some of their interest in pushing their retail business with the little man.

Dr. Heinrich Treichl, head of Creditanstalt Bankverein, the largest Austrian bank, a man who in his time caused his bank to woo the small saver and one of the main opponents of the interest cartel last year, says that the process will not be reversed. Universality, if it means that any bank undertakes any kind of business, will remain; but it does not follow that every group will have the same type of clientele.

(The fierce fight for the succession to Dr. Treichl—a battle fought out between the Socialists and the People's Party because the bank is State-controlled—is dealt with in the introductory article to this survey.)

Computer links speed trade promotion

EXPORTS

W. L. LUTKENS

SELF-HELP is the method by which Austria has tackled the challenge of export markets to a small country whose industry is fragmented into a large number of often very small companies. Export promotion and assistance to exporters is provided by the foreign trade section of the Austrian Chamber of Economy, an organisation to which all businesses of any size have to belong.

The chamber goes back to the 19th century but its function as an assistant to exporters is more recent. Since World War II it has developed into an organisation with 84 representative offices outside Austria, all of them linked to the central committee in the headquarters in Vienna. The largest number of offices is in Europe, where there are 32 Austrian trade delegates or commissioners, as they are called. Asia follows with 20, America with 17, Africa with 14, and Australia has one.

These men are not diplomats, though in some countries they are given diplomatic status for security or other reasons. They are not concerned with commercial policy; their one job is to promote Austrian foreign trade. The wording is important. Though exports usually come to mind when one thinks of the organisation, it is also at the disposal of importers, and of exporters in other countries wishing to do business with Austria.

Circulars

Regular circulars to the Austrian members of the Chamber inform them of the names and addresses of potential suppliers abroad who have notified an interest to do business with Austria. A recent circular runs the gamut from an Iranian with caviar to sell, to a Portuguese manufacturer of clothes hangers and a maker of marble bric-a-brac in Taiwan.

Other leaflets give Austrian exporters information about the nature and customs of potential markets, not least what precautions should be taken in some of the more exotic countries to ensure that payment for exports is received and letters of credit do not vanish into thin air.

But the service to exporters does not stop at that. Trade delegates abroad will arrange business tours for export managers, to ensure that they get the appointment they need to intervene where payments are delayed or fail to be made.

They are ready to translate business correspondence, to undertake market studies, help find agents, and—if necessary—to intervene where payments are delayed or fail to be made.

About 7,000 companies are stored in the home computer in Vienna. Trade delegates abroad who see an export opportunity can discover from it whether any of the 7,000 are interested in the sale of the goods concerned, whether they are already represented in the market, and whether they are willing to grant licences. From then on the delegate's office contacts the Austrian supplier concerned, cutting out the extra complication and waste of time which would arise if the matter were handled via headquarters.

A more sophisticated method is going to be tried out this year, enabling offices abroad to telex Vienna with market information. A code would ensure that the message is automatically telecast on from Vienna to those potential exporters interested in the information. This would be done by automatic switching gear, without the need for an operator to dial calls or transmit the information anew from headquarters.

At home, the foreign trade section of the Chamber of Economy does make it its business to make industry more export-conscious—a task called for in a country which has a large number of companies with technical expertise but, because of their small size, little experience of world markets.

The need to push them in that direction has arisen not merely because of the structural trade deficit of Austrian payments: it goes to the rather deeper roots of the process of integration in world markets. Since the beginning of 1977 industrial goods have been traded duty-free between Austria and the members of the EEC, with the result that many Austrian manufacturers have been losing market share at home to imported goods, especially from West Germany.

Similar technologies, common industrial standards, not to mention geographical proximity, are a help in German and Swiss markets.

The entire organisation is typically Austrian in that it has grown from a long tradition of self-regulation in business, in close co-operation with the institutions of government. That co-operation extends beyond the obvious need for trade delegates and embassies to maintain contact. It finds a very practical expression in the method by which the foreign trade organisation is financed.

In 1979 its main source of revenue was Sch 1bn (about £30m) raised by levies of 0.3 per cent on the value of imports and exports. The commitment of the organisation to helping not only the exporter is thus secured faithfully in the basis of its finances.

Academic

Something that is also very Austrian is the prevalence of holders of academic degrees or certificates from schools of commercial or engineering studies among the trade delegates. The typical recruit to this service has a degree and some practical experience of business. Unlike diplomats, he has a long tour of duty, averaging about 7½ years in one country.

By basing the network on the Chamber of Economy, the Austrians have at least partly circumvented a complaint occasionally heard from exporters of other countries that their official export promotion is in the hands of government servants who may be strangers to the practices and needs of business. Some conceivable conflicts of interest are eliminated by the Austrian model. Austrians, in any case, are long familiar with the chamber as the representative of the interests of business, against among others, the Government itself.

Obviously the utility of the entire system varies from case to case, and especially from exporter to exporter. On balance the established exporter has less need for it than the novice, and the large company less than the small.

But Dr. Friedrich Gleissner, head of the foreign trade section of the Chamber of Economy, says that the little companies often complain that he gives too much attention to the big ones, and that the big companies make the opposite complaint. "That gives us a good feeling," he says with a smile.

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AUSTRIA V

Disposal of waste is the problem in the way of nuclear power

ENERGY

W. L. LUTKENS

ENERGY POLICY to Austria means a battle against rising payments deficits, as it does in most other industrialised countries; it means a search for safe supplies and for alternatives to oil; but above all it means a trap, mostly of the politicians' own making.

Close to Vienna, at Zwentendorf, a nuclear power station is being mothballed because the Austrian electorate, in a referendum on November 5, 1978, voted by the narrowest of margins against commissioning it. The precise motives, as always in these cases, are a matter for speculation, but there is no doubt that many a supporter of the opposition parties voted against nuclear power mainly to spite the Socialist Chancellor, Dr. Bruno Kreisky. Dr. Kreisky promptly abandoned his pro-nuclear stance and Parliament unanimously voted a law forbidding the commissioning of any nuclear power station unless a two-thirds majority in the Parliament decided otherwise. That cannot come about unless Government and opposition concur, or unless an ad hoc majority comes about in a free vote.

Leaving aside the question of the merits or demerits of nuclear energy, the political absurdity of the present position is patent. The trade unions want Zwentendorf. So does industry. But both big political parties are divided, so that their leaders have to proceed circumspectly.

Dr. Kreisky accepts the need for nuclear power but says that the question of the final disposal of radioactive waste must first be solved. He and others in Vienna, along with the Swedes and Swiss who have run into similar difficulties, pin their hopes on the superpowers being able to agree on an international authority to deal with nuclear waste.

Pressures

Dr. Alois Mock, leader of the People's Party, the main opposition group, knows the pressures in favour of nuclear power are strong within his own party. But he sees no reason to let Dr. Kreisky off the hook.

Public opinion, which in any case has not yet become thoroughly aware of the energy crisis, because the fuel impact has been cushioned, is not especially enthusiastic about Zwentendorf. A petition to Parliament to re-open the question barely received the required 200,000 signatures. Opinion polls show that one

third of the electorate, roughly speaking, want Zwentendorf; one third do not; and the remaining third are undecided and, therefore, probably would respond to an act of political leadership.

That is the simple way of putting it. The danger is that any reversal of the referendum and be it by another referendum — might look like an obvious flouting of the popular will as long as the public remains as divided, or as apathetic, as it now seems to be.

So Zwentendorf remains a might-have-been, which cost Sch. 5.9bn (about £270m) to build, and continues to need money at a rate of Sch. 70m a year until the mothballing is completed. From then on maintaining it will still cost Sch. 40m annually.

Had it started generating as planned, it could have provided 11 per cent of Austria's electric power, or 24 times the amount by which power consumption is increasing annually at a time when the country is trying to raise the share of electricity in its energy supply. The view among industrialists is that the country needs not one, but four or five Zwentendorfs. Dr. Walter Krumpholtz, chief executive of Verbundgesellschaft, the national power generating and distributing company, says he would be happy to take over Zwentendorf even by itself, whatever the circumstances.

But with things as they are, he is forced to go on shopping expeditions for steam coal and for seasonal power supplies. Austria is a net exporter of power, if you take the year as a whole; last year's surplus came to 4,085 gigawatt hours and as a rule of thumb the surplus of exports over imports equals about one-tenth of consumption.

Decisions

Hydro-power supplies about two thirds of Austrian power, and additional resources are available for development. Run-of-river plants are being built along the Danube and three more stations will be built before that project is completed. They will provide about 1,500 gigawatt-hours a year each. The Danube projects will be completed by about 1990.

Given lead times in construction, decisions will be needed by 1985 about how to expand the electricity supply in the 1990s. Advocates of nuclear power believe that the argument for going nuclear will become unanswerable by then and may pin their hope on the fact that the next election, due in 1983, will by then be out of the way.

The seasonal interchange of power with Eastern Europe is turning Austria into a switching point in a developing Europe-wide grid. The Comecon grid is not fully compatible with Western European systems, though already it is possible temporarily to switch power stations on one side of the demarcation line to feed power into the grid the other side, provided the station is disconnected from its own grid for the time in question.

That need can be overcome and the entire operation simplified by an installation which engineers call a back-to-back link. One is under construction at Duernrohr, west of Vienna, and Dr. Freimuth hopes to negotiate a deal for another similar link across the Hungarian border to tie up with a power supply which the Comecon countries are laying on from the Ukraine to the Budapest region.

A back-to-back link already exists between the Soviet system and the Scandinavian system in turn links, via Denmark, with the main Continental grid and, across the Channel, with the British grid. Thus two neutral powers are becoming the main switching points for an East-West exchange of electricity.

Besides the power link, Verbundgesellschaft is also preparing to receive regular shipments of coal from Poland from 1984 and is looking at the possibility of a joint venture coal mine in an overseas country. The purpose would be to reduce the degree of dependence of Austria on energy imports from Eastern Europe — a dependence which may reach up to 50 per cent of imports during the 1980s as Austria goes shopping for coal, natural gas and oil.

At the moment U.S. coal simply is not competitive with Polish because of the costs of transporting it across Germany by rail. Even the Rhine-Main-Danube canal, which would link Austria with Rotterdam, may not bring relief when it is completed by 1987 (provided present forecasts stand).

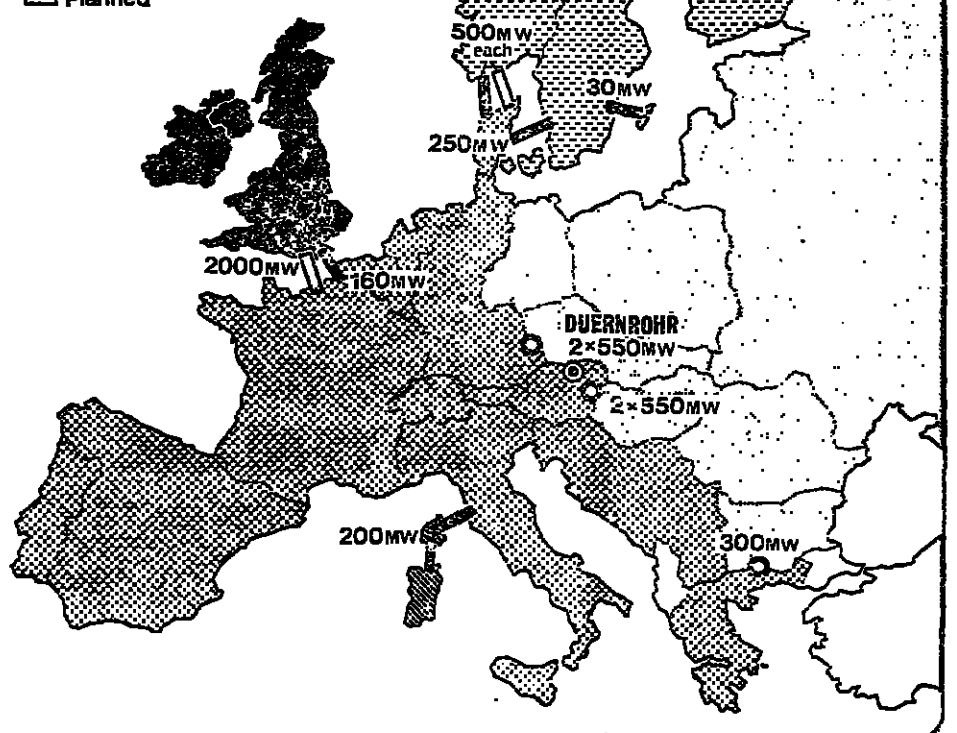
A European Grid

East-West back-to-back links

- Operational
- Under construction
- Proposed

Other links

- Operational
- Planned



Despite its electricity surplus and the existence of small but rapidly declining native reserves of oil and natural gas, Austria is heavily dependent on imports of energy. Of its coal 90 per cent is imported, as against 73 per cent in 1976; of its oil 89 per cent (against 80 per cent); and of its gas 59 per cent (41 per cent). Overall, net imports accounted for 63 per cent of energy supply in 1973-74, and for 68 per cent in 1979-80.

Dr. Karl Musil, energy expert of Wifo, the economic research institute in Vienna, estimates that in absolute terms imports will grow by another half until 1990, and that net imports will by then account for 75 per cent of the Austrian market. That will constitute a severe charge on the Austrian current account. Equally there are problems of the security of supply. A contract with Iran for the supply of 1.8bn cubic metres of natural gas from 1984 (compared with present annual consumption of some 5bn cubic metres) is in limbo because of

the uncertainties in that country. Algeria appears at present to be more expensive than the Austrian market will accept. Additional supplies from the Soviet Union are also the subject of negotiation. In the circumstances it is not surprising that a tremor went through Austrian industry when Russia earlier this month gave advance notice that it would have to cut deliveries temporarily in the first quarter of this year.

Labour must be moved into growth areas

INDUSTRIAL STRATEGY

PAUL LENDVAI

AFTER TWO decades of successfully catching up with the more industrially advanced Western European countries, Austria is now faced with the need to draw up a new and outward-looking industrial strategy, based on large-scale redeployment and shift of labour from traditional to growth industries.

But as pointed out recently by Mr. Oskar Gruenwald, head of OIAG, the umbrella-holding company for the nationalised sector, it is easier to recognise what is not needed than what will be really in demand over the medium and long term. He quoted, with tongue in cheek, a typical answer given by a recent OECD survey to the question as to just what growth products are: "A large part of the comparative advantage lies in products and processes which are hard to describe because they are either rather intangible or do not yet exist."

What is certain is that the proportion of industry represented by the so-called traditional branches is still very large. Thus basic industries like iron and other metals, foundries, papermaking, ceramics and timber, as well as consumer goods like textiles, leather, clothing and food products still had in 1976 a 50 per cent share of the value of aggregate Austrian industrial production, while their corresponding share in the Federal Republic of Germany was only 38 per cent.

Underlined

At the same time considerations of the external trade balance also underline the need for extensive and radical changes. Various study conferences and surveys agree that direct subsidies should be concentrated in product development which would replace goods currently mainly imported and which could hold their own in the face of foreign competition. Higher quality and new products should be in the foreground, and the allotment of funds should also be geared to the effect of the venture on the improvement of the balance of payments or on winning market shares.

There is no doubt that for a variety of reasons the motor industry has a special place in the catalogue of measures aimed at improving the structure of industry. The record

current account deficits, the call for more industrial innovation and last but not least the fear of long-term problems in the labour market have given further impetus to the search for joint ventures with major foreign companies in the motor sector.

Steyr-Daimler-Puch, Austria's largest non-nationalised concern, controlled by the Creditanstalt Bankverein, has acted as pacemaker in foreign ventures and joint projects with foreign motor companies. Aside from a somewhat costly and risky venture in Greece, most of these projects can be regarded as successes. Even the problems in Greece, which stemmed from the fact that a contract originally concluded with the military junta had later been changed by the succeeding democratic government, have been by now peacefully resolved.

With a turnover of some Sch. 15bn and a production staff of 18,000, Steyr has launched a number of joint ventures on a grand scale. Development and joint production of a four-wheel-drive cross-country vehicle by Steyr and Daimler-Benz of West Germany attracted international attention. The operating company is controlled in equal parts by Steyr and Mercedes, with 95 per cent of output destined for exports.

Another important Steyr project is the joint production of diesel engines with the German motor company BMW in the Upper Austrian city of Steyr. Through a recent deal with Ford, the joint company will double its projected capacity to 200,000 engines per annum.

Joint ventures and sales co-operation in the military hardware sector looked promising until last year, when a political storm over the planned sale of tanks and other hardware to Chile and Bolivia nipped expansion plans of this extremely profitable sector in the bud.

A small project launched jointly by Renault and Austrian groups in Styria involving the manufacturing of laundry components is primarily a symbolic gesture, made possible only by way of considerable investment grants.

The entire system of the grants and subsidies has become a major bone of contention between the Socialist Government and the Socialist-dominated municipality of Vienna on the one hand and the business community and some regional governments on the other.

The conflict erupted over the contract concluded with General Motors (GM) concerning the erection of a large engine plant at Aspern, near Vienna. According to the final agreement, reached in two stages in 1979 and 1980, the plant will

turn out 270,000 engines and 385,000 gearboxes per annum, primarily for export. The plant, with a production staff of 2,650, should go into production in 1982.

At a time when regions and municipalities are fighting over relatively small subsidies and money in general is becoming scarcer, and scarcer, the commitment of the Austrian side to shoulder a third of the entire investment outlay has been widely criticised. Subsidies total Sch. 2.6bn, to which costs of infrastructure investment must be added.

Spokesmen of the Federal and Vienna Chamber of Economy complain that GM has been treated far too generously and that the size of the subsidy package bears no relation to the net benefit to the country and its Western European systems. The business community and some influential commentators maintain that small and medium-sized Austrian companies would have been able to use such massive subsidies much more profitably both in terms of investment and creation of jobs.

Rejected

Government and municipality spokesmen have emphatically rejected these complaints. They stress that the GM project will be a major source of employment, providing in all almost 10,000 jobs and constituting the core of a major new industrial zone.

The fact that some regional governments — for example, Carinthia — are seeking to conclude contracts with GM about the erection of other production subsidiaries is a clear indication of the interest generated by the Vienna venture. Arguably, for reasons of infrastructure and job situation, future plants could be built somewhere else. But then GM and other foreign investors do not primarily think in terms of local but of their own company interests.

In any case the GM project — like the UN centre on the banks of the Danube — is widely regarded as tangible proof of international confidence in both Austria's domestic stability and its external security on the eastern fringe of democratic Europe.

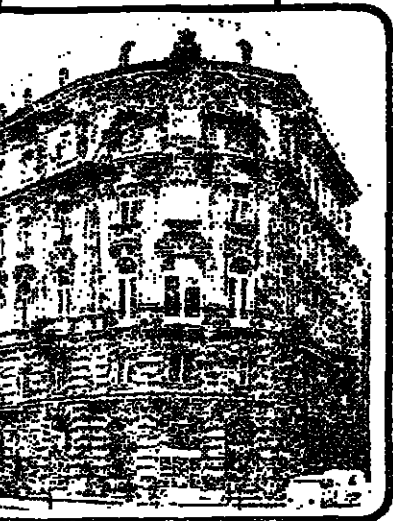
Socialist-governed neutral Austria is bound to stick to its "open door policy" towards foreign investment but it is also likely that with a general belt-tightening the authorities will henceforth scrutinise more closely both domestic and foreign applications for grants and subsidies given by the Federal, regional and municipal authorities. There is no doubt that future assistance will be more product- and quality-orientated.

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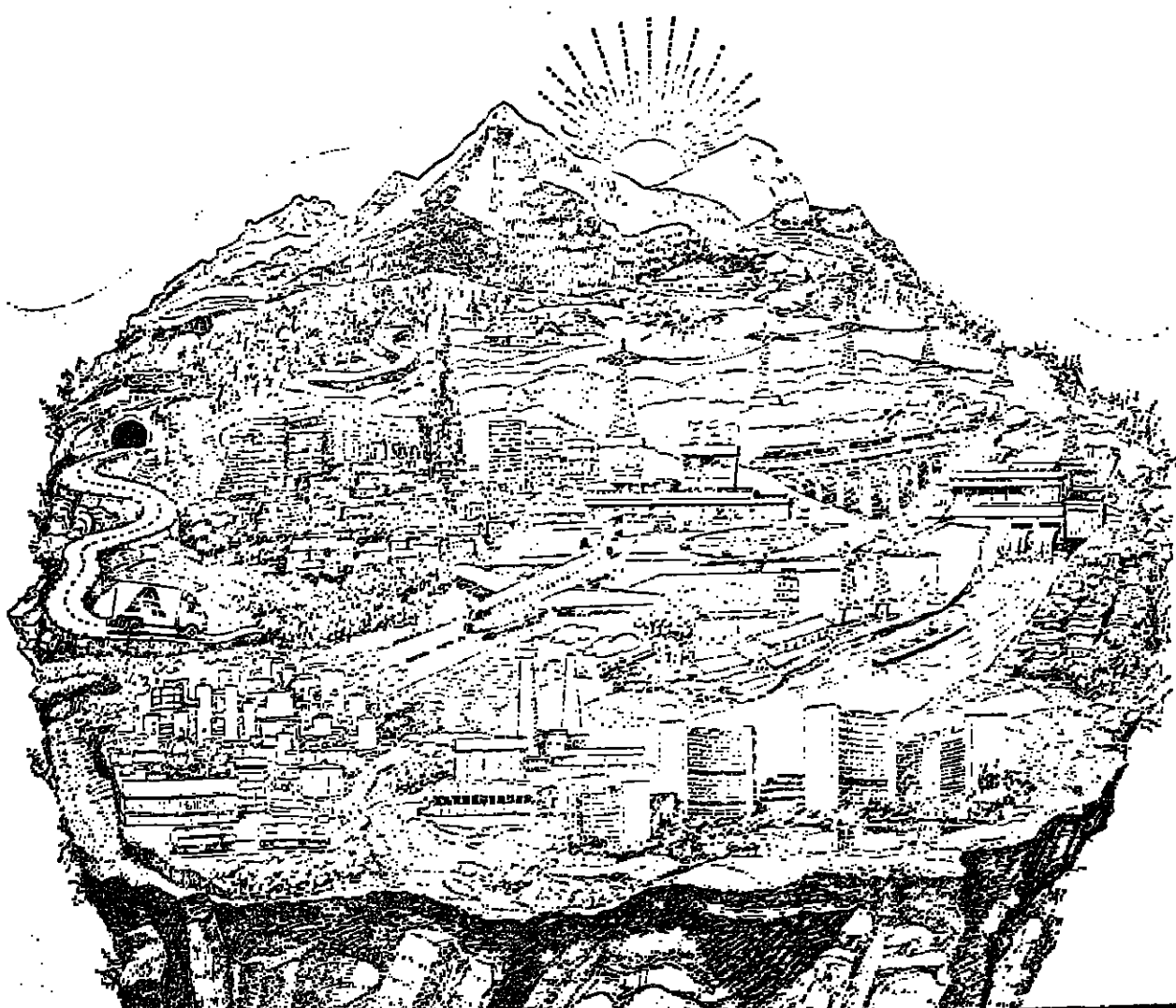
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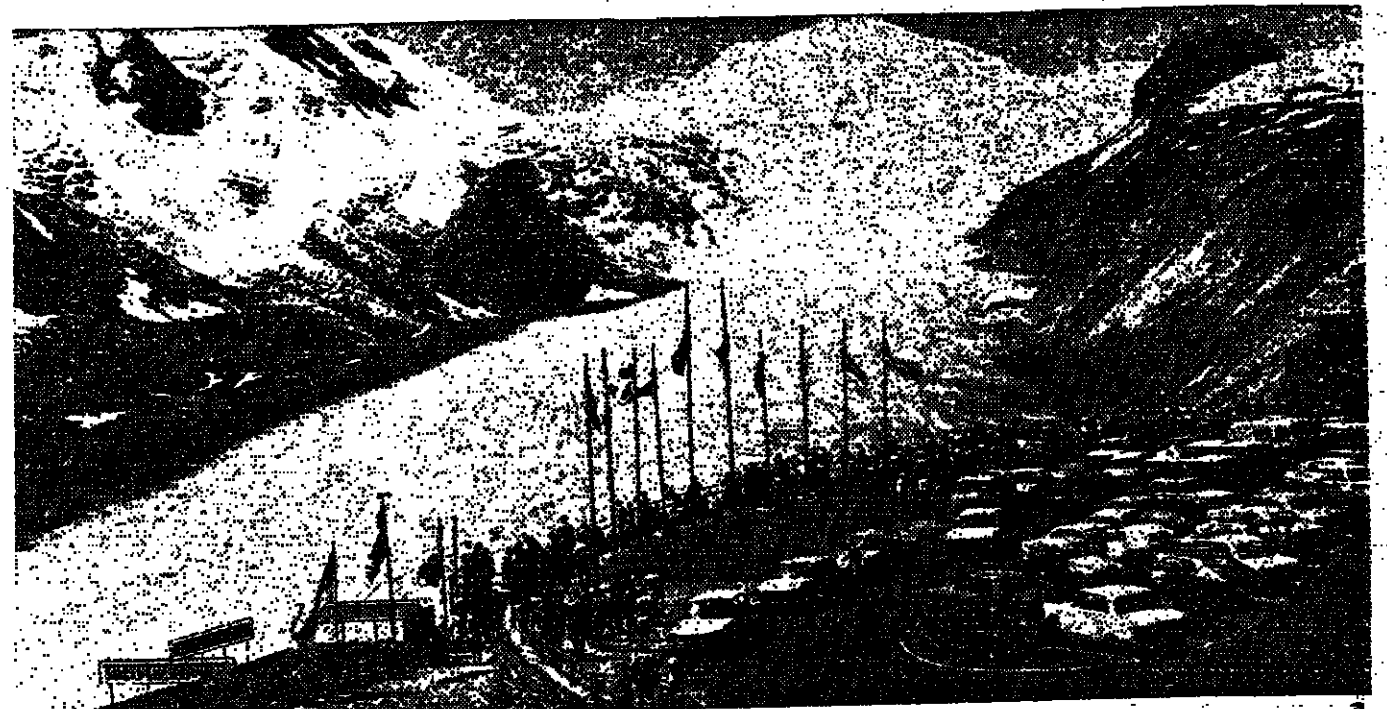
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AUSTRIA VI



The Pasterze Glacier opposite the Grossglockner. In summer it can be reached by a good Alpine road.

No improvement expected on last year's record

TOURISM

W. L. LUTKENS

WITHOUT ITS tourist industry the Austrian economy would collapse very nearly overnight. Since the late 1960s, though foreign exchange revenues from tourism have no longer balanced the structural trade deficit, they have made it sustainable.

Sample figures show net revenue from foreign tourism, that is to say after the deduction of the spending of Austrians abroad, of Sch 30bn (about £900m) and Sch 35bn in 1973 and 1979 respectively, as against trade deficits of Sch 34bn and Sch 55bn. Take the revenue from foreign tourists in Austria by itself and you arrive at incomes of Sch 48bn for 1973, Sch 75bn for 1979 and Sch 66bn for the period from January to October 1980 (an increase of 12 per

cent above the first 10 months of 1979). All told, 94m overnight stays by foreigners in the first 10 months made 1979 a record year.

The figures are impressive by themselves. What they cannot show is the effect the tourist trade has had on business activity in the tourist areas. These, as a rule, have a well-developed infrastructure of small tradesmen and services which have thrived as a result of the building boom induced by the tourist industry. Hotels and inns have been built, private homes expanded and buildings added to the farms to accommodate the stream of visitors from abroad.

Services have thrived in equal measure. The larger resorts boast new bank buildings to change the visitors' money; their blacksmiths have become garage owners; on the lakes boat building has become big business; carpenters have become ski manufacturers (though that is a market where, internationally, there are overcapacities and at least one Austrian ski maker has got into liquidity problems).

There is a reverse side to the coin. Many a picturesque market town has been ruined with baroque facades, broken by staring shop windows; some hill-sides are scarred throughout the summer as a result of the exertions of the skiers. Moreover the seasonal nature of the tourist business inevitably throws great strains on the labour market and on the staffs and owners of the tourist installations.

Rule of thumb

Austria is lucky in that many regions have a summer and a winter season, but despite that there is a rule of thumb that even well-run accommodation will be fully booked on no more than 250 days a year. Many go as low as 100 days (though it is proper to remember that many small pensions or private quarters are run by private individuals for pin money).

The central organisations of the tourist industry would very much like to do something to make fuller use of capacity. They are toying with the idea of a pilot scheme by which one centre would be encouraged not merely to offer the usual off-season rebate, but to offer accommodation at, say, half the normal price in spring and autumn. For such an effort to succeed, a lot of special facilities would evidently have to be provided. Rambling is coming back into fashion, guided walks might be considered, the number of tennis courts, already growing, could be increased, and more heated swimming pools provided.

Geography is working in the

Austrians' favour. German holidaymakers, who in the past tended to go farther and farther afield under the impact of rising prices of petrol have rediscovered their love for Austria. Political uncertainties in some of the more distant destinations have also played their part.

Whether or not it likes the fact, the Austrian tourist industry is dependent upon the Germans: in the first nine months of last year they accounted for 73 per cent of the overnight stays of foreigners in Austria. The pattern is a little less overwhelming in winter, but there seems to be no getting away from it. British tourists, who were chased away in 1977 and 1978 by the poor exchange rate of the pound began coming back last year, but their share was still only 2.5 per cent. Even at the height of British tourism before the war, the British never exceeded 10 per cent of Austria's tourist business. Their overnight stays increased from 1.4m in January to September 1979 to 2m in the first three quarters of 1980.

Part of the reason was the strengthening of the pound, which points to the possibility of a further increase in the summer of this year. But in the view of officials in the Austrian tourist organisations, Austria had a real windfall in 1980 in the form of the Oberammergau passion play. Though this drama of the Passion of Christ is not performed in Austria, but in southern Bavaria, the crowds it draws spill over the border—partly because accommodation is short at Oberammergau, partly because tour operators make Oberammergau one stop on a two-centre holiday.

Austria has its own well-established tradition of festivals, principally at Salzburg and Bregenz. But often even small market towns and villages, in addition to the usual folklore song-and-dance show, lay on performances of amateur dramatics, occasionally of real quality (though they may not prove altogether comprehensible to the foreigner not familiar with the local dialect).

To the visitor from abroad the main tourist centres may appear to be overrun by Germans, but that it is not the case in Vienna, with its large indigenous population. In the capital it is possible to hear most of the artists who perform at Salzburg, and to hear them at rather cheaper prices. Its art galleries are also worth visiting, especially now that the international art world has discovered two Austrian *en nouveau* painters, Klimt and Schiele. Their work is well represented in the collection of Austrian art gathered in the Belvedere, the palace built by Prince

Eugene, the Duke of Marlborough's fellow warrior.

For less sophisticated tastes there are the improbable equestrian acrobatics of the Spanish Riding School, the home of Baroque horsemanship. For all who feel their waistline cope, there are the delights of Viennese cuisine and pastries—the outside world has no conception of what a Viennese can do for plain boiled beef.

You don't have to go to the top hotels to be served with a fashionable courtesy. If you are the pitfalls of the modern coffee shop, you might yet stumble upon a coffee house where, although you may no longer be addressed as a nobleman, you will certainly be treated as one.

Concern

The future of the Austrian tourist industry does arouse some concern. Labour costs are close to those in West Germany, which makes them very high, but it should be added here that it is not only private rooms which often rely heavily upon family members to help with the work—whose labour is almost certainly undervalued. Last year was a record year for the Austrian tourist industry, but the experts do not expect a further improvement in 1981.

The number of beds on offer, on the other hand, is rising by some 2.5 to 3 per cent a year, so the question will arise of how to fill them. Beds apart, facilities in many of the popular resorts are, if anything, overloaded during the high season. New areas exist that could be opened up, but it is clear that the most suitable spots have already been developed. A walking holiday in the undulating country close to the Czech border could be both pleasant and cheap, but is hardly likely to capture the taste of the mass market.

However, something has been done for these marginal areas. In the interests of the tourist trade, but also of the inhabitants and of job creation, the State spent large sums to improve its roads. The total length of Austrian motorways has increased from 360 miles at the end of 1972, to 590 miles. Moreover, the overall mileage of major roads has been improved out of recognition. Even in the remotest areas, bad roads are the exception rather than the rule.

A considerable effort has also been made to clean up the lakes, one of the main attractions of the summer season. About AS10bn was spent on this during the 1970s, and it is claimed that the water of many resort lakes is of a purity equalling that of drinking water. Don't bother to try it, though—a decent Austrian coffee house will serve a glass of tap water free with your coffee.



Chalet-style houses in front of snow-capped mountains at Mitters, a village near Innsbruck.

CONTRACTS AND TENDERS

Dublin Corporation

Development of Multi-Storey Car-Park at Marlborough Street/Waterford Street.

Extension of Closing Date.

Notice is hereby given that the closing date for the receipt of offers for the development of the multi-storey car park has been extended to 12 noon on Friday the 27th March, 1981.

Offers must be submitted in sealed envelopes marked "Offer for Development of Multi-Storey Car Park at Marlborough Street/Waterford Street" to the

Assistant City Manager,
Development Department,
Exchange Buildings,
Lord Edward Street,
Dublin 2.

INVITATION TO BID

- The Maritime Bank (Denizcilik Bankasi T.A.O.) invite bids for the supply of machinery and equipment for the following harbour crafts:
 - Six mooring boats
 - Two general service boats
 - Five pilot boats
 - Four emergency diesel-generator sets for harbour service
 The above harbour crafts shall be built at Denizcilik Bankasi own shipyards.
- D.B. intends to apply the proceeds of a loan granted by the World Bank for the rehabilitation of 10 major ports in Turkey.
- This bid invitation is only open to suppliers from member countries of the World Bank and Switzerland.
- Tender documents pertaining to each inquiry above may be purchased against the remittance of USD 50 for each package (4 packages in total) from the following address as from February 2, 1981.
Denizcilik Bankasi T.A.O. Tersaneler Mudurlugu Karakoy—Istanbul Turkey
- Only bidders which have purchased the tender documents shall be allowed to participate.

PORTUGAL

MONCORVO IRON ORE PROJECT

FERROMINAS, E.P., a Portuguese public company is starting with the Moncorvo Iron Ore Project, which consists of a open pit mine with an annual production of 2.8 million tons of ore, a beneficiation plant to produce 1.5 million of concentrate, both located near Torre de Moncorvo (NE of Portugal) and a pelletizing plant at Sousel Steel Mill (near Lisbon), to produce about 2 million tons basic/acid pellets for feeding blast furnaces.

Quote financing for a portion of the foreign currency needs for the Project is being sought from the International Bank for Reconstruction and Development (World Bank), however, there can be no assurance at this time that World Bank financing will eventually be obtained. If a loan is agreed upon, payment by the World Bank will be made only upon an approved request of FERROMINAS for contracts awarded in accordance with the terms and conditions of the loan agreement, and will be subject in all respects to the terms and conditions of that agreement. Unless the Bank may otherwise agree, no party other than FERROMINAS shall derive any rights from the loan agreement or have any claim to its proceeds.

Interested vendors are advised that the World Bank can only finance goods and services originating from Bank member countries and Switzerland.

Vendors interested in bidding on equipment and materials for this Project may apply for prequalification by writing to:

FERROMINAS, E.P.
Avenida Sidónio Pais, n.º 2, 4.º, 1000 LISBOA
Telephone Number: 53 71 01 LISBOA Telex Number: 13770 FEMINA P

All correspondence should be in Portuguese, English or French and FERROMINAS reserves the right to verify all statements and inspect supplier's facilities to establish their capacities to perform the work and also reserves the right to reject any supplier without assigning reasons therefor.

The following factors will be considered in evaluating quotations received from suppliers who are qualified to receive tender documents as a result of information submitted pursuant to this arrangement: price, quality, operating and maintenance costs, site installation cost, freight, delivery schedule, inspection and expedition costs, guarantees, compliance with specifications, spare parts, terms of payment and supplier's experience.

The factors that will be considered in prequalification potential suppliers of equipment items can be obtained directly from FERROMINAS, E.P.

The following data are required for prequalification purposes: List of items, that the vendor could supply plus technical catalogues and supporting information giving general performance details, utility needs and warranties, also anticipated delivery times, and schedules for furnishing technical data and certified drawings after receipt of orders, list of customers using similar equipment, number of similar equipment sold in the last five years, list of components usually subcontracted, ability of after sale services and spare parts in Portugal, description of capacity and range of manufacturing facilities and explanation of present labor and equipment.

Suppliers are requested to indicate the item or items from the following categories for which they would like to receive invitations to bid, if they are determined to be prequalified:

- Open Pit Drilling Equipment.
- Wheel Tyred Front-End Loaders.
- Rear Dump Offway Trucks.
- Giratory Primary Crushers.
- Autogenous/Ball/Pebble Mill or Secondary/Tertiary Rod Mill Ball/Pebble Mill Systems, including Classifying Devices.
- High Intensity/Gradient Magnetic Separator Systems for very fine grained hematitic ores.
- Thickening/Clarifying Systems for Concentrate, Tailing and Middling Pulp.
- Fresh and Recycled Water Systems.
- Concentrate Dewatering/Filtering Systems.
- Bentonite, Limestone and Dolomite Grinding and Handling Systems.
- Coarse and Fine Materials Handling and Stockyard Systems.
- Pelletizing System including additive feeding, dosing, homogenizing, balling, burning and cooling.

Vendors will furnish equipment and additional services like engineering, supervision of erection and start up. Replies should be posted in order to arrive at the above-mentioned address not later than 27th February 1981.

Appels d'offres de la République Togolaise

Avis de présélection relatif aux appels d'offres pour les travaux de construction du second môle au port de Lomé (Togo).

I Objet

- Lot 1: Travaux de construction et d'équipement du second môle, longueur environ 250 m, largeur environ 140 m, avec travaux de battage de pilotis, de béton armé, de terrassement et de drainage.
- Lot 2: Environ 85.000 m³ de terre-pleins et de revêtement du second môle, conduites d'alimentation en eau et électricité et d'assainissement, raccordements routiers et ferroviaires, petits bâtiments.

II Financement demandé auprès de:

- Lot 1: — République Fédérale d'Allemagne
Kreditanstalt für Wiederaufbau (KfW)
— Banque Européenne d'Investissement (BEI)
- Lot 2: — Fonds Saoudien de Développement (FSD)

III Dossiers pour la présélection

- Les candidatures doivent être accompagnées de tous les documents appropriés, en langue française et anglaise, permettant au maître de l'ouvrage d'apprécier l'aptitude de l'entreprise ou du groupement d'entreprises à réaliser le projet et notamment:
- d'une déclaration d'intention de participer aux appels d'offres (lot 1 et/ou 2) avec indication du nom du candidat (entreprise ou groupement);
 - d'informations concernant la structure juridique et les apports-montants de l'entreprise ou des membres du groupement ainsi que de références bancaires;
 - de références techniques et administratives concernant leur expérience et leurs réalisations en matière de travaux maritimes au cours des cinq dernières années, et contenant les indications suivantes:
 - maître de l'ouvrage et bailleurs de fonds;
 - nom et adresse de l'ingénieur-conseil;
 - description succincte du projet, nature et quantité des travaux, début et fin des travaux;
 - quote-part du candidat à la réalisation du projet, nature des travaux et étendus de sa responsabilité;
 - total des coûts du projet et montant des travaux réalisés par le candidat;
 - de renseignements concernant l'organisation et les moyens en personnel et matériel dont dispose le candidat pour le projet du second môle de Lomé;
 - dans le cas d'un groupement, une indication sur la répartition prévisible des responsabilités et des tâches entre les divers membres du groupement avec désignation de l'entreprise chef de file;
 - un chèque bancaire représentant les frais d'envoi et de reproduction des dossiers d'appel d'offres (3 lots), établi au nom de: Prof. Dr. Lackner & Partner, Ingénieurs-Conseils GmbH & Co. KG, D-2820 Bremen 70 et tiré sur la banque du candidat, d'un montant de:
 - Lot 1: 110.000 FCFA ou 850,—DM
 - Lot 2: 121.000 FCFA ou 1050,—DM
 - Lot 1 et 2: 231.000 FCFA ou 2000,—DM
- Les candidats qui ne seront pas retenus pour l'appel d'offres recevront, sur leur chèque retourné.

IV Remise de dossiers

Les demandes de participation à la présélection devront parvenir par lettre recommandée au plus tard jusqu'au 2 mars 1981 12 heures, heure locale, auprès des destinataires suivants:

- (a) Monsieur le Président de la Commission Consultative des Marchés, Présidence de la République, Lomé/Togo, Afrique de l'Ouest (original du dossier)
- (b) Prof. Dr. Lackner & Partner, Ingénieurs-Conseils GmbH & Co. KG, Lindenstr. 1A, D-2820 Bremen 70, République Fédérale d'Allemagne (copie complète du dossier)

A l'extérieur, les enveloppes devront encore être pourvues dans le coin supérieur gauche de l'inscription suivante:

"Présélection des entreprises, deuxième môle du port de Lomé".

V Choix des candidats

Les candidats ne pourront faire valoir aucun recours contre les décisions de la Commission Consultative des Marchés.

VI Candidats admis

Toute modification dans la composition du groupement admis à la suite de la présélection aura pour conséquence l'exclusion de la participation à l'appel d'offres restreint, de toutes les entreprises individuelles formant le groupement.

Par contre toute entreprise individuelle et tout groupement admis seront libres de se regrouper aux fins d'une soumission commune.

VII Dossiers d'appel d'offres

L'envoi des dossiers d'appel est prévu pour 1981.

Pour la République Togolaise:

Le Ministre des Mines, de l'Energie, des Ressources

Hydrauliques et des Travaux Publics.

TENDER AVAILABLE

for development of salmon farm already professionally surveyed and thought to have highest potential in Scotland.

Please reply Box No. G.6838,
Financial Times, 10, Cannon Street, EC4P 4BY

CONTRACTS & TENDERS

Contracts and
Tenders appear every
Monday. The rate is
£22.50 per single
column centimetre.

REPUBLIQUE DU ZAIRE

Mouvement Populaire de la Révolution
Office National des Transports (National Transport Office)

ONATRA

The Office National des Transports in Zaire (Onatra) is letting, against KFW Financing, international invitations to tender for the supply of:

Lot No. 1 FO/1257

- 100 Front Forklift Trucks, 4T
10 Front Forklift Trucks, 10T
2 Front Forklift Trucks, 25T, with variant for Container Crane
2 Container Gantry Cranes, 55/40T.

Lot No. 2 FO/1259

- 5 Agricultural Tractors in the industrial version
30 Trailers for Containers.

All technically suitable companies may participate. Tenderers may—against payment of the sum of 250 Zaires or DM 125—withdraw each of the complete files of invitation to tender from:

Direction des Approvisionnements Onatra
Onatra Building, 3rd Floor, Room 3171
177, Boulevard du 30 Juin, Kinshasa
or abroad:

SGM/DIV Zaire: 31 Rue de Marais, B 1000 Brussels
Rep. APP 23/PH — Tel: 511 39 10

O.F.E.R.M.A.T.:

38 Rue la Bruyère — F — 75009 Paris
Materials Department — Tel: 280 68 18

by means of a crossed cheque to the order of Onatra made out in one of the 14 currencies approved by the Banque de Zaire, namely: Deutsche Marks, Swiss francs, French francs, Belgian francs, Swedish Krona, Danish Krona, Norwegian Krona, Pound Sterling, U.S. Dollars, Canadian Dollars, Portuguese Escudos, Italian Lire, Dutch Guilders, Austrian Schillings. The sum must be equivalent to DM 125.

The final date for the receipt of tenders is Friday, March 13, 1981, at 18.00 hours (local time).

Sealed bids must be sent to:

The Chairman of the Adjudication Commission
Office of the Chairman/Managing Director
Office National des Transports
P.O. Box 98 — Kinshasa — Zaire.

Tenderers may attend the public meeting where the tenders will be opened, which will take place in the Conference Room, General Management Offices, 7th Floor, Onatra Building, 177 Boulevard du 30 Juin, Kinshasa, on March 13, 1981, at 3 p.m. (local time).



**GULF PETROCHEMICAL
INDUSTRIES CO.**
BAHRAIN

CONTRACTORS PREQUALIFICATION FOR SUPPLY AND CONSTRUCTION OF PETROCHEMICAL COMPLEX FOR AMMONIA AND METHANOL WITH OFFSITES & UTILITIES.

The Gulf Petrochemical Industries Company, invites qualified International Contractors for Pre-qualification registration for participating in the Tender for Detailed Engineering, Materials and Equipment procurement Services and Construction of 1000 MTPD Ammonia plant and 1000 MTPD Methanol plant at Sitra Island, Bahrain, on the basis of Fixed Lumpsum Turn-key contract for Detailed Engineering, Equipment and Materials Procurement Services and Construction. Cost of Equipment and Materials shall be on reimbursable basis.

The Project comprises of two complete Units for the production of Ammonia and Methanol Grade AA starting with the purification and treatment of natural gas to the production of Liquid Ammonia and Methanol, in addition to Utilities and Offsite facilities including final products Storage and Shipment.

Licensors Messrs. UHDE GMBH, Germany, shall provide the basic engineering package, process licence for Ammonia and process sub-licence from ICI for Methanol.

Contractors possessing competing technology shall not be excluded from registration.

Contractors wishing to participate must have the necessary technical, administrative and financial qualifications and experience in similar projects.

Application form, which includes the necessary information on this project, to be completed by interested experienced International Contractors, will be available from the Gulf Petrochemical Industries office, National Bank of Bahrain Building, 11th floor, P.O. Box 5095, Manama, Bahrain. The application forms shall be given only to authorized personnel from SATURDAY, 31st January, 1981, against BD. 100/- (Bahraini Dinars One Hundred only). Non refundable.

Completed application forms with all necessary details and documents must be submitted not later than 12.00 noon on SUNDAY, 15th March, 1981.

Applications received after this date will not be considered.

Republic of Austria



The Federal Chancellery

ÖIAG

(Austrian State-owned Industries Holding Company)

Prequalification Tender

for an expertise on a

"Concept for an industrial development scheme for certain Austrian regions"

Purpose of Study:

The expertise is intended to serve as a basis for an active industrial development policy in regions facing industrial difficulties as well as in peripheral regions of Austria that are still in the process of industrial development.

Within the limits of this study, those branches, products and technologies in the sectors of industry and its related services are to be identified, which are well suited for integration with the industrial potential already available. A powerful network of economic activities in these specific regions should thus be created, maintaining Austria's industrial competitive position and full employment.

Furthermore, concepts for a comprehensive development strategy are to be elaborated, paying special attention to the elaboration of specific measures toward an active industrial policy, in support of the economic structures described above.

Another task of the study is the preparation of a scheme for an internationally placed investment promotion project which should attract investors to Austria.

Co-operation and support by ÖIAG, the holding company of Austria's nationalised industries, and its subsidiaries, which have activities in numerous fields of industry, is offered for the preparation of the investment promotion project as well as for specific industrial projects in Austria.

Procedure:

Companies with international experience in industrial development and investment promotion projects are invited to submit a detailed exposé, including a description of methods applied and of data necessary to carry out the study, by February 15, 1981.

Exposés and inquiries are to be directed to both of the following addresses, one copy each:

1. Bundeskanzleramt
Sektion IV
Abteilung 6—Raumplanung
Anagasse 5
A-1010 VIENNA/Austria
Tel. 0222-52 76 36/361
Dr. Otto Gatscha
Sektionschef

2. Österreichische
Industrieverwaltungs AG (ÖIAG)
Dept. for Planning and Cooperation
Kantgasse 1
A-1015 VIENNA/Austria
Tel. 0222-72 36 01/281
Dkfm. Dr. O. Grünwald
Generaldirektor

REPUBLIC OF ZAIRE

Mouvement Populaire de la Révolution

Office National des Transports

ONATRA NOTICE OF INTERNATIONAL INVITATION FOR TENDERS

"ONATRA," the Zaire National Transport Office, hereby issues — against K.F.W. financing — an international invitation for tenders for the supply of:

- 100 Container Trucks 48 t
6 Flat Trucks 60 t

Applications are open to all technically reputable firms. Tender documents can be obtained from:

DIRECTION DES APPROVISIONNEMENTS ONATRA
Building ONATRA, 3ème étage—local 3171
Boulevard du 30 Juin, Kinshasa

or, abroad from:

S.G.B./DIV. Zaire:
Rue de Marais 31 — B — 1000 Bruxelles
Ref. APP. 23/PH — Tel: 511.39.10
O.F.E.R.M.A.T.:
38, rue la Bruyère — F — 75009 Paris
Service des Matériels — Tel: 280.68.18

on payment of Zaires 250.00 or DM 125.00, by crossed cheque made payable to ONATRA in one of the fourteen currencies approved by the Banque de Zaire, namely: Deutsche Marks; Swiss francs; French francs; Belgian francs; Swedish Krona; Danish Krona; Norwegian Krona; Pound Sterling; U.S. dollars; Canadian dollars; Portuguese escudos; Italian lire; Dutch guilders; Austrian schillings.

The amount must be equivalent to DM 125.00. The closing date for receipt of tenders is Friday 27th March at 3 pm (local time).

Sealed tenders should be forwarded to:

Monsieur le Président de la Commission des Adjudications
Cabinet du Président Délégué Général
Office National des Transports
B.P. 98, Kinshasa, Zaire

Tender applicants may attend the public meeting at which the tenders will be opened, which will be held in the Conference Room, General Management Offices, 7th Floor, ONATRA Building, Boulevard du 30 Juin, Kinshasa, at 3 pm (local time) on 27th March 1981.

Thornton Bradshaw takes over at RCA

By Paul Setts in New York

IN A SURPRISE top management shake-up at RCA, Mr. Thornton Bradshaw, president of the Atlantic Richfield oil company, was picked this week as the new chairman and chief executive of the large U.S. communications group.

This follows the sudden resignation of Mr. Edgar Griffiths, who last year became chairman of the company, which has been shaken by top management changes in the past 12 months. Mr. Griffiths, who is 58 and joined RCA in 1948, will step down in July.

Under Mr. Griffiths's chairmanship, RCA underwent one of its most turbulent years in its history. His resignation was described by the company as "completely amicable" and requested by the chief executive.

Mr. Griffiths will remain with the company with his \$450,000 annual salary, serving both as a consultant and chairman of the board's financial committee. Mr. Griffiths, who has a reputation for bluntness, is highly thought of as a financial executive. But it is understood that he became increasingly annoyed by challenges to his authority and the questioning of some of his controversial management decisions. These included the dismissal last June of Mr. Maurice Valente, whom Mr. Griffiths had made president of RCA only six months earlier.

At the time of his appointment, Mr. Valente was tipped as Mr. Griffiths's most likely successor as chairman. More recently, Mr. Griffiths had supported Mr. Valente's nomination as chairman of the RCA NBC national network, which had been disappointing showings in U.S. television ratings.

Queensland plans company to ward off takeovers

BY JAMES FORTH IN SYDNEY

THE QUEENSLAND Government is considering establishing and funding a corporation to buy shares in local companies to prevent them falling under the control of companies from outside the state. The proposal is a sequel to the recent episode in which the Government, supported by a number of Queensland companies, bought shares in two local engineering companies, Evans Deakin Industries and Walkers, to defeat takeover bids by New South Wales-based companies.

Australian National Industries had bid for Walkers, and Clyde Industries for Evans Deakin. With the support of the Government and its friends—dubbed "Queensland Inc"—the bids were fought off, enabling Evans Deakin to merge with Walkers, although Clyde will have a substantial minority holding in the merged group.

While the details of the Government's plan are vague, it is apparently intended to fund the corporation from public money—probably by an appropriation from Parliament plus part of the Treasury "float" which is normally invested in the short-term money market. The corporation is likely to be run by five "prominent businessmen" but Government officials say that no one has yet been approached. Public subscriptions to the corporation are also being considered.

It is proposed to limit holdings to a 12.5 per cent stake in any company—the trigger point at which an investor must make a full takeover bid under state legislation. The Government feels, however, that a 12.5 per cent stake would be a strategic and psychological holding sufficient to ward off unwanted bids.

Government officials point out that more than 50 locals have been taken over by "southern interests" since 1945.

Mr. T. Ranson, the president of the Queensland Securities Institute, attacked the proposal. "We don't think the Government's job is to interfere in the market place. It doesn't contribute anything except to stagnation."

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Inland Steel returns to profit

BY OUR FINANCIAL STAFF

INLAND STEEL Company, the seventh largest U.S. steelmaker, has reported an upturn in the fourth quarter of 1980, and shows net profits of \$31.45m, or 33.6 per cent more than the \$23.54m of the same three months of 1979.

The quarter's profit marks a recovery from the losses suffered earlier in the year. Inland Steel, which had a net loss of \$22.4m, its first loss in nearly a decade, and with the

third quarter bringing a \$6m loss, there was a shortfall of \$1.3m for the nine months, against a profit of \$10.8m in the same period of 1979.

The swing into loss came with a downturn in the automotive and construction industries and with raw material prices rising.

Inland Steel now feels, however, that its steel order backlog ensures near-record operations for the remainder of the first quarter of this year. Steel orders improved rapidly late in the third quarter of

1980, it says, mainly in consumer durables, and shipments from its mills had been restored to near-record levels in the fourth quarter.

Fourth quarter steel production rose by 9 per cent to 2.11m tons, while shipments rose 13 per cent to 1.82m tons.

For the full year, the company made a net profit of \$28.88m, or 17.3 per cent, less than the \$73.1m net profit of 1979. After the inclusion of investment and other credits of \$28.3m, earnings were \$43.9m.

CURRENCIES, MONEY and GOLD

Interest rates hold the key

BY COLIN MILLHAM

Falling interest rates should be the key to a successful year for London's discount houses, now that earlier doubts about their position in the banking system seem to have been dispelled. Alexander Discount and Union Discount announced 1980 trading results last week, with Alexander turning a previous loss into a profit of \$1.25m, while Union increased its profit by £1.7m to £3.35m.

Mr. Richard Petheridge, senior managing director of Union Discount, suggested that despite the good figures the first half of last year was not an easy time for the houses, and

that the 1 per cent cut in Minimum Lending Rate on July 3 came as something of a surprise, although the following two per cent fall on November 24 was anticipated.

This decline in interest rates seems likely to continue in 1981, encouraged by a steady fall in inflation. Against this background Union's view of the gilt edged market has become much more favourable. In the recent past the company's caution about holding gilts has been more than justified, but even at present interest rate levels the yield on Government stocks is high enough to run against

the average cost of money. Present conditions, where the money market can be expected to remain tight for the next few weeks, followed by a possible fall in rates, has led to a pronounced reversed yield curve. This does not encourage the houses to run long books, because however improved their confidence may be the yield on one-month paper is higher than for the longer periods.

One possible problem in the coming year, which will not affect the larger houses, such as Union and Gerrard and National, is that however good the market conditions, recent poor results have significantly

shrunk the size of the book run by some houses and made recovery much more difficult. It may be a case of the bigger houses continuing to grow, while the smaller houses have to run as hard as they can, just in order to survive.

The evolution taking place in the market, and the possibility of much more volatile interest rates, may only tend to amplify this trend, putting increasing pressure on the smaller houses to merge. One thing seems certain, however, that the discount market will retain its unique position as a buffer between the commercial banks and the authorities.

THE POUND SPOT AND FORWARD				
Jan. 23	Day's Spread	Close	One month	Three months
U.S.	2.4000-2.4120	2.4005-2.4075	1.15-1.25c dis	-5.58 2.70-2.80dis
Canada	2.8810-2.8880	2.8840-2.8850	0.85-0.95c dis	-2.37 1.35-1.40dis
Netherlands	5.28-5.32	5.31-5.32	27-17c pm	5.36 0.57-0.59pm
Belgium	78.10-78.70	78.50-78.70	26-16c pm	78.50 0.57-0.59pm
Denmark	14.96-15.06	14.97-15.04	17-10c pm	14.97 0.57-0.59pm
France	130.00-130.60	130.20-130.40	30c dis	130.20 0.57-0.59pm
Germany	1.9600-1.9740	1.9610-1.9740	0.10-0.10c pm	1.9610 0.57-0.59pm
W. Ger.	4.85-4.91	4.85-4.90	27-17c pm	4.85 0.57-0.59pm
Portugal	130.00-130.60	130.20-130.40	30c dis	130.20 0.57-0.59pm
Spain	194.00-195.00	194.70-194.90	30c dis	194.70 0.57-0.59pm
Italy	221.00-222.00	221.20-222.00	27-17c pm	221.20 0.57-0.59pm
Norway	12.64-12.71	12.67-12.68	24-14c pm	12.67 0.57-0.59pm
Sweden	11.24-11.32	11.27-11.31	47-34c pm	11.27 0.57-0.59pm
Switzerland	10.70-10.80	10.70-10.78	67-10c pm	10.70 0.57-0.59pm
Japan	482-490	487-492	10-10c pm	487 0.57-0.59pm
Australia	14.35-14.45	14.35-14.45	15-12c pm	14.35 0.57-0.59pm
South Africa	4.40-4.44	4.42-4.43	31-24c pm	4.42 0.57-0.59pm
Belgian rate is for convertible francs. Financial franc 70.70-75.80. Six-month forward dollar 4.65-4.75c dis. 12-month 5.10-5.20c dis.				

THE DOLLAR SPOT AND FORWARD				
Jan. 23	Day's Spread	Close	One month	Three months
U.K.	2.0300-2.0420	2.0305-2.0375	1.15-1.25c dis	-5.58 2.70-2.80dis
Canada	1.3100-1.3160	1.3105-1.3130	1.00-1.10c dis	-6.85 2.35-2.50dis
Netherlands	1.1880-1.1920	1.1880-1.1900	0.17-0.12c pm	1.1880 0.57-0.59pm
Belgium	1.2000-1.2020	1.2005-1.2025	17-07c pm	1.2005 0.57-0.59pm
Denmark	32.55-32.69	32.57-32.69	28-20c pm	32.57 0.57-0.59pm
France	6.2200-6.2380	6.2210-6.2325	31-30c pm	6.2210 0.57-0.59pm
W. Ger.	2.0100-2.0280	2.0105-2.0250	2.00-1.00c pm	2.0105 0.57-0.59pm
Portugal	54.05-54.15	54.05-54.25	40-10c pm	54.05 0.57-0.59pm
Spain	90.90-91.07	90.90-91.00	40-10c pm	90.90 0.57-0.59pm
Italy	969.90-969.85	969.85-969.85	40-10c pm	969.85 0.57-0.59pm
Norway	5.2800-5.2900	5.2805-5.2900	40-10c pm	5.2805 0.57-0.59pm
Sweden	4.6810-4.6950	4.6810-4.6950	40-10c pm	4.6810 0.57-0.59pm
Japan	201.20-202.70	201.20-202.70	11.70 5.00-5.00pm	201.20 0.57-0.59pm
Australia	14.31-14.36	14.31-14.36	13-10 12.50c pm	14.31 0.57-0.59pm
Switzerland	1.8300-1.8410	1.8305-1.8355	2.36-2.25c pm	1.8305 0.57-0.59pm
* 1 UK and 1 US dollar are convertible into the forward currency. Forward currency discounts apply to the U.S. dollar and not to the forward currency.				

FT LONDON INTERBANK FIXING (11.00 a.m. JANUARY 23)			
3 months U.S. dollars		6 months U.S. dollars	
bid 19 1/16	offer 19 1/16	bid 17 1/16	offer 17 1/16

EURO CURRENCY INTEREST RATES (Market closing Rates)										Japanese Yen
	Jan. 23	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	
Short term	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
1 day	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
1 month	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
3 months	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
6 months	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
1 year	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
2 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
3 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
4 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
5 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
10 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
15 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
20 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
25 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
30 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
35 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
40 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
45 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
50 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
55 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
60 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
65 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
70 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
75 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
80 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
85 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
90 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
95 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74
100 years	144-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	149-15	67-74

LONDON MONEY RATES							
	Jan. 23 1981	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority negotiable bonds	Finance House Deposits	Company Deposits
Overnight.....	—	—	14-20	15-16	15-15	—	—
8 days notice.....	—	—	—	14½-14¾	14-14½	—	—
7 days or.....	—	—	—	—	—	—	—
1 month.....	14½-14¾	14½-14¾	14½-14¾	14½	14½-14¾	14½	14½-15
2 months.....	14½-14¾	14½-14¾	14½-14¾	14½	14½-14¾	14½	14½
3 months.....	14½-14¾	14½-14¾	14½-14¾	14½	14½-14¾	14½	14½
6 months.....	14½-14¾	14½-14¾	14½-14¾	14½-14¾	14½-14¾	14½	14½
9 months.....	14½-14¾	14½-14¾	14½-14¾	14½-14¾	14½-14¾	14½	14½
12 months.....	14½-14¾	14½-14¾	14½-14¾	14½-14¾	14½-14¾	14½	14½
2 years.....	—	—	—	14½-14¾	14½-14¾	14½	14½

Local authority and finance houses seven days' notice, other seven days' notice nominally three years 13½-13¾ per cent; four years 13¾ per cent; five years 14½ per cent. Prime paper nominally three years 13½-13¾ per cent. Buying rates for four-month bank bills 13½ per cent.

Approximate selling rate for one-month Treasury bills 12¾-12¾ per cent; one-month bank bills 12¾ per cent. Approximate selling rate for one-month bank bills 13¾ per cent; three-months 13¾ per cent; one-month trade bills 14½ per cent; two-months 14½ per cent.

Finance Houses Base Rates (published by the Finance Houses Association)
Clearing Bank Deposit Rates for sums at seven days' notice 11½-12 per cent.

Craigmont Unit Test Mgrs. Ltd.				
Sackville, New Brunswick				
	1970	1971	1972	1973
High Income	33.0	36.0	-0.2	12.5
North America	25.6	27.2	-0.2	2.7
Canada	25.6	27.2	-0.2	2.7
United States	25.6	27.2	-0.2	2.7
World	25.6	27.2	-0.2	2.7
Other	25.6	27.2	-0.2	2.7
Revenue	25.6	27.2	-0.2	2.7

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FINANCE AND ACCOUNTS

[illegible][illegible]

a) otherwise indicated; prices and net dividends are in Pence per share; distributions are 25¢. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are based on half-yearly figures. P/E's are calculated on "net" basis, i.e., earnings per share being computed on profit after tax and unrevised ACT where applicable; bracketed figures indicate 10 per cent or more difference if calculated on "full" basis. Covers are based on "maximum" distributor; they exclude gross dividend costs to profit after taxation, excluding optional profits/losses but including estimated extent of offsetting losses. Yields are based on middle prices, are gross, adjusted to ACT and include interest on dividends payable by instalments.

[illegible][illegible]

Following is a selection of London quotations of shares previously only in regional markets. Prices of Irish issues, most of which are officially listed in London, are as quoted on the Irish exchange.

or Wood	39	PAI, 13557102	288	
arge	20	AllRance Gps	168	+3
Phig. 50	29	Amcor	25	
Ship. 6	137	Carroll (P.J.)	77	
ns Brew	67	Concrete Prods.	25	
los. 250	340	Heiton (Hldg.)	32	
Stm. 67	168	Inc. Corp.	340	
(C. H.)	660	Irish Ropes	40	+2
Mille	60	Jacob	312	
Refr. Syst.	101	T. M.G.	26	-1
(Wm.)	130	Unidare	82	

trial		I.C.I.	29	Utd. Drapery	6 1/2
aw	7	"Times"	7	Vickers	14
ot	9	I.C.L.	9	Woolworths	5

on	25	Lee Service	9	Gap, Counties	11
Circle	20	Lloyds Bank	28	Land Secs.	35
	20	"Lots"	4	MEPC	20
ers	20	London Brick	6	Peachey	8
	25	Lucas Inds.	20	Samuel Props.	15
(J)	65	"Mama"	26	Town & City	24

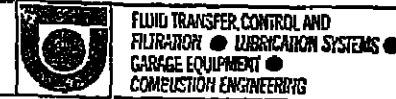
17	Nat. West Bank	32	Brit. Petroleum	36
17	P & O Ltd.	32	Burmah Oil	19
71	Plessey	25	Chamberlain	21
22	Racal Elect.	52	KCA	22
31	R.H.M.	4	Premier	10
36	Rank Org.	16	Shell	40
			Telecom	26

'A'	48	Thorn	28	Minerals	20
an	32	Trust Houses	18	Charter Cos.	20
.....	16	Tube Invest.	18	Cans. Gold	45
r Field	20	Unilever	50	Lorano	30
of Fraser	15	U.D.T.	42	Rio T. Zinc	45

Service is available to every Company dealt in on Stock
Exchanges throughout the United Kingdom for a fee of £500
per annum for each security.

1. *Staphylococcus aureus* (ATCC 12228) was grown in tryptic soy broth (TSB) (Difco) supplemented with 0.5% yeast extract (Difco) and 0.5% glucose (Difco) at 37°C. Cells were harvested by centrifugation at 10,000g for 10 min and washed with distilled water. Cells were then resuspended in distilled water and adjusted to a concentration of 1×10^8 cells/ml.

Tecalemit
to care for it



Moslems to urge world boycott of Israel

By Richard Johns in Taif

A PLAN for a world-wide Moslem embargo against Israel is expected to be approved here by the Islamic summit conference, which began yesterday with a ceremonial opening in the Grand Mosque of Mecca.

The idea is to extend the embargo already imposed by the Arab League, whose members constitute nearly half those represented at this conference. Details of the scope of the new proposal are still scanty.

Twenty-eight Heads of State are present, meeting amid draconian security at the first Islamic summit for six years. Ten other countries and the Palestine Liberation Organisation are also represented.

Israel's formal declaration last year that Jerusalem would be the country's undivided and eternal capital "has been the main impetus behind this conference."

Establishment of an "Islamic boycott office" is likely to be included in the conference's final declaration. This is understood to have been one proposal of the preparatory Jerusalem Commission which met under King Hassan of Morocco after the Foreign Ministers meeting last May.

A secondary boycott, blacklisting foreign companies maintaining economic, commercial or financial relations with Israel, would be set up. Any Government treating Jerusalem as a capital city by making official visits, signing agreements or presenting letters of credence there will be threatened with punishment.

The proposal causes special problems for Turkey—the only Islamic country to maintain diplomatic relations with Israel. It may need to reconsider these links.

In anticipation of the conference debate, Mr. Altur Turkman, the Turkish Foreign Minister, pleaded that diplomatic representation had been reduced to the level of second secretary, and Turkey's commercial office in Tel Aviv had closed.

Little hope is harboured of the summit making any immediate progress towards a settlement of the Israeli-Palestinian conflict. Iran is absent because of its objection to the presence of President Saddam Hussein of Iraq, who emphasised the continuing conflict by arriving in uniform on Saturday.

A five-man mission from the Islamic conference has recently returned from Tehran.

Condemnation of the Soviet invasion of Afghanistan is likely to be very much less vigorous than Saudi Arabia and some other participants want.

Before evening prayers last night, King Khalid of Saudi Arabia, in an address read by Crown Prince Fahd, castigated the "imperialist invasion of Moslem Afghanistan."

But objection to any specific mention of the Soviet Union in the summit's final resolution are likely to come from Syria, and the People's Democratic Republic of Yemen.

Carter aides defend Iran deal as hostages fly home

By DAVID BUCHAN IN WASHINGTON

TOP MEMBERS of the former Carter Administration yesterday mounted a concerted defence of the hostage release agreements they negotiated with Iran, as the 52 freed U.S. diplomats arrived home.

Public welcome ceremonies are planned later in the week for the 50 men and two women who yesterday left Wiesbaden, West Germany for the West Point Military Academy in New York State. A 170-room hotel there was reserved for them and their relatives.

They reached New York after a two-hour refuelling stop at Shannon Airport where Mr. Charles Haughey, the Irish Prime Minister, greeted them.

Tomorrow they will fly to Washington DC to be feted by President Ronald Reagan at the White House.

Growing evidence that the 52 were badly mistreated during their 145 months captivity in Iran—though any lasting injury seems to be more psychological than physical—has fuelled pressure on Mr. Reagan to repudiate unfulfilled parts of the hostage release agreements.

But yesterday, Mr. Warren Christopher, who as Mr. Carter's

Deputy Secretary of State led the negotiations with Iran, said such a move would be a blow to U.S. credibility around the world.

In particular, it would be "a slap in the face" for Algeria whose intermediary role was absolutely crucial to getting the Americans freed, Mr. Christopher said. His words were echoed by Mr. Edmund Muskie, the former Secretary of State in a television interview yesterday.

If over its diplomats were seized again, the U.S. would have need of third country mediators, such as Algeria, who could count on the U.S. to live up to its word.

It is suggested here that when he meets the former hostages tomorrow, the new President will declare that the U.S. will henceforth consider any seizure of its diplomats or ambassadors abroad, with the connivance of a foreign government as was the case in Iran, as an act of war.

Mr. Muskie offered no comment on this speculation, but said the international community should formalise sanctions—such as the cutting of

diplomatic and trade ties—on regimes which violate the code of diplomatic immunity.

The Reagan Administration now seems likely after an extensive review of the controversial agreements with Iran to implement at least the bulk of their financial and legal terms.

Mr. Lloyd Cutler, the top lawyer in the Carter White House who was interviewed yesterday alongside Mr. Muskie, listed what he thought were the favourable elements.

Iran got back immediately only one quarter of its \$12bn frozen assets—U.S. banks were being repaid in full and at once for their loans to Iran and other U.S. claimants against Iran would have recourse to an international tribunal with at least \$1bn out of which to pay claims.

Iran was to pay 100 cents in the dollar on compensation awards made by the new tribunal—unlike previous settlements with countries like China and Hungary, in which U.S. claimants had got less than 50 cents.

Bani Sadr's attack on deal.

Page 2

Chapple set to fight conference decision

By John Lloyd, Labour Correspondent

RIGHT-WING and centrist trade union leaders believe that the Labour Party conference decision on the electoral college will damage the public perception of unions, and intend to fight for its reversal.

Mr. Frank Chapple, general secretary of the Electrical and Plumbing Trades Union and the principal right-winger among senior trade union leaders, last night welcomed the formation of the Council for Social Democracy and promised to "fight the first real battle" against the Left.

Mr. David Barnett, general secretary of the General and Municipal Workers' Union, who saw his union's motion for giving half the college votes to STPs narrowly defeated, said the result was "clearly disappointing to the leader of the party and something which will surely be raised again at this year's party conference."

However, Mr. Chapple said he would not attempt to disaffiliate his union from the Labour Party for the moment.

He warned that "so far, no real battle has been fought. We have to join that fight within the party, get delegates elected, who go along week after week to win back the ground the left has got."

Choice

Mr. Chapple said that to leave the party he would have to get the agreement of the union's political committee, its executive council and a majority of the members on a ballot vote.

"I don't think that a question for now for the next few months," he said.

However, he said a choice to leave depended largely upon the party's national executive committee.

"If they make a real fight back impossible, then we would have to think again."

On Wednesday, the NEC will discuss the EPTU's attempt earlier this year to affiliate a number of its members to the Bernadsey constituency, whose general management committee has a Left-wing majority.

The Secretary of Bernadsey Constituency Labour Party complained to the party that the EPTU members were being affiliated without the knowledge of their branches.

Ratified

The party's organisation committee froze the affiliation earlier this month against the advice of its national agent. That decision has to be ratified by the NEC on Wednesday.

Mr. Bill Whately, the general secretary of the Union of Shop Distributing and Allied Workers, said the surprising motion was ultimately successful on Saturday.

—said it was "time for those who call themselves moderates to get off their backs and work within the Labour Party."

He said the position of the union "is one of moderation and will, I hope, continue to be one of moderation."

THE LEX COLUMN

Bank orchestrates new instruments

The Bank of England does not normally introduce innovations into its method of operation except under pressure. At the moment, yields on long-term Government debt of nearly twice the inflation rate annualised over the last six months are signalling some sort of pressure clearly enough. So even if the Bank's latest idea—a short-dated stock with tapering conversion rights into a longer bond—is a roaring success, the informal working party which has been set up to look into new ways of issuing short-term debt will have plenty of work to do.

There is no funding crisis at the moment, but the authorities cannot afford to allow one to develop later this year. The tactic of raising short term rates to sell stock and resolve a funding impasse, which has been repeated ad nauseam over the past few years, would be more inappropriate than ever this spring if, say, the financial markets responded badly to the coming Budget. It is not just that the Government is desperate to reduce interest rates. There is also a growing suspicion that institutional cash flows are slipping.

Everybody seems to agree that the Government must try the savings markets; Greenwell's monetary bulletin has argued that the very high liquidity of the personal sector must be mopped up if inflation is not to be rekindled. But the saver seems very hard to tempt. It must be right for the personal sector to buy either gilt-edged or Treasury bonds at the moment.

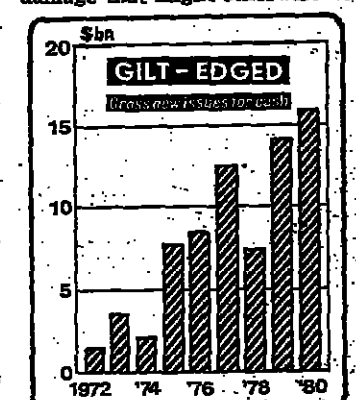
That neither seem to be selling particularly well is symptomatic of general confusion and unease. The medium-term financial strategy, designed to produce favourable expectations of the future, has so far resulted in unusual uncertainty. Small savers are too risk-averse to find either of the two long term alternatives attractive.

There are two possible—and conflicting—motives for the Government to tap the short-term credit markets for very large sums. The first, which everyone can applaud, is to leave the long bond markets open for industrial and commercial borrowers.

The other is far more greedy. It is that the Government, having outstayed its welcome in the long bond markets, has to move elsewhere if it is to increase its share of the total credit on offer. The long end would not be abandoned, simply left fallow for a month or two.

Past experience suggests it

should not necessarily be assumed that the authorities' motives are virtuous. It used to be argued that the medium term bond market—particularly 8 years life, in particular—should be avoided by the Government Broker because of the damage that might otherwise be



done to the local authority bond market. Competition from shorter- and longer-dated Government stock killed off the local authority bond market anyway, and now the middle ground is the preserve of the G.B.

It is important that any new funding initiative should be seen as something more than a monetary sleight-of-hand. It should not just be a question of shifting one category of assets out of whichever broad measure of money the Government happens to be watching at the time into some marginally less liquid form which happens not to count.

The principal technical problem may be to design an instrument that does not appeal to the banks, since debt needs to be sold to the non-bank private sector. The experience of the variable rate gilt-edged stock, introduced as an instrument the Government Broker would be able to sell when the markets expected interest rates to rise, is of some relevance here.

The issues found their way almost entirely into banking hands. For this reason, the one- or two-year Treasury bill, which has been discussed as a possible debt instrument, seems an imperfect answer. The short Treasury bill is a natural liquid asset for banks to hold, even if they are not required to by controls such as the reserve asset system. Another, more ambitious possibility, a limited issue of index-linked stock, still faces considerable opposition.

Sweden's decision to incorporate a tranche dematerialised in Special Drawing Rights into its latest Eurocredit brings a new dimension to the commercial market for the International Monetary Fund's currency unit.

This market has been growing principally in the form of straight bank deposits which are now estimated to total some \$3bn equivalent. But one problem for the banks in accepting such deposits has been finding a way of lending them out without breaking them down again into the component currencies.

Sweden's credit will give them a welcome opportunity to match liabilities in SDRs with assets denominated in the same unit.

Lombard/Fraser

Bizarre though they may seem, the latest events in the Lombard

Jobless total may reach 2.4m

By JOHN ELLIOTT AND PETER RIDDELL

A VERY large rise in unemployment over the past month will be confirmed by official figures due out tomorrow.

Moreover, a continuing poor jobs outlook in the next few months will probably be indicated by the Confederation of British Industry's quarterly industrial trends survey to be published on Wednesday.

Mr. James Prior, Employment Secretary, has already warned that the mid-January figures will be "appalling" and show "a very big rise."

There is usually a rise of about 70,000 between December and January for seasonal reasons and the recent underlying monthly rise has been more than 100,000. On this basis, the unadjusted "headline" total (including school leavers) could jump from 2.24m last month to between 2.4m and 2.5m.

A more significant economic

indicator is the underlying adult total (seasonally adjusted), especially as there had been some signs last month that the rate of growth might have stopped accelerating. The adult total was 2.13m in mid-December.

The recent sharp rise in unemployment reflects a continuing decline in employment as companies declare redundancies and cut back on recruitment.

The CBI survey is likely to show that manufacturing companies expect their labour force to continue to decline sharply in the next few months.

In October the CBI forecast that the number of people employed in manufacturing would drop by 180,000 by the end of January.

Further labour shedding is now expected even though the survey will probably show that the rate of decline in manu-

facturing activity is beginning to slow.

It is, however, too early to draw any firm conclusions about whether this means that companies are making a major effort to improve efficiency and productivity by continuing to slim workforces.

If this was happening, the Government would be able to claim that its economic policy had been successful.

The CBI will probably stress when it publishes its survey, that the gradual slowdown in the rate of decline in manufacturing activity does not mean that there is any real improvement.

This now is in line with evidence from other surveys and from the industrial production indices which suggest only a moderation in the rate of decline.

Lombard, Page 10

Engineers rebuff draft charter

By HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

THE Engineering Council, the Government's proposed new body for professional engineers, has suffered a setback with the rejection by engineering institutions of fundamental aspects of the draft charter.

It became clear that these bodies find the charter unacceptable, following a meeting last week of the board of the Council of Engineering Institutions and discussions with the Fellowship of Engineer-

ing—a body made up of many of the most senior engineers in industry and the academic world.

Objections to specific clauses in the charter seem to reflect deep disquiet about the composition of the governing body of the Engineering Council, and even about the purposes which prompted the Government to set it up.

It is proposed that the Engineering Council should act as an "engine of change"—a

phrase taken from the report of the Finlaison inquiry into the engineering profession—and that it will award the title of Chartered Engineer to qualified candidates.

The latter function is exercised by the Council of Engineering Institutions at present, and until it decides to surrender this part of its charter (like the proposed Engineering Council the CEI is a chartered body) the new group cannot perform this function.

Far East behind gold price fall

By DAVID MARSH

A BIG increase in gold flows from the Far East on to Western bullion markets last year, reversing the wave of buying from the area in 1979, has emerged as one of the prime factors behind the sharp fall in the gold price in the last 12 months.

Heavy selling of Far East investment hoards last year coincided with a sharp fall in demand for jewellery after the New Year price surge, which brought the metal to a peak of \$850 per ounce, last January.

It has since fallen to about \$550.

The result was that Hong Kong and Singapore became net suppliers to the London and Zurich bullion markets last year, for the first time in at least a decade.

The swing between the 1979 net gold inflows from Europe and last year's net outflows was probably close to 200 tonnes, according to Hong Kong and Singapore trade statistics.

This large-scale disbanding from the Far East, where gold

owners are notoriously sensitive to price changes, more than offset the reduced supplies last year from the two main producers, South Africa and the Soviet Union.

It was also accompanied by similar heavy selling from private investors from the Middle East.

Figures from the Singapore Department of Statistics show that total Singapore gold exports rose to 59.7 tonnes worth about \$510m in the first 10 months of 1980—against

imports of 13.5 tonnes (worth about £10m).

This was a dramatic turnaround from exports of 19.1 tonnes and imports of 65.5 tonnes during the gold-buying boom of 1979.

Hong Kong's gold imports in the first half of 1980 dropped to 20.4 tonnes from 104.6 tonnes during the whole of 1979, according to official Hong Kong Statistics. Exports between January and June totalled 6.8 tonnes against 9.2 tonnes in 1979.

Labour Continued from Page 1

remain to be convinced of the wisdom of allowing another force into British politics. They would prefer the dissidents to join the Liberals.

The statement of intent makes it clear, however, that Mr. Jenkins, former Labour deputy leader, and president of the European Commission, and the Gang of Three see the new grouping as a means of rallying all those committed to the values, principles and policies of social democracy.

They are interested neither in joining the Liberals nor in seeking to reverse policy trends in the Labour Party which they believe would not be practicable under Mr. Foot's leadership.

There will undoubtedly be an angry response from unympathetic MPs who will demand that the dissidents should either stay with Labour or get out, rather than plot to set up a rival party while retaining their Parliamentary seats and the benefits of party membership.

Mr. Eric Hoffer, a leading Left-wing member of the National Executive Committee, said in a statement that Labour Party members were entitled to ask the dissidents what sort of resignation they envisaged. "I am the last person to ask anyone to leave the party... but if resignation means an alliance with anti-Labour forces, that is a different scene."

Saturday's conference was a considerable setback for Mr. Foot who had put all his influence behind the moderate formula of 30 per cent of the votes in an electoral college for MPs and 25 per cent each for the unions and local parties.

It was also a triumph for Mr. Tony Benn, whose ability to change the course of Labour politics is considerable. His campaign to introduce more "democracy" and "accountability" into Labour's constitution has already made enormous progress.

M. Mao Continued from Page 1

with Jiang was referred to as a "principal culprit," was also given a suspended death sentence. Zhang, 63, is believed to be suffering from cancer.

Wang Hongwen, 43, former party vice-chairman and protégé of the late chairman, was unexpectedly given life imprisonment in spite of having turned State's evidence to testify against fellow members of the Gang.

Yao Wenyuan, 49, the prolific party propagandist of the cultural revolution—who appears to have lost his mental balance during captivity—was sentenced to 20 years' imprisonment.

The trial lasted some five weeks. The 25-member judging panel deliberated for about a month on the sentences which were the subject of apparent disagreement in the Politburo.

The Gang of Four were arrested on October 6, 1976, just weeks after Mao Tse-tung's death. The four were not seen in public until they were brought before a Peking court late last year.

Members of the Gang were accused of crimes including persecuting to death thousands of officials.

Also sentenced yesterday were the six associates of Lin Biao, the former Defence Minister who was killed in a plane crash while trying to escape China in 1971 after an abortive coup attempt.

Marshal Lin's associates received sentences ranging from 16 to 18 years, but they will be due for release at the end of this decade as they have already served 10 years in jail.

Chen Boda, 76, the now broken former personal assistant to Chairman Mao, who was allegedly involved with both the Gang of Four and Lin Biao, was sentenced to 18 years' gaol.

Among the charges levelled specifically against Mr. Mao was that he personally ordered the interrogation and torture of officials in her attempts to expose Wang Guangmei, Liu Shaoqi's widow, as a spy for the U.S. Central Intelligence Agency.

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